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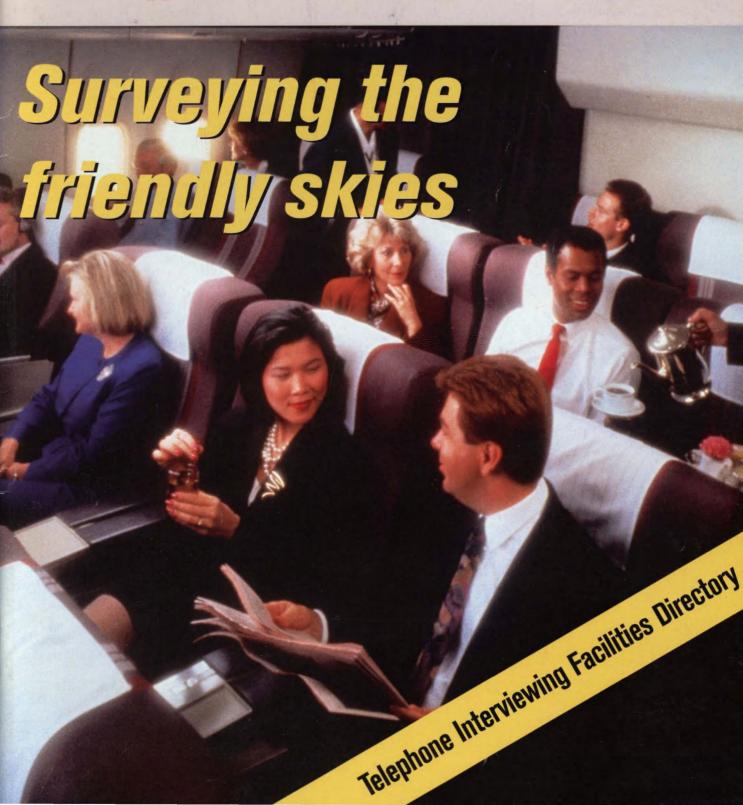
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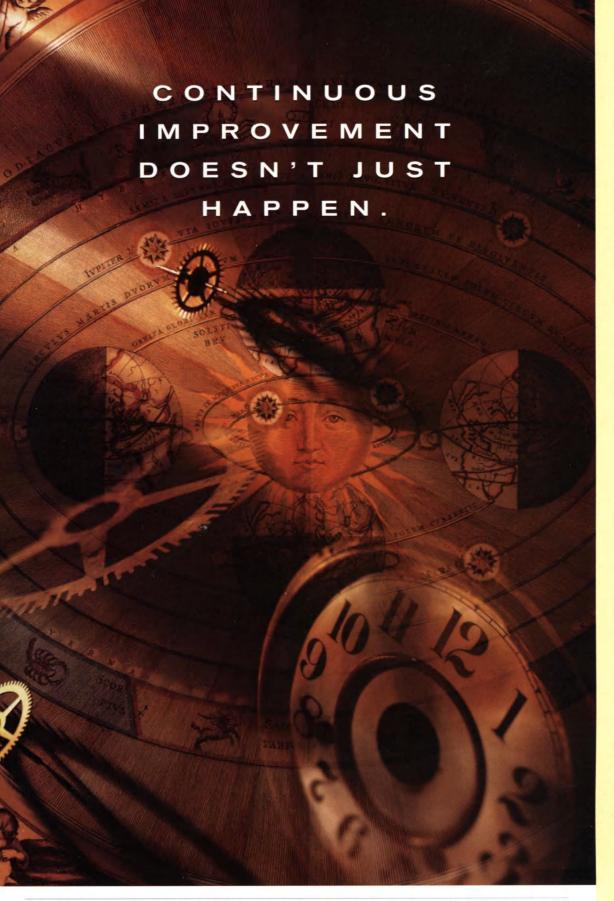
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Review





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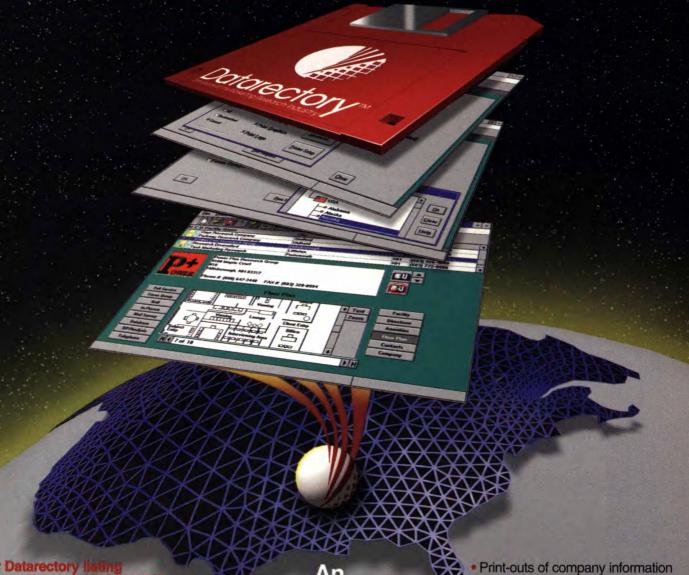
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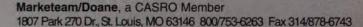
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Langer forecasts consumer marketing issues

Each year, Judith Langer, president of New York City research firm Langer Associates, Inc., and her team of researchers interview thousands of people throughout the U.S. in focus groups to identify the major shifts in consumer attitudes, values and behaviors that will affect the marketing of goods and services. Below are some of the findings.

1. Self-security. With the fallout from downsizing continuing, and many consumers, including employees of big companies and government, feeling the shock waves of insecurity, self-employment is increasingly viewed as a better option (you can't be fired). Langers expect there will be more entrepreneurs, either by choice or necessity. Advertising that shows business owners (the American dream) will appeal, as will educational courses and media about starting/running your own business.

2. The Me Generation becomes the Mine Generation. In the '60s, people wanted self-expression and freedom from marriage and children. Now, with a sense of stretched, sparse resources, the Mine generation is intent on preserving its jobs and turf, including family, community, ethnic group. In one of Langer's focus groups, a man said, "I've worked damn hard for this. It's mine and I'm not going to give it up." The impact of Mine Generation thinking is showing up in economic and political attitudes, especially of Baby Boomers. Marketers and politicians can either play to this approach (protect what you have) or appeal to people to rise above it.

Alone-togetherness. The popularity of coffee bars and the Internet is at least partly accounted for by their ability to satisfy a duality of desires. Both environments make it possible to "connect" with others while also satisfying the desire to avoid intrusive interaction. Coffee bars allow people to feel less alone and isolated (other people are there) without having to talk to them. On-line forums connect people without their having to see one another or having to respond when they don't want to. The growing singles population makes it likely this trend will continue (al-

though it is not limited to them). "We all want that 'Cheers' experience," one respondent said—to have a "place" to go, to be part of a group, but not necessarily to have to react to others. Marketing implication: Stores, restaurants and clubs can build in these zones of "alone-togetherness."

4. Topsy-turvy retailing. Consumer satisfaction with retailers doesn't necessarily go along classic lines. Some

continued on p. 44

Genealogy business takes root

Tracing family roots is popular among Americans according to a new Maritz AmeriPoll by Maritz Marketing Research Inc., St. Louis, Mo. Nearly half of Americans (45 percent) are at least somewhat interested in genealogy. The hobby holds appeal for both younger and middle-aged Americans with 48 percent of those age 25-64 having at least some interest. Surprisingly,

Americans over age 65 claim less involvement with genealogy; only 39 percent said they participated.

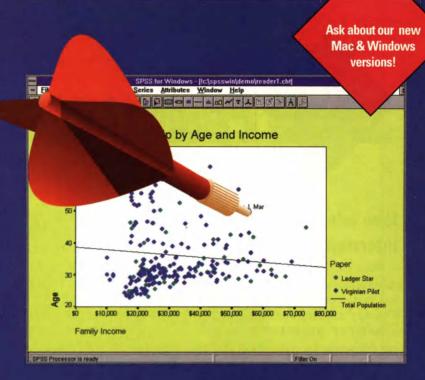
By far, the most popular method for tracing family origins is discussing it with relatives. Ninety-four percent of amateur genealogists have used this method. Fifty-seven



percent have created their own family trees, and nearly half (45 percent) have traveled to their ancestral homes or countries. Other popular methods for genealogical research include: purchasing or reading genealogical books (28 percent), contacting vital records offices (26 percent), contacting local historical societies (13 percent), contacting the Census Bureau (12 percent), purchasing genealogical software (11 percent), joining family associations (10 percent), and contacting the Mormon archives (10 percent).

Maritz AmeriPoll is a national consumer opinion poll conducted regularly by Maritz Marketing Research. Results are based on telephone interviews conducted with 377 men and 400 women. Accuracy of the results is within ± 3.5 percent. For more information call 314-827-1610.

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New interactive interviewing service

Network, a Covington, Ky., field management and data collection firm, has partnered with Visual Research Communications, Metuchen, N.J., to offer MINT (MultiMedia Interviewing-Networked Technology), an interactive interviewing service using touch screen technology. The technique can be used in mall intercepts, central location testing and one-onones for ad concept testing, commercial testing, packaging research, concept testing, image and identity studies, product testing, simulated shelf testing and segmentation research. For more information call Linda Tessar at 606-431-5431.

Update of Perception Analyzer dial system

Columbia Information Systems, Portland, Ore., has released version 4.2 of its dial-based Perception Analyzer audience response system. The upgraded software includes automated hardware calibration diagnostics, simplified automated back-up procedures, enhanced moment-tomoment display and configuration options, data file protection features and the ability to capture screen graphics directly from the display data mode. For more information call 800-769-0906 or visit the Perception Analyzer "virtual showroom" at http://www.cinfo.com/.

Customized workshop for transit industry

Northwest Research Group, Bellevue, Wash., is now offering Transportation Toolbox: Market Research, Ridership and Management, a customized two-day workshop on market research for the transit industry that covers a variety of topics from designing and planning a research program to applying results to transit management, programming and planning. Each workshop is designed specifically for the agency at

which it is presented. Workshop presenters are Rebecca Elmore-Yalch, president of Northwest Research Group, and Richard Yalch, professor, University of Washington School of Business. For more information call 206-635-7481.

Tyson offers business intelligence benchmarking

Kirk Tyson International, a Chicago business intelligence and consulting firm, is now offering Business Intelligence Best Practices, a process that allows companies to compare their own business intelligence process to other firms based on Tyson International's study of over 500 global companies. For more information call 708-969-0100.

Forrester debuts service for interactive developers

Forrester Research, Inc., Cambridge, Mass., now offers Interactive

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Research Calendary

MINNESOTA/UPPER MIDWEST MRA MEETING: A breakfast meeting will be held on May 22 beginning at 7 a.m. at Hotel Sofitel in Bloomington, Minn., sponsored by the Minnesota/Upper Midwest Chapter of the Marketing Research Association. Maureen Hooley-Bausch, director of marketing, Mall of America, is the featured speaker. For reservations and information call Terry at C.J. Olson Research, 612-339-0085.

CONGRESS ON CUSTOMER SATISFACTION: The American Marketing Association is sponsoring the Sixth Congress on Customer Satisfaction on May 19-22 at the San Diego Marriott Hotel & Marina, San Diego, Calif. Themed "Customer Satisfaction and Be-

yond: Building Value, Loyalty and Profitability," the conference will feature presentations by Ameritech, Bank of Boston and Motorola, among others, and include specialized tutorials on customer satisfaction methodologies and techniques. For more information call 800-AMA-1150.

INTELLIQUEST BRAND TECH FORUM: On October 23-24 at the Fairmont Hotel in San Francisco, IntelliQuest will host its fourth annual Brand Tech Forum. This year's Forum will explore the challenges involved in creating, managing and measuring brands, and examine the impact of interactive branding and the requirements of a technology brand to succeed on-line. For more information call 800-580-6715 or visit the IntelliQuest home page at http://www.intelliquest.com.

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Quantitative research

In-flight satisfaction research keeps United Airlines customer oriented

By Joseph Rydholm QMRR editor

ost research projects have their procedural intricacies but try these on for size: Each month, imagine distributing 192,000 surveys — in nine languages — to people traveling to 40 different countries. The surveys have to be shipped from a central location to destinations all over the world and returned on a timely basis. And, for toppers, the people you're surveying happen to be 30,000 feet in the air.

If that kind of a project is on your plate, it's helpful to be in the airline business.

For its in-flight customer satisfaction tracking program, Chicago-based United Airlines surveys passengers on some 900 flights per month using a four-page scannable form. The survey covers passenger satisfaction with the entire air travel process, from reservations to airport service and several aspects of the flight, including the flight attendants, the meal service and the aircraft itself.

Early in the flight, passengers are asked to participate in the survey. In exchange for their cooperation they are entered into a sweepstakes for two free round-trip tickets. Flight attendants distribute the survey forms and pencils. Depending on the length of the flight and time of day, the surveys are either handed out at the beginning of the flight or after meal service and collected later by the flight attendants.

"The biggest challenge is coordinating the logistics of the project, because you have so many people involved along the way, both internally and externally," says United's Alex Maggi, senior staff analyst, market research. "It begins here

at the research department but it involves people in our freight area in the Minneapolis airport and customer service reps at both the departure and arrival airports. We also rely heavily on the participation of the flight attendants."

In addition, United has a close working relationship with National Computer Systems (NCS), the Edina, Minn., firm that handles the printing and processing of the survey forms and is an integral part of the survey distribution system. "There are many parts of the project that must be completed on a timely basis so we have to have a real partnership and be responsive to each other to make it all fall into place," says Sharon Harding, NCS project administrator.

"It's a challenge to take such large volumes of quantitative data and make it meaningful to our audience. We're constantly soliciting feedback from those who use the information to make it truly meaningful. We always have the users of our data involved in the survey design process as well as the report design process."

The cooperation between United and NCS extends all the way down to the individual form level. Because of the huge amounts of material involved in the program — the thousands of survey forms, the hundreds of survey containers — United and NCS have worked together to make the process as efficient as possible. The cases and cartons that the surveys are shipped in are reusable and NCS workers sort and save unused survey forms for use on other flights.

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Confessions of a telephone focus group skeptic

By Carla Collis

Editor's note: Carla Collis is vice president of qualitative services at Elrick and Lavidge, an Atlanta marketing research company.

must confess that I was once a telephone focus group skeptic. As a moderator, my first reaction to conducting a telephone focus group was not one of open-mindedness: "Did I hear you right? You want me to try focus groups . . . on the phone? What about . . . don't you know that this could compromise the quality of the research?"

But I have changed my mind. After conducting telephone focus groups, it became apparent that my fears were largely unfounded. While there are times when it is inappropriate to conduct telephone sessions (e.g., taste tests, long groups, sessions among young children), telephone focus groups can be successfully used for most any project — provided you know how to handle the unique issues that this environment presents.

Here are the initial questions that I raised as a moderator and what I have learned since then. These helpful hints should prove valuable in making your telephone focus groups a success.

• How can you "read" the group without seeing their facial expression/body language? The trick is to listen for any verbal reactions — sighs, groans, laughter — and follow up on what you hear. Some companies who provide the networks for telephone focus groups offer software to allow you to see who is making sound by showing an asterisk by his/her name on the computer screen.

- Since people can't see one another, won't chaos ensue as everyone talks at once? Ask each person to use his/her name whenever speaking. This allows you to ensure that no one dominates the discussion and that everyone participates.
- I use my hands so much to control the group. How can I maintain order on the phone? Maintain order by asking people to speak one at a time and calming them down when they become unruly just as you would do in a face-to-face session. (Many people are accustomed to being a part of multi-person calls and they already know the etiquette involved.)
- If the group is conducted via phone, won't it make it easy for people not to show up? To maximize show rates, make several contacts with each respondent a phone call to schedule the appointment, a confirmation letter with a detailed description about the upcoming session and a call just prior to the group to thank them in advance for their participation. (Holding sessions via phone actually enhances show rates, as people are not required to drive to a facility, park and check in.)
- How do you keep people's attention when they can't see you? They may be making dinner or watching TV when their attention should be on participating in the focus group. Encourage participants to stay focused on the topic at hand by actively calling on them to speak. In addition, software can be used that permits the moderator to poll respondents/ask them for numerical ratings by pressing the keys on their telephone.

Interestingly, because they can't see one another and "size each other up," respondents in these sessions often open up more and seem more engaged in discussion. The anonymity seems to encourage them to more freely participate.

• What if there are items respondents need to see, like advertising, concepts, etc.? Send any materials respondents will need to see during the session ahead of time, in an envelope marked "do not open until your scheduled session." Participants often look forward to the group simply so they can open the "mystery" package!

· Will my clients ever go for it? They love to sit behind that mirror to watch the respondents. Point out to clients that the telephone focus group method allows them to participate by listening in on the sessions and sending notes via a call coordinator. They may also send notes via fax, if they so desire. Given that there is no need to travel to focus group sites, a greater number of clients can be involved as well.

All in all, telephone fo-

cus groups can be a viable alternative to traditional face-to-face focus groups and even offer some advantages — like geographical representation in a single group and savings in travel cost and time. The telephone can also be a useful way to study hard-to-reach



samples, such as doctors, lawyers, the home-bound, etc. Far from compromising the quality of research, telephone focus groups can greatly enhance it, if conducted correctly and with sensitivity to the factors that make them a unique approach to qualitative research.

13





Windows 95: Should you upgrade now?

A guide for the marketing, research or planning professional

Also: Four new utilities that make Windows 95 even better

By Steven Struhl

Editor's note: Dr. Steven Struhl is vice president, senior methodologist at Total Research Corporation. He can be reached at 847-251-9395 or via fax at 847-256-7263.

o doubt most of you have seen or read some coverage of Windows 95. Microsoft has invested considerable effort in promoting its new operating system; commentators, pundits and software oracles have made many sage pronouncements; critics have assailed it for not living up to perceived promises or expectations; and finally, many voices have joined the chorus to complain about the "deluge of coverage" following the introduction of Windows 95. Even the folks at the august *Consumer Reports* took time off from rating soaps and salamis to give their judgment of the new Windows. (They said that you do not need it, really, but we will tell you soon why you should ignore them.) All told, Windows 95 has attracted a memorable fraction of the attention usually lavished on serious national news such as celebrity murder trials and politicians' sexual behavior.

Many of you doubtless already have a copy of Windows 95. Sales during the first weekend alone have been reported at upwards of 1 million copies. Many more apparently have waited, though. This review intends to tell this group what Windows 95 users already know, and to help you decide on

whether the switch makes sense. If you already have Windows 95, you may find some useful news in the section on new utilities for this operating system. And of course, all of you will find the usual opinionated and completely wrong-headed comments which you have come to expect in these reviews.

The bottom line: What's in Windows 95 for you

As a marketing, research or planning professional, you likely will find that Windows 95 makes your life at work easier to manage. Some of the improvements mostly remove annoyances and limitations in the older Windows 3.0/3.1/3.11 operating environments (from here on called Windows 3.x). The most important improvements in Windows 95 in fact lie far beneath its handsome new surface. Just possibly, then, you may not find using this new operating system an ecstatic experience. You will, though, find your work tending to move more smoothly, with fewer interruptions, and proceeding more in the way you likely approach complex problems.

The answers to several questions can help you decide whether you need Windows 95:

· Have you had your system crash when you tried to use a

Quick Review Summary

Microsoft Windows 95

Nearly all research and related professionals should find much to like in Windows 95. You likely will find that it allows your work to follow the way you approach complex problems more closely. Critics notwithstanding, it represents a major step forward from Windows 3.1.

Pros

This new operating system has the power you need if you work with complex information. It lets you work as you want to, moving back and forth between as many programs as you are ever likely to need. It is more intelligent, flexible, crash-proof and powerful than Windows 3.1. It also starts a new era in applications working together to do what you need — as the utilities we review will show.

Cons

You need the hardware to run this amazingly complex operating system. A 486-based PC with 16MB of RAM seems the minimum for responsive operation. Also, Windows 95 requires plenty of hard disk space — about 35MB more than Windows 3.1. Finally, if you have unusual hardware, check with the manufacturer to see if the true Windows 95 "drivers" are available before you move to the new operating system.

Norton Utilities for Windows 95 Norton Navigator for Windows 95 Norton Antivirus for Windows 95 Microsoft Plus! For Windows 95

You should seriously consider either Plus! or Norton Utilities to keep your PC system — particularly the hard drive(s) — in prime condition, Norton Navigator is a must for anybody who needs truly complete file management. Norton Anti-virus is a fine package for keeping your PC free from stray infections.

Pros

These four utilities all provide valuable additional capabilities to Windows 95. The way in which they neatly fit into the basic operating system, rather than trying to supplant it, provides a model for the way programs may some day work together to do exactly what you need.

Cons

None apparent, You should not run all the features of Microsoft Plus! and Norton Utilities at the same time, as the programs overlap somewhat.

large, resource-hungry application? (If you are not familiar with the term crash, it is the special technical designation for what happens when your computer suddenly decides it needs a rest, now, Windows 3.x unfortunately caused this to happen

with some frequency.)

- Do you ever need to run more than three average-sized (or larger) applications at once?
 - · Do you often do a lot of "cutting and pasting" among

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applications?

• Do you ever wish your computer had the intelligence to do two things at once? For instance, would you like to receive or send a fax with your fax modem software and not have this event take over your PC's entire operation so you could continue working?

The more of these questions to which you answered "yes," the more likely you are to need Windows 95. It can handle all of these exigencies and more. This extra power can make a large difference in how you work even if you have been staying carefully within the confines of a single application until now.

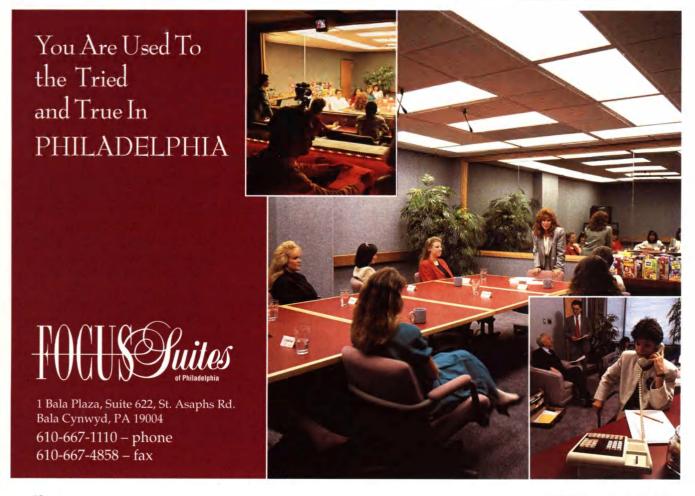
Whether your job involves more research, marketing or some combination of the two, you most likely must deal with large masses of information and make something useful of it. The specifics of this might involve varying amounts of pushing around, pulling apart and crunching information; praying over it; and finally, struggling with how to make it presentable. Some focus more on the analysis, some more on presenting and no doubt some more on the praying. Although these activities may seem widely different, they share one strong commonality: all involve considering complex situations and developing some approach that will allow people to respond to it intelligently. (Perhaps the more cynical would change the last sentence to read, "to believe they respond intelligently.")

Computers have been a great help in dealing with complexity, aiding both the analysis and presentation of ideas. However, they traditionally have required us to divide a task into

components handled by separate applications (or programs) and to approach these pieces sequentially. A compartmentalized, linear approach rarely gets us to the center of complex problems, though. The time and attention invested while working on a problem often reveals new areas to investigate or raises new questions. Have you, for instance, ever opened a spreadsheet for some additional analysis as you worked on a presentation? The last thing you want is for the computer to crash at that moment because its memory suddenly became depleted.

Windows 95 at last allows you to avoid disasters like that and continue working. Here are some specific examples, using real products. Microsoft Powerpoint (the company's presentation package) posed problems in Windows 3.x. Powerpoint makes strong demands on "system resources" (specialized regions of Windows memory), and could deplete Windows 3.1, causing it to crash, Powerpoint rarely runs into this trouble in Windows 95. In fact (in an all-too-typical midnight special), I had Powerpoint up and running along with several spreadsheets in Excel, several huge output files from SPSS in Microsoft Word, SPSS itself for additional analyses, Norton file manager, Delrina Winfax Pro (for stray midnight faxes), Hijaak 95 for capturing screen shots, and Lotus Freelance for Windows for scrounging materials from an old presentation. It all worked. I could move data back and forth, analyze and interpret data as needed and make it all into a workable presentation — all before dawn.

This happy outcome never would have happened with Windows 3.x. The need to open and close applications (to



avoid a crash) and to restart and recover lost work (from crashes I could not avoid) would have seriously impeded progress on this project. And since this presentation waited until midnight to call itself to my attention, chances are good it would have missed the deadline.

When was the last time that you came across anything that makes it easier to work the way you want to and still get things done? Windows 95 does. As such, it earns a solid recommendation.

The price of power

In a favorite cartoon, two birds stand in front of a sign reading: "Bird Sanctuary." One bird says to the other: "What's the catch?" Wary readers may already have asked the same question about Windows 95, wondering what they need to pay to get its benefits.

The answer is straightforward. You may need to upgrade your computer, even if it is fairly new. If you want to run more than two programs at once, you probably will need 16MB of RAM for acceptable performance. You likely will find speed appreciably slower with 8MB of RAM. As it has less RAM to use, Windows swaps portions of applications out of memory more often to a file it maintains on the hard drive (called, unsurprisingly, the "swap file"). This keeps memory from overflowing as you open more applications, but using the hard drive is always much slower than using RAM. (Hard disk speed is measured in milliseconds while RAM speed is measured in nanoseconds — or millionths of a second.) Getting enough RAM may provide the biggest boost to speed

if you find Windows 95 performance slow.

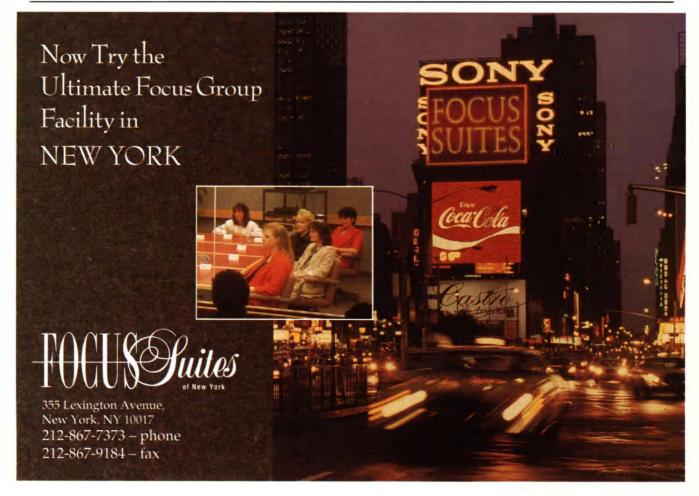
Unless you have special needs (say, manipulating huge image files or working with the census of the entire U.S.), 32MB of RAM should handle anything you need to do. The midnight special described earlier took place using a 486-based PC with that much memory and everything ran smoothly and responsively throughout.

Windows 95 also uses plenty of hard disk space, requiring some 32 to 38MB more territory than Windows 3.x, depending on the options you choose. Windows 95 checks for disk space during installation and will not let you continue unless you have cleared enough territory.

Before you start

You definitely will want your hard disk in good shape before you start. Practically speaking, this means clearing away unwanted files and using utility programs that check the disk surface for flaws and defragment (or optimize) the drive. Defragmenting means putting back together files that are scattered in various places across the hard drive. If you have not defragmented your hard disk, you doubtless would find it surprising to discover how many files and programs have taken up residence scattered in small pieces. This happens because the PC always fills all "holes" or free spaces on the disk as it saves new data. Every time you erase, save or change a file, this leaves a space of some size, which the PC later will try to fill. If the file in question does not fit into

continued on p. 36



Var stories

True life tales in marketing research

By Art Shulman

Editor's note: "War stories" is a regular feature in which Art Shulman, president of Shulman Research, Van Nuys, Calif., presents humorous stories of life in the research trenches.

few weeks ago I called a field agency (which shall remain nameless) to get some cost estimates for a project we were doing. My usual contact was out of the office so I dealt with a representative who had not been with the firm very long. I introduced myself and he told me curtly that he was on the phone with a client, and could I try again later. I called again later and he told me that he had only a minute or two and asked if I could give him all the information in that time. I'll try, I said, a little miffed that I again wasn't being treated with cliently respect. When I began giving him the specifications, he exclaimed, "Oh, you're that Art Shulman, the client Art Shulman. I'm so sorry. Earlier today someone named Shulman called me on the phone, trying to sell me something."

"That was me calling," I informed him.
"No, it was another Shulman," he insisted, "selling me telephone service or a health plan or something." He then apologized profusely. I told him that wasn't necessary — as long as he agreed to be in my Amway group.

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Market researchers are often confused with telemarketers, but it's unusual for your supplier to be that confused.

Have you ever noticed how some people tend to use idiomatic expressions that are somehow related to their subject matter? For example, when a food-service client told me that a project was delayed, she said it was being put on the back burner. This was just after a home improvement center client had discussed the nuts and bolts of a project with me. A few days ago, a client from a consumer electronics store, who had just returned from a long vacation, told me he was getting his batteries recharged.

Anybody else out there have any similar experiences?

Some researchers are well compensated and others aren't. Marion Simon of Marion Simon Research Service reports that an interviewer working for her company also had another job. Simon said she needed the interviewer to work on an important project, but the woman was scheduled to work at her other job at that time. Simon finally convinced the interviewer to work on her project by promising the woman two heads of cabbage and three bunches of carrots. The woman, who was working hard at a diet, quickly accepted.

Simon didn't indicate whether she also compensated the woman with money.

Simon also recalls an interviewing project her firm conducted at a restaurant. The interviewer was, shall we say, rather well endowed, and while turning after completing the interview, she accidentally hit a man with one of her boobs. She

began to apologize profusely, when the man said, "Don't worry about it. I've been a widower for quite a while and this is the first thrill I've had in a year."

Bill Sartain, president of Focused Solutions Marketing Research, recalls a group he moderated in a motel room in a very small town in southeast Georgia some years ago. During one group made up of "heavy" male beer drinkers, one of the respondents persisted in firing off expletives about a particular brand of beer. But it was only after he began assailing those who were "dumb enough to drink that s—"that another respondent took issue. The next thing Sartain knew. the two 300-plus lb. respondents were nose to nose, pushing and shoving each other, and the scene became very ugly as the other respondents egged on the com-

Fortunately, calmer heads prevailed after the four clients in the adjacent room came bolting in to the rescue and the two were separated and sent packing in their pick-ups, which of course had gun racks in the back windows. Sartain says he was never really worried since their bellies were so big they couldn't have reached one another with their fists.

In future issues, we'll report on more quirky, loopy and strange happenings in the world of market research. If you'd like your story to be told — anything related to research is usable, from spilling soup on your client's new suit to cute answers respondents provide on questionnaires — please call me at 818-782-4252 or, better yet, write it up and fax it to me at 818-782-3014. □



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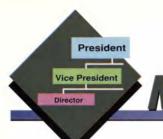
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Names of Note

Kris Lau, communications manager at *Northwest Research Group, Inc.*, Bellview, Wash., won the 1996 Communicator Award from the Washington Press Association for her work on the company's newsletter, InnerView. The firm has also welcomed **Jane Alston** as research assistant.



Alston Birch

Linda Birch has joined *Maritz Marketing Research Inc.'s* Automotive Research Group in Southfield, Mich., as an account manager to Ford.

Charo Aguila has joined Market Development, Inc., San Diego, as qualitative project director. In addition, Everett Hernandez has joined the firm as director of business development.

The following have been appointed to the corporate executive team at In-

dianapolis, Ind.-based Walker Information: Philip Bounsall, senior vice president and chief financial officer; Philip Atrill, president and chief executive officer, Elliott Research Corp.: Raymond Becker, senior vice president, organizational effectiveness; Brian Lunde, senior vice president, global sales and service; Terence Reilly, senior vice president, operations. The executive team has also organized the entire company into market teams. The seven industries and their chosen team leaders are: Kimberly Graham Lee. senior vice president, commercial; Rich Newman, vice president, communications and technology; B.J. Kyzr-Sheeley, vice president, energy utilities; Mark Walker, vice president, financial services; Wade Lange, Sr., vice president, healthcare; Curt Carlson and Kathy McCarty, vice presidents, international; Bob Kizer, vice president, manufacturing & trade. In addition, the firm has appointed nine people to the new position of vice president: Paula Cooper, Amy Davidoff, Jay Fredstrom, Mike Huser, Courtney Jinks, Brad Linville, Sandy McCollum, Sonya Miske and Kathy Wendell.

Roy L. Baldassari has been pro-

moted to senior vice president of Response Analysis Corp., Princeton, N.J.

William Scott Brown has been promoted to project manager at *PG Research, Inc.*, Raleigh, N.C.



Brown

Nason

Brian Nason has joined *CB&A Market Research*, Winston-Salem, N.C., as manager of administration.

Sandra Ogle has been promoted to director of quality control at ACG Research Solutions, the market research division of St. Louis-based Aragon Consulting Group. She is succeeded as manager of field services by Sarah Bell.

Edward Fielding has joined *McGraw Hill* as market information manager of *Byte* magazine.

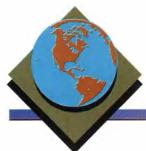
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Research Industry News

Research Mentors, a Chicago research and consulting firm, has opened a Web site at http://www.chimeragroup.com/von.

Leadership Research is now open at 4525 E. Heatherbrae Dr., Phoenix, Ariz., 85018. Phone and fax 602-952-0850. Susan Andreas is principal, research director.

A new research firm, Focus On Miami, has opened at 9703 South Dixie Highway, Ste. 6, Miami, Fla., 33156. The firm will conduct focus groups, one-on-ones, jury simulations, mystery shopping and in-store assignments. For more information call Lisa Switkes at 305-661-8332.

Direct Resource has moved to 8 S. Michigan Ave., Ste. 1111, Chicago, Ill., 60603. Phone 312-223-9666. Fax 312-223-9671.

Fieldwork Plus, a new field service for the Milwaukee area, has opened at 1823 West Shore Dr., Delafield, Wis., 53108. The firm specializes in in-store audits, mystery shops, exit interviews and tracking studies. For more information call Kathy Aldridge at 414-646-7034.

Irwin Research Services, Inc., Jacksonville, Fla., has formed two new divisions: The Irwin Group, Inc., and Irwin Research Associates, Inc. Kathryn Blackburn has been appointed president of The Irwin Group. Denise Henry has been appointed president of Irwin Research Associates.

Focused Solutions, a Salt Lake City research and consulting firm, has formed an alliance with Decision Diagnostics, a Chicago quantitative research firm. For more information call 801-582-9917.

Smart (Strategic Marketing and Research Techniques) has relocated to 2700 Ygnacio Valley Rd., Walnut Creek, Calif., 94598-1627. Phone and fax 510-906-1225. Email: smartbox@aol.com.

RRC Associates, a Boulder, Colo., research firm, has opened the Boulder Focus Center, a full-service focus group facility featuring a discussion room that holds as many as 12 participants and the moderator and a viewing room that accommodates up to nine clients. For more information call Julie Wheeler at 303-449-6558.

John J. Clark & Associates, a Pittsburgh research firm, has opened a Web page, at http://www.ranlog.com/jjca, to provide information on the company's research services designed to help clients increase customer and employee satisfaction and product or service market awareness.

The M/A/R/C Group, Dallas, has formed an alliance with Peapod Interactive, Evanston, Ill., to develop and market both custom and syndicated research products and services. The M/A/R/C Group provides research and database marketing services to major markets. Peapod Interactive is a division of Peapod, LP, a provider of on-line supermarketshopping and delivery services. With more than 15,000 subscribers currently in the Chicago and San Francisco areas, Peapod plans significant expansion to additional metropolitan areas over the next several years. Peapod Interactive provides on-line advertising and promotion services and now, through M/A/R/C, on-line research and testing services to consumer goods manufacturers. For more information call 214-506-3400.

Polaris Marketing Research has moved to new facilities to accommodate added personnel and a larger telephone interviewing center. The new address is 359 East Paces Ferry Rd., N.E., Atlanta, Ga., 30305. The new phone number is 888-816-8700. Fax 404-816-0352. The E-mail address is email@polarismr.com.

After 10 years in Englewood, The Focus Room - N.J. has moved to Hackensack, N.J. Located at 433 Hackensack Ave., 10 minutes from Manhattan's George Washington Bridge and situated across from a mall, the new facility is 7,200 sq. ft. Call Donna Weinberg at 201-488-5888 for more information. The fax number is 201-488-5780.

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May 1996



Editor's note: Ravi Iyer is executive president of Technometrica, an Emerson, N.J. research firm.

ave you ever wished that customers would call you to describe what they like or dislike about your client's product or service? This scenario is not as utopian as it might sound. In fact, a way to convert consumers from reactive to proactive is already here. It's called the Internet — and it may have arrived at just the right time.

Only a little more than a year ago, Edwin Artzt, chairman and CEO of Procter & Gamble, sounded a wake-up call to the advertising industry to find alternative methods of delivering the message to the consumer. Perhaps no one so prominent has issued a similar warning to the marketing research industry, but clients have been dropping hints to marketing researchers for some time to find and use alternative methods of researching customers' attitudes.

In the short term, most research will continue to be based on traditional data collection techniques — mail, telephone and personal interviews. Marketing research firms, however, must at least be aware of, and preferably ready to use, the interaction opportunities presented by advances in electronic technology.

Some of the common electronic capabilities are audio and video on-line conferences and group discussions, automated dial-in telephone surveys and E-mail communications with respondents and clients. The most promising medium for marketing researchers among these is the Internet.

The Internet & the World Wide Web

The Internet is also known as the Information Superhighway because it connects and ties together innumerable smaller electronic sites located throughout the world, each one containing a computer network of its own. It began as an experimental research project funded by the government primarily to share data among government agencies and academia and for years was used almost exclusively by universities and defense agencies. Commercial usage of the Internet began with the emergence of the World Wide Web (more commonly known as the Web), which opened up a powerful medium for obtaining various kinds of research data, selling products and services, and communicating with customers.

The Web has made accessing the Internet much easier than before. It does this by allowing easy access to the Internet's individual segments, called Web sites, and subdividing these sites into logically arranged categories which can be easily reached by using the standard mouse to click from one level of information to another. Web sites can be designed to incorporate software technology that al-

lows two-way communication between the user and the site using a mouse and easy to follow cues on the monitor. This interaction feature and the availability of the software needed to browse Web sites has helped to make the Web the fastest growing part of the Internet and has stimulated the explosive 10 percent per month growth rate of the Internet itself.

Most Fortune 500 companies and several research organizations have established themselves on the Web. Nearly all have incorporated features that allow visitors to interact by responding to surveys or by asking and answering questions. While collecting data about product/service purchase and usage habits in this manner may not be a reliable means of analyzing consumer behavior, it represents the first step being taken to conduct research on the Internet. As the programming and methodologies become available it seems almost inevitable that greater attempts will be made to design reliable Internet friendly research studies.

The pros and cons of Internet research

The use of the Web presence to conduct research offers both advantages and disadvantages. Some of the advantages are:

 Lower communication costs. The Web's broadcast capabilities allow surveys to be fielded to a larger population

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Fax versus mail in gathering data: An analytical study

By David Liu and Nanda Ganesan

Editor's note: David Liu, Ph.D., is associate professor of Information Systems at the School of Business and Economics, California State University, Los Angeles. Nanda Ganesan, Ph.D., is professor of Information Systems at the School of Business and Economics, California State University, Los Angeles.

ith the increasing popularity of the fax machine and fax broadcasting - which allows users to send a document to hundreds of locations simultaneously the fax survey has become a viable option for researchers looking for an inexpensive method of reaching respondents. A mail survey is also quite a popular choice for those who need to conduct research on a tight budget. One way to determine the relative effectiveness of these two approaches is to send the same information via the two different communication vehicles and analyze the resulting response rates.

This article presents results of a study conduced by the Information Systems Department at the California State University at Los Angeles. For the purpose of the study, a survey was sent via mail to one group of recipients and transmitted by fax to another group of recipients. The number of responses and the rate of response from each communication vehicle were tabulated. These results were analyzed to determine the effectiveness of postal delivery versus fax broadcasting.

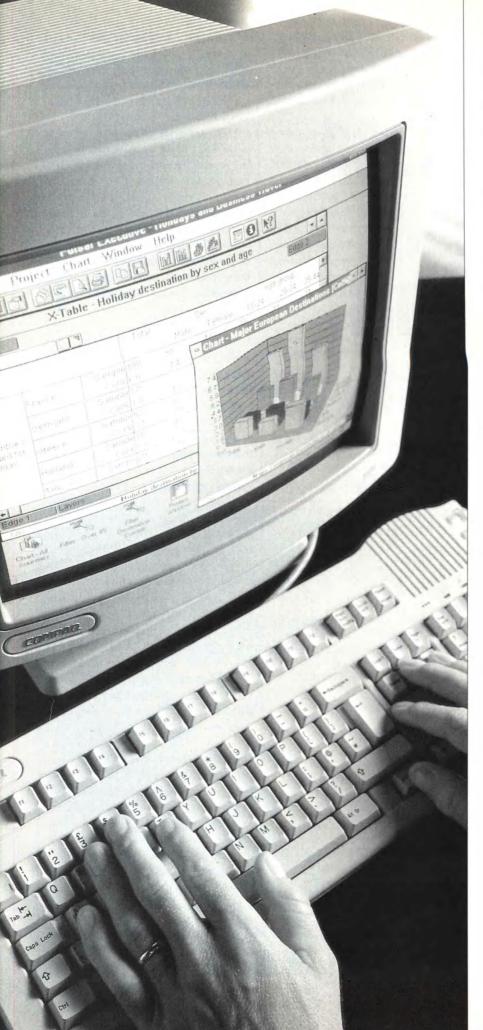
The targeted recipients of the survey were a group of libraries known to have CD-ROMs. The survey focused on their utilization of fax and CD-ROMs. To better distinguish the responses to the faxed survey from those to the mailed one, the fax broadcasting was conducted a month in advance of the postal mailing. In addition, the fax survey had a distinctive marking on the bottom signifying that it was transmitted to the recipients via fax. However, in analyzing the responses, no consideration was given to the fact that the fax broadcast occurred during a different time period than the postal mailing. In other words, the analysis did not take into consid-

take into consideration calendarrelated or chronological factors. For example, if more people were on vacation in Marchthan April, fewer responses would have been received.

Respondents to both surveys had the option to return the completed forms via fax or mail. As the responses to the fax broadcast were received, the date of receipt was logged, as well as the responses to each one of the questions in the survey. For fax responses, the date of the fax transmittal was logged. For mailed responses, the postmark date was logged. The same method was used and the same data was gathered on the surveys that were mailed.

The surveys were mailed/faxed to 1,653 libraries with CD-ROMs. Altogether 1,300 surveys were transmitted by fax and 353 were mailed. The 1,300 faxed surveys resulted in 385 responses being received by fax and 178 responses being received by mail. The 353 surveys mailed resulted in 77 responses being received by fax and 63 responses being received by mail.

Table 1: Summary of Survey Transmittal and Response Results							
	Surveys Sent	Sur	pleted veys eived	Rec	oonses eived Fax	Red	oonses eeived Mail
Sent via fax	1,300	563	43.3%	385	68.4%	178	31.6%
Sent via mail	353	140	39.7%	7.7	55.9%	63	44.1%



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These results are tabulated in Table 1.

It is important to view the results in light of the following environmental conditions.

- Keep in mind that the recipients are libraries not businesses.
- The unsolicited fax transmittal is a survey from a university conducting research as opposed to an unsolicited fax transmittal of an advertisement.

Because the above conditions apply to both the fax broadcasting and postal mailing, it is reasonable to assume that the effect of these conditions will cancel one another while comparing both modes of transmission.

Observations

The following observations are made based on the results shown in Table 1.

Overall response

• Overall, the response rate for fax broadcasting is somewhat better than that for the postal delivery. (563/1300 > 140/353)

Mode of response

- Faxed surveys resulted in a higher percentage of the responses being returned by fax when compared to the faxed responses received from mailed surveys. (385/563 > 77/140)
- The mailed surveys resulted in a higher percentage of the responses being returned by mail compared to the responses received by mail from the faxed surveys. (63/140>178/563)
- Overall, fax was the mode of choice for returning the surveys irrespective of the mode of transmission of the surveys. ((385+77)/(1300+353) > 0.5)

Overall response comparison

To test the validity of the observation that the response rate for the fax broadcasting was somewhat higher than that for postal delivery, a z-test was conducted. The test was based on the null hypothesis that there was no difference in the response rate between the two modes of transmission. The test produced a p-value of 0.2186, indicating that the differences were not statistically significant. Although the simple ratios appear to favor of the facsimile transmittals in terms of responses re-

ceived, statistically there is no evidence

Table 2: p-value for Faxed Responses Being Higher of Lower			
Mode of Initial Transmission	Completed Surveys Received (Total)		
Sent via fax (a)	563/1300 = 43.3%		
Sent via mail (b)	140/353 = 39.7%		
p value for a<>b	0.2186		

to support this claim. Table 2 summarizes the result from the test.

Mode of response comparison

There are three parts to the observations made above on the mode of response. Because of the complementary nature of the first two observations, only a single test is required to test the validity of both observations. Therefore, the analysis is divided into two sections with the first section addressing observations 1 and 2 and the second section addressing observation 3.

Correlation between mode of transmission and mode of response

Altogether, 68.4 percent of the responses were faxed back from the fax

broadcast, which was higher than the 55.9 percent faxed back from the mailed surveys. Likewise, 44.1 percent of the responses were mailed back from the mailed surveys, which was higher than the 31.6 percent responses received by mail from the fax broadcast. This led to the observation that a higher percentage of responses were received by fax transmission for faxed surveys compared to the percentage of faxed responses received for the mailed surveys. It also led to the observation that a higher percentage of responses were received by mail

for mailed surveys compared to the percentage of mailed responses received for the surveys sent by mail. As mentioned earlier, because of the complementary nature of the

ratios, only one z-test was required to test the validity of both observations.

The test was conducted based on the null hypothesis that the percentage of

responses received by fax was the same for both the faxed and the mailed surveys. The test was conducted for only the responses received by fax because the same p-value will apply for the responses received by mail. The test produced a p-value of 0.0028 resulting in the rejection of the null hypothesis. This can be interpreted as a confirmation of the observation that a higher percentage of the responses are likely to be transmitted by fax for faxed surveys and by mail for mailed surveys. It is important to note that the comparison of responses received

	Surveys Sent	Sur	pleted veys eived	Rec	oonses eived Fax	Red	oonses eived Mail
Sent via Fax (a)	1,300	563	43.3%	385	68.4%	178	31.6%
Sent via Mail (b)	353	140	39.7%	77	55.9%	63	44.1%
p-value for a <>b					0.0028		0.0028

by fax is being made between the surveys sent by fax and those sent by mail. The results are summarized in Table 3.

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Fax as the mode of response

The other observation made under

the Mode of Response in the "Observations" section above is that the overall percentage of responses received by fax is higher than the responses received by mail irrespective of the initial mode of transmission. In other words, the obser-

vation holds true for both the fax broadcasting and the mailing of the surveys. In order to test the validity of this observation, a z-test was conducted based on the null hypothesis that the overall percentage of responses received by fax is 50 percent. In other words, the null hypothesis states that the probability of receiving the response by fax is 0.5 irrespective of the mode of transmission. The test produced a p-value of less than 0.0004 indicating that there was a significant difference in the manner in which the recipients responded. It means that the responses are more likely to be faxed back irrespective of the mode of transmission of the surveys to the recipients.

Mode of Survey Transmission	Responses Received			
Fax (a)	462	65.7%		
Mail (b)	241	34.3%		

This is also an indication that fax is increasingly replacing mailing as the mode of transmission in the organizations surveyed. Table 4 summarizes the test result.

Response time analysis

In addition to analyzing the manner in which the recipients responded to the

Table 5: Surveys Sent via Fax						
	Rec	onses eived Fax	Responses Received via Mail			
Received in 5 days	267	69.3%	129	72.5%		
Received in 10 days	351	91.2%	163	91.6%		
Received in 15 days	364	94.5%	170	95.5%		
Received in 20 days	378	98.2%	174	97.8%		

survey, the study also investigated the response in terms of timeliness. For

this purpose, the number of responses were tabulated for the time intervals

Table 6: Surveys Sent via Postal Delivery					
	Red	Responses Received via Fax		Responses Received via Mail	
Received in 5 days	38	49.3%	23	36.5%	
Received in 10 days	60	77.9%	46	73.0%	
Received in 15 days	70	90.9%	56	88.9%	
Received in 20 days	72	93.5%	61	96.8%	

of five, 10, 15 and 20 days. Table 5 shows the tabulated results for the surveys sent by fax and Table 6 the results for the surveys sent by mail.

The data in Table 5 indicates that within the first five days of the fax broadcast, 267 responses were received by facsimile transmittal and 129 responses by mail. The 267 responses represent 69.3 percent of the total responses received by facsimile transmittal and the 129 responses represent 72.5 percent of the total responses received by mail. Over 90 percent of the overall responses from each communication vehicle was received within 10 days of the initial

transmission of the surveys, and nearly 98 percent of the overall responses were received within 20 days.

The data in Table 6 indicates that for the mailed surveys 49.3 percent of the total number of faxed-back responses were received

within the first five days. In the same period, 36.5 percent of the mailed responses were received. Also, within the first 10 days, 77.9 percent of the faxed-back responses and 73.0 percent of the mailed-in responses were received. Based on the data presented in Tables 5 and 6, the following observations are made with regard to

the response rates for the different time frames for the two modes of transmission.

Responses received in five to 10 days: The response rate from fax broadcast is better than the response rate from postal delivery during the first five

to 10 days.

Responses received in 15 days:

After 15 days, however, the rates of response for the fax broadcast and postal delivery begin to converge to 90 percent.

First, two z-tests were conducted. one for the returns received within the first five days and the other for the returns received within the first 10 days, to investigate the validity of the first observation. In each case, the null hypothesis stated that there was no difference in the response rate between the two modes of transmission of the surveys for both time frames. The tests produced a p-value of less than 0.0004 for the five-day period and a pvalue of 0.001 for the 10-day period. Table 7 contains the test results. The pvalues are statistically significant to support the observation that the faxed surveys commanded a better response rate within the first five to 10 days. The results seem to confirm the general notion that there is a sense of urgency attached to a facsimile transmission and that most people give a higher priority to responding to faxed information. Another contributing factor is the elimination of the time delay that is usually associated with the mail delivery.

Another z-test was conducted to compare the 15-day response rate between the faxed and mailed surveys. The test was based on the null hypothesis that there was no difference in the percentage of responses received between the two modes of transmission for the time period con-

be a tendency to view the results in light of the fact that the surveys were sent to libraries as opposed to customers or typical business organizations. But, because the study is comparative in nature and it evaluates responsiveness, the results yield to interpretations that are somewhat free of impact from environmental conditions. If the study had focused on quantifying the results, such as establishing a response rate for the faxed surveys, the environmental conditions may then have to be taken into consideration. As such, the results that are summarized here can be applied to most practical situations.

- Individual mode of response. Faxed surveys resulted in a higher percentage of the responses being returned by fax when compared to the percentage of faxed responses received from mailed surveys. Likewise, the mailing of the surveys resulted in a higher percentage of the responses being returned by mail when compared to the percentage of responses received by mail from the faxed surveys.
- Mode of response. Overall, fax was the mode of choice for returning the surveys irrespective of the mode of transmission of the surveys.
- Timeliness in response. Fax broadcasting produced significantly better results within the first five to 10 days in terms of responses. However, the responses received within the first

Table 7: Response Time Analysis					
Time Frame	Ratio of Responses Received for Faxed Surveys (a)	Ratio of Responses Received for Mailed Surveys (b)	p-value for a<>b		
Received in 5 days	396/1300	61/353	0.0004		
Received in 10 days	514/1300	106/353	0.001		
Received in 15 days	534/1300	126/353	0.067		

cerned. A p-value of 0.067 obtained from the statistical tests supports the preceding null hypothesis. This p-value is also included in Table 7 so that each p-value can be viewed in its own perspective and in comparison to other p-values.

Conclusion

In drawing a conclusion, there may

15-day period were the same for both modes of transmission.

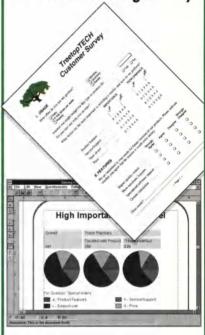
Our results partly corroborate the findings made in a related 1992 study. \(^{\square}\)

References

¹ Dickson, John P.; and MacLachlan, Douglas, L. "Fax Versus Mail Survey." Marketing Research: Management and Applications. Volume 4, Number 3. September, 1992. p. 26.

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Internet

continued from p. 22

almost instantaneously. Reminders and follow-up of surveys can also be broadcast rapidly without incurring large expenses. This will allow larger portions of the research budget to be dedicated to analysis.

- Fast responses. Survey respondents can transmit their completed questionnaire electronically immediately upon completion rather than by mail. This rapid response makes an on-line survey a good method of evaluating promotions that are run for only short periods of time.
- Electronic capture of data. The responses to survey questions are received in an electronic format. Thus the researcher does not have to worry about data entry and verification (although some cleaning may be required). The data can be downloaded to databases and analytical software immediately and can also be transmitted to clients directly.
- Respondent queries can be answered right away. Respondents who may have questions about the survey or how a question is to be answered can be provided with immediate feedback.
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A selection of research-related Web sites

Analytical Computer Service, Chicago/Scottsdale, Ariz. http://www.acsinfo.com

Burke, Inc., Cincinnati, Ohio http://www.burke.com

Chilton Research Services, Radnor, Pa http://www.chilton.com/

Columbia Information Systems, Portland, Ore. http://www.cinfo.com/

Elrick and Lavidge, Atlanta, Ga. http://www.elavidge.com

ESOMAR (European Society for Opinion and Marketing Research) http://www.esomar.nl/esomar/home.htm

FIND/SVP, New York, N.Y. http://www.etrg.findsvp.com

First Market Research, Boston, Mass. http://www.firstmarket.com

IntelliQuest, Inc., Austin, Tex. http://www.intelliquest.com

Maritz Marketing Research, St. Louis, Mo. http://www.maritz.com/mmri.htm

Network, Covington, Ky., and Visual Research Communications (VRC), Metuchen, N.J. http://www.vrcinc.com/network.htm

NPD Group, Port Washington, N.Y. http://www.npd.com

Pulse Train Technology, N. Palm Beach, Fla. http://www.ws.pipex.com/ptt

Saporito & Associates, New York, N.Y. http://www.brainlink.com/~saporito

SPSS, Chicago, III. http://www.spss.com

Strategic Mapping, Santa Clara, Calif. http://www.stratmap.com

Survey Sampling, Inc., Fairfield, Conn. http://www.worldopinion.com

Technometrica, Emerson, N.J. http://www.technometrica.com

Yankelovich Partners, Norwalk, Conn. http://www.yankelovich.com/

Walker Information, Indianapolis, Ind. http://www.walkernet.com/

and respondents have the capability to communicate round the clock. This flexibility may encourage more people to respond to surveys at their own convenience.

 Monitoring usage. Several Internet service providers (ISPs), companies that provide turnkey Web site services, offer software packages which measure usage of their clients' Web sites by tracking geographic distribution, names of organizations and duration of users' visits to the most frequently accessed sections of the site. This enables close monitoring of the effectiveness of the on-line information and facilitates the tracking of respondent interest. With this information, modifications can be made to the Web sites.

On-line surveys, however, do have their share of disadvantages.

 The first and foremost disadvantage is limited usage. Despite the rapid prolif-

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eration of personal computers, only a small portion of households have access to the Web.

- Electronic questionnaires sent to Internet addresses can be deleted by recipients. Just as regular mail considered "junk" is discarded by recipients, surveys sent electronically could be "cyberjunked."
- Privacy issues limit the detailed identification of respondents unless they volunteer this information. Currently there are no known services that provide a list of E-mail addresses along with the demographic variables of users.

On-line research also has some other disadvantages. For example, it cannot replace random-digit dialing and it cannot provide the nuances an experienced interviewer can glean from an in-depth interview or a focus group session.

Despite some obvious limitations, the Web enables researchers to streamline the task of fielding surveys, providing rapid feedback to clients, and providing answers to respondent queries in a quick and efficient manner.

How to establish a presence on the Web

Setting up a Web presence on the Internet involves designing and formatting the informational content of the Web site and establishing an electronic connection to the Internet. This can be accomplished in one of two ways:

1. Establish a Web site at your own location. This option involves setting up a dedicated Web server to handle the traffic, using dedicated telephone lines (T1 or smaller bandwidth), a router to directtraffic, CSU/DSU (channel service unit/data service unit), software for the operating system, server software and software allowing the creation of pages.

This option should be considered if the anticipated usage will be heavy, if the funds to establish the site are available and if a small but dedicated staff can be assigned to the project.

2. Share the Web site of a service provider. ISPs offer a wide range of Web services that can be tailored to meet online research needs. This option eliminates the need to purchase equipment and maintain a dedicated staff.

In addition to ISPs, several local and regional computer companies and developers offer complete turnkey Web services. These service providers who require their client to provide them with only the contents of the home page do all the required programming, testing, launching

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and maintaining of the home page.

The opportunity for researchers

The vastness of data and the speed with which it can be tapped is the main source of new opportunity for marketing research companies. Until now, marketing research as we know it has usually been the domain of the client's marketing research department, with the actual research conducted either by an in-house staff or assigned to outside marketing research companies. Now clients who have their own home pages can collect information on customers who are interested in their products/services, their purchasing habits, their likes and dislikes and other demographic and psychographic data and use this information to classify, segment and create target-specific products/services. This raises the possibility that with on-line information and analytical capabilities available to anyone in the client's organization with a desktop computer, data will be obtained and analyzed internally by the various departments within the organization, without the need for external market research. Therefore, market research companies should have the capability to provide the same types of services that clients can insource, lest the need for independent marketing research diminish.

Research on the Web has its disadvantages and cannot completely replace conventional data collection methods. But on-line research is moving rapidly from being "alternative" to mainstream — and the transition will be completed sooner than anticipated. There will also probably not be a warning to embrace the new technology. Marketing researchers have to take the initiative themselves.

What marketing research companies can do

Marketing research companies can take several steps to exploit the opportunities provided by this new medium,

First, establish a presence on the Web. Second, use that presence to publicize your firm, your capabilities and your branded products.

Third, make your corporate brochure and other pertinent literature available on your Web site for clients and prospects to read, download and print. The availability of instantaneous information about who you are, where you are and what you do is crucial.

Fourth, monitor the number of visitors to your Web site through one of several software programs available, analyze this information to help you determine the productivity of your site and make any necessary improvements to increase its effectiveness.

Fifth, begin conducting surveys on the Web. You can expect criticism from users who dislike the contents of your surveys or who simply object in principle to conducting surveys on the Web. To overcome the first criticism, make your survey interesting - you might even liven it up a bit with some jazzy graphics. Also pay special attention to the language used by other Web sites - is it less formal and more colloquial? Accept the fact that your user demographics are not 100 percent accurate, while realizing that the results will still provide a fairly accurate understanding of the characteristics of your respondents. Use this as a building block to refine existing methodologies and devise newer ones.

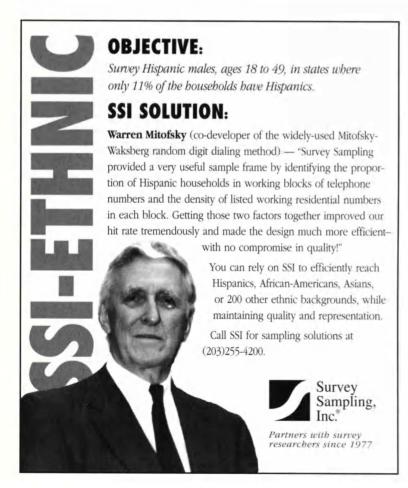
Sixth, update the information on your Web site, in particular the introduction or "home page." There is nothing more boring than a site that does not display any new information month after month.

Blurring of boundaries

The advent of surveys on the Web will result in a blurring of the traditional boundary between the marketing and marketing research functions — most surveys on the Internet are added to home pages which aim primarily at disseminating information and receiving sales orders. Thus, surveys on the Web are done in an environment that seems to offer the visitor some incentive — namely information on the sponsoring company. Perhaps this might lead to a gradual disappearance of the traditional line separating sales and research activity within a company's organizational structure.

In the past, marketing research companies operated in an environment of incremental change. The rapid evolution of the Web represents a paradigm shift that offers tremendous opportunities to researchers who embrace it and recognize its potential.

The age of instantaneous on-line information, available at the click of a mouse, is upon us. The question is not whether we as marketing researchers will fight it or ignore it; the question is only how soon we will join it, use it and make it work for us.



United

continued from p. 11

Busy life

The life of a United in-flight survey form is a busy one. After the questionnaires are designed and proofread (the eight foreign language versions are checked for accuracy by translators) they are sent to NCS, where the surveys are printed, collated and shrink-wrapped. NCS then stores the surveys until they're ready for shipping.

Each month, United selects flights to survey and transmits this information electronically to NCS. "We run a program which randomly selects a percentage of all of our flights system-wide, I percent of domestic flights and 7 percent of international flights," Maggi says. "We transmit this file electronically to NCS. It provides NCS with different types of information about the flights that are going to be surveyed. From this file they can see the date of the flight, the flight number, the aircraft type, how many surveys are needed and the distribution of the surveys in the different languages, if necessary."

Using these specifications, NCS packages the survey forms, instructions and pencils into flight cases and delivers them to United Airlines Cargo at the Minneapolis airport for distribution to the proper airports. "Depending on the region to which the surveys are being sent, they have specific ship dates. So for each week of the survey there is a date by which they have to be packed and shipped. NCS generates a packing list and on the appropriate dates they pack the proper amount of surveys into flight cases and cartons corresponding to the flights we've selected and then affix labels indicating the segment to be surveyed," Maggi says.

When the survey packages arrive at their respective destinations, they're picked up by a United Airlines manager or customer service representative who makes sure they get delivered to the flight crews. "Each month the airport stations receive a list of the flights that will be surveyed that month so they know when to expect them. The flight attendants are also

notified in advance which dates they'll get surveys," Maggi says.

Once the surveyed flight reaches its destination, the completed forms are repacked and handed off to the receiving United customer service representative, who ships them back to United's Minneapolis cargo location.

Three times a week, NCS picks up the completed surveys. Twice a week they drop off the next shipment of surveys to be flown out. The survey forms are scanned and NCS transmits



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Working with the data

After the data arrives at United, it is converted into Quanvert, a statistical program from Quantime Corp. Maggi also uses SPSS to analyze the data.

The United research department fields all kinds of requests for data, he says. "People are eager to get their hands on any piece of information they can. They like to break the data down to the micro level wherever possible and we're able to do that.

"It's a challenge to take such large volumes of quantitative data and make it meaningful to our audience. We're constantly soliciting feedback from those who use the information to make it truly meaningful. We always have the users of our data involved in the survey design process as well as the report design process."

The marketing research department at United issues a monthly report summarizing the customer satisfaction data for about a hundred people worldwide, including airport, country and regional managers and executive management and others at United's headquarters. Segments of the data are also available online.

"Executive management uses data from the in-flight surveys to look at competitive performance. Here within marketing we analyze the data and use the results for strategic planning, product positioning and target marketing. Finance uses customer satisfaction data to measure the success of its product investments. If they

Questionnaires for United's in-flight survey are designed, proofread and sent to NCS for printing, collating and shrinkwrapping. Each month, United randomly selects flights to survey and transmits this information electronically to NCS. NCS packs the surveys in specially designed reusable boxes and delivers them to United Airlines Cargo at the Minneapolis airport for distribution on flights to 40 countries. At the respective airports, United customer service representatives deliver the surveys to the proper flights. Flight attendants distribute surveys to all passengers on selected flights and collect upon completion. Completed survey packages are handed off to a receiving United representative, who ships them back to United's Cargo office in Minneapolis. Three times a week, NCS picks up the completed surveys. Unused forms are sorted and filed for re-use. NCS scans the survey forms and transmits the data to United electronically.

have spent money to improve service they want to see that there has been a tangible improvement," Maggi says.

The research data is also used to help track performance and measure success at achieving goals. "Our airport managers are interested in all ratings related to ground service, including speed and efficiency of checkin, the friendliness of customer service reps and line waits. The reservation area is interested in findings on service areas such as hold times on the phone and helpfulness of the agents. The in-flight supervisors who manage the flight attendants want to know how the flight attendants are being rated on the various aspects of their service, not just their overall rating but everything from timely delivery of the meal and beverage to friendliness and professionalism."

Because the data can be linked to operational data such as arrival and departure times and number of passengers, the United researchers can dig deep to answer questions from inhouse customers, Maggi says. "We have often used the data to identify the reasons why some ratings might differ from one airport to another or one segment to another, by looking at customer mix, by linking survey data to operational data. For example, we can take ratings for a given flight and link them to the on-time performance of the flight in that market and we can show that when on-time performance went down so did the ratings in specific categories."

Customer oriented

Maggi says that since the airline became employee owned in June 1994, it's become much more customer oriented. As a result, the research department is busier than ever. "It's been truly amazing the amount of attention [the market research department] has been getting lately. We constantly receive inquiries about research results from people at all levels of the organization. We've also greatly increased the scope of the inflight customer satisfaction tracking program."

By tripling the size of the sample in the past year and a half, the database more accurately reflects customer demographics, Maggi says. "We did that to better ensure a representative sample of our customer population. In the past there were times when we were not able to get as many completed surveys as planned and that affects your sample sizes, so you would have to put an asterisk next to some of the data. Whereas now we have a much more complete database and the data is much more reliable."



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Data Use

continued from p. 17

this space, the PC will break it into smaller pieces, using "holes" as it comes to them. Some utility programs let you see how data actually gets stored on the disk - and more than a few percent fragmentation seems like an incredible mess. Worse, fragmentation can slow the PC noticeably as it looks for and reassembles needed programs or information.

You can find adequate defragmentation utilities as part of both DOS and Windows 3.x. Other companies, such as Norton Utilities and PC Tools (now merged into one company) provide defragmentation programs with more controls and more My detailed displays of should stay in top

condition and each defragmentation should go fairly quickly. If you are running this procedure for the first time, it could take an hour or more to straighten out the mess you will find. To make this all painless and automatic in the future you may want to consider one of the utilities mentioned later in the "Windows aid" section.

Getting started: What to expect

Suppose you now have your PC in fine running shape and have the Windows 95 installation disk in hand. What should you expect to happen during installation?

Mostly, you will need to practice patience. Also, if you do not yet have a CD-ROM drive, you will find this a great excuse to get one. You can install Windows 95 from floppy disks, but I wouldn't recommend it. Expect installation to run one to two hours even with a CD-ROM drive. Windows 95 spends much of that time determining how to get your hardware working without conflicts and sending you messages that it is nearly finished. Microsoft says installation takes

about 45 minutes, but that seems overly optimistic based on experience and the reports I have heard.

After you get Windows 95 installed, you likely will find it takes somewhat longer to load (start) than did Windows 3.x. Once it starts, though, you should find your patience rewarded. We found Windows 95 to run smoothly and noticeably more responsively than Windows 3.x on all the machines where we had run both.



If you defragment the The Microsoft Plus! software includes a full set of "desktop themes," including disk regularly it some very detailed Windows backgrounds like the one shown here, many additional icons and sounds that give your PC more personality.

Windows woes?

Windows 95 worked remarkably well with nearly all the old programs we tried. Even DOS games (tested strictly in the name of research) which ran too slowly under Windows 3.x perform well under Windows 95. In short, this operating system can accommodate the new 32-bit applications (some of which actually do more useful things than older applications), along with programs designed for Windows 3.x and DOS.

However strong Windows 95's overall performance, though, like all earthly creations, it cannot do all things at all times. Given the millions of possible combinations of hardware set-ups and software collections, it has to get routed at some time. Complaint levels have been remarkably low, by all accounts although this will not help if you are the one who hits an unfortunate circum-

Also, Windows 95 went through one of the longest and largest testing (or "beta") programs in PC history. As a result, it works surprisingly well surprisingly often. My experience includes a few nearly heart-stopping moments dealing with a pen-and-pressure-sensitive-tablet (which replaced the standard mouse). Happily, all incidents proved to be nothing that time and a calm approach could not rectify.

Third party problems

Most Windows 95 problems I have encountered (either in print or by sorry personal experience) have been like the one with the pen-and-tablet: caused by products that are supposed to work with Windows but have not quite made the transition to Windows 95. In particular, atypical hardware that needs a "driver" to work (such as an unusual printer, sound card or fax/modem) may cause trouble. Windows 95 itself provides an incredible number of "drivers," and so you are likely to find it includes something that works with nearly any brand on the market.

If you have to rely on another manufacturer for "drivers," though, you may get an unpleasant surprise. For instance, I have used a hardware/software print accelerator called the WinJet, made by a company named LaserMaster. Under Windows 3.1, this transformed my trusty old HP LaserJet from 300 dots per inch (dpi) resolution to 800 dpi and allowed it to produce even complex pages as fast as the printer could run. In short, it was a great Windows 3.1 product. Unfortunately, LaserMaster took a bad slip with Windows 95. The performance of this once sterling product has become erratic and the drivers have remained in test version for at least six months after the official Windows 95 release.

With some luck, LaserMaster will resolve its problems by the time this article reaches print. The wait has not been pleasant, though, This story has a moral: expect Windows 95 to work well with nearly all "mainstream" hardware — but if you have something out of the ordinary, check with the manufacturer. If they do not have drivers ready, you may find yourself stranded. Depending on your needs, that may be enough to make you wait to upgrade.

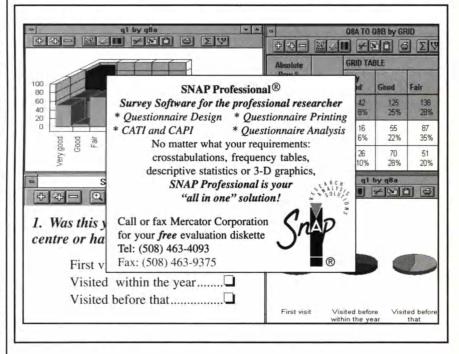
What else is new

Windows 95 has a new, handsome appearance, as you will doubtless notice immediately. Oddly enough, this one aspect of Windows 95 (its new screen appearance).

pearance or "interface") is the one highlighted by nearly all product reviews. This shows an important secret of the ad copywriting pros. If you want to describe anything where the most important improvements are in performance, describe how it looks.

When you start Windows 95 for the first time, you cannot help noticing something familiar missing: all those program group windows which seemed to give the

system its name. Instead, you will see a largely uncluttered screen, with a bar across the bottom saying "Start," and a few icons on the left side. Move the pointer to the Start button and a menu appears, in which most of the items correspond to your old program group windows. Move the pointer to any of these items (no double-clicking required) and another menu appears (or "cascades") from the first. Move the pointer to the



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program you want and it appears.

By default, the Start button and the bar associated with it (called the task bar) always remain visible at the bottom of the screen. As you start programs, buttons for them appear in the bar. Click any of these buttons and you go to the program it represents. Close the program entirely (rather than simply switching from it or starting another) and its button will disappear from the task bar at the bottom.

Some people find the new menu system a little too eager to respond. Slide the pointer across the name of a program and it may well start, even if you didn't intend it to. (I can provide a trick for slowing the menus, but this is for the fearless only, those who don't mind tinkering deep in Windows' 95 expansive innards. Call or fax for this pointer.)

This last point leads to another large change in Windows 95: Much of the information controlling the operating system's behavior resides in a huge area called the "registry." Windows 95 retains the old win.ini and system.ini files, which used to have control of all Windows settings. However, these files exist only for the sake of older programs that still

expect to find them. Those of you who ever looked at the two .ini files and found them intimidating (as I imagine anybody would who dared to look) will find the new registry awe inspiring. You need a special Windows utility called "regedit" just to look inside the new registry and unless you feel very, very expert (or very, very foolish) you will not want to touch it. Just a quick "hands off" tour of it will impress you with the tremendous scope and complexity of Windows 95.

You will find strong improvements in Windows 95's accessories (programs that come with the operating system). Windows now seems much more attuned to communications with the outside world. For instance, Windows 95's file transfer capabilities have dramatically improved with the new HyperTerminal (replacing Windows Terminal). old HyperTerminal is an excellent, full-featured program for sending and receiving data via modem. It will recall the phone numbers and settings you used in a call or "session" (if you remember to save them), assigning a separate icon to each number you contact via modem. After the first session, with a simple click

on the icon you are ready to connect.

Windows 95 features many other changes improving its power and usefulness. In particular, the right button on the mouse (or its equivalent) has finally taken on a full, useful life in Windows 95. Click this button anywhere in Windows 95 and a menu will appear, giving you a set of actions you can perform on (or with) the object in question. (This works both with the operating system itself and with programs designed to run under it.) The right button also adds extra power while you are performing many actions. For instance, try the right button after highlighting a file name in the new (vastly improved) file manager instead of simply dragging and dropping the file. Rather than copying the file or moving the file (which one depends on Windows' built-in rules for files), you will get the choice of opening, moving, copying or creating a short-cut to the file.

The Start menu allows you to call up recently used documents as well as programs. With Windows 95, a document is anything that you have created or altered, including drawings, presentations or even telephone sessions in HyperTerminal. Just

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click on the document in question and Windows 95 opens it while starting the right program. In short, it keeps pointers to your recent work directly on the main Start menu for you. The catch, though, is that you will find "documents" listed only for Windows 95 programs. Whatever you create or modify in your old Windows 3.x favorites will not show up among the choices.

You now use a special spot on the Start menu to access all the settings for Windows 95, including the display, what you find on the main task bar and the Windows control panel. The new control panel is now much more comprehensive. I find the "system" section particularly impressive. It allows you to examine in detail all the hardware connected to your PC system, to monitor performance and to resolve any conflicts that may arise. Windows 95 has become vastly more intelligent about the hardware you have connected to your system. It avoids most conflicts and explains how to resolve most problems it cannot handle on its

Nearly everything you think to ask Windows 95 to do begins by pushing the

"Start" button. You even "start" shutting down the computer. It may seem illogical that you need to start to stop, but you will find it not so strange in a short while, and it does keep everything in one spot.

DOS — which you'll remember for its nearly blank screen with perhaps a prompt (>) sign — still exists. Windows 95 has taken full charge of the computer, though. You can see this by restarting the computer in "DOS mode." (This is one option you get when you push the Start button and then ask Windows to shut down the computer.) Once Windows seems to disappear and you find yourself facing the old, nearly blank screen, type "Exit" at the prompt sign. Windows 95 promptly restarts. Our old friend DOS, once in charge of everything, now has become just another program that Windows 95 can call upon as needed.

Windows aid: programs that add to Windows 95

Windows 95 has become much larger and more capable than any of its predecessors, as you doubtless have noticed by now. Even so, you will find substantial benefits in utility programs that further enhance its capabilities. Here we will discuss several highly useful programs from Symantec's Norton Utilities and one from Microsoft itself.

· Norton Utilities adds extra protection for and control of your PC, continuing the nearly venerable tradition of this program and PC Tools. (Symantec, which sells the Peter Norton programs, merged with Central Point software, which created PC Tools). You will find most (but not all) of the features of these two utility giants in the new Norton Utilities. (Most lamented is the loss of the excellent PC Tools backup utility. Perhaps Symantec will see fit to restore a Windows 95 version of this.) Using Norton Utilities still will provide the most possible protection against PC disasters, in particular problems with your hard drive. The included Norton Disk Doctor can rescue you from problems that might otherwise stop your system cold. You can schedule Norton Utilities to check and repair problems on the hard disk automatically at night and/or to defragment the drive in the small hours. This program has displays that you can customize almost completely which will monitor and show

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nearly any aspect of your system's operation. If you like the hands-on approach and want the ultimate in ability to customize maintenance of your PC and to see what is happening, you will find much to like in Norton Utilities.

• Norton Navigator builds on the already good file management capabilities of the Windows 95 Explorer (file manager), showing definitively that creative software developers can find plenty of useful features to add to the solid Windows basics. I find this program indispensable, It allows you to perform all sorts of file operations, including finding, viewing, associating, comparing, zipping and unzipping, by one simple press on a button. (The screen shot of Navigator on p. 41 shows some of its impressive file management features.)

The "Fast Find" function truly does a fast job — for instance, quickly running

through the much of 1.2 gigabytes (yes, that's 1,200 megabytes) of miscellaneous stuff your writer has accumulated, to find needed files. This feature runs much more quickly than the comparable Windows 95-based file finders.

The Norton Navigator also allows you to view the entire contents of a branch (any given directory and all its subdirectories) and has a very handy "outline" view that lets you see how many files of various types you have and how much space they occupy. (You can expand or collapse these outlines to see all the files or a summary. And the outlines work with the branch view.) You can set the delete option to "wipe" delete, which you will find very handy if you want to purge files forever in one step. (Windows 95 otherwise protects you from yourself, sending deleted files to a "recycle bin," where they continue to reside mostly hidden on your hard

drive. Keep deleting large files and adding them to the recycle bin and your hard drive unsurprisingly will start running out of space.)

Anybody who has accumulated more files than they planned or even thought possible (which is nearly everybody) should find Norton Navigator a really useful addition to their Windows armamentarium.

· Norton Antivirus does exactly what its name implies: It hunts down and destroys viruses that may infest your PC. An earlier version of this program once quickly found a virus on a floppy disk supposedly containing data only. As a result, I could call my (then) main office and undo an infection that had already spread to dozens of machines before any real damage had happened. Since then, viruses have become even more widespread. Various self-styled hackers (once a term of honor now fallen into opprobrium) have misapplied their intelligence to put viruses in all manner of places. Reports have surfaced of viruses even infecting macros that run on Word for Windows. Warnings have hit print about viruses in so called "Internet mini-applications," which do not even yet exist. This excellent protection offered by this anti-virus program is more important than ever.

You can schedule Norton Antivirus to run at startup, to monitor the computer continuously, or to make complete sweeps of the system at preset times. Also, as an Antivirus user, you can contact Symantec on-line (for instance, via CompuServe or the World Wide Web) and download protection against new viruses as they emerge. Most tests show this program offers protection against invasion as good as anything on the market. This is one form of safeguard it really makes sense to use.

• Microsoft Plus! offers more of a grab bag of features than any of the Norton products. This set of applications includes some serious hard drive maintenance tools like those in Norton Utilities, along with an improved version of the Microsoft disk compression utility and some fine Internet browsing tools. Plus! also includes a few items that simply are fun, almost as if Microsoft wanted to palliate taking the serious software they accompany.

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The disk compression utility (Drivespace 3) can effectively give you about double the hard disk space you formerly had with little if any degradation in performance. (Windows 95 al-

repair. If you like the idea of your PC more or less taking care of itself and do not want the extensive displays and custom controls found in the Norton Utilities, you should find Plus! exactly what you want.

Microsoft also included some interesting, perhapseven fun, elements in the Plus! bundle. It has a full set of what are called "desktop themes," including some very detailed Windows backgrounds, many additional icons, and sounds that give your PC more of a personality. The rather handsome background in Fig. 2, for instance, comes with Plus! Perhaps most importantly (strictly as a demonstration of

how much faster graphics run

under Windows 95), Plus! includes one of the best PC-based pinball games your author has ever encountered. I can speak with some authority here, since I spent far more of my college education than I like to admit mastering the pinball machines in the dormitory basements at Harvard University (where I, most emphatically, did not go to college). In any event, the game, called Space Cadet, certainly will demonstrate the amazing improvement in Windows 95's handling of video. Therefore, in the name of scientific inquiry, I strongly recommend that you get this valuable addition to Windows 95.

Perhaps most remarkable about all these utilities is the way that they work with the main operating system, rather than taking it over or hiding it, as did many of the Windows 3.x "desktops" and other "extender" programs. All of these fit into Windows 95, working with elements already there and then stepping out of the way once they have done their jobs. For the most part, when used with some discretion, they run smoothly, if not seamlessly, with the main Windows 95 system. (You would not, for instance, want to run all the features of Plus! and Norton Utilities together, as they have elements that overlap. However, I can attest to the fact that selected portions of each coexist nicely and add to each other.) These utilities really work with Windows and get useful things done. As such, they give us a glimpse of where software should have been going since the beginning: making the computer a machine that does what we need as we need it and otherwise does not get in our way.

Unfortunately, one problem with Windows 95 seems hard to avoid: It appears nearly impossible to write a short article about it. There are many more details, including all sorts of fascinating points about Windows 95's inner operations (which impress me greatly) that I finally decided not to discuss. And certainly, I find all sorts of remarkable things in the software designed to run with this new operating system. That, though, will have to wait for another time.



Norton Navigator allows you to perform all sorts of file operations, including finding, viewing, associating and comparing — all at the press of a button.

ready provides a version of this utility, but the one that comes with Plus! works more effectively.) Drivespace 3 does this sleight-of-hand by replacing repeating data with more compact representations that are decoded "on the fly" in the computer's RAM. Interestingly, much of the information stored in your PC, whether programs or data, contains a lot of repetitious data, which therefore can be compressed. Because this partly encoded information takes less physical space on the hard drive, the computer needs less time to find it and put it into RAM. And since RAM works so much faster than the hard drive, any time spent decoding the compressed information usually does not exceed the savings in accessing the hard disk. Overall speed of operation should be about the same. Disk compression does use a small amount of RAM memory, but not enough to interfere with any computer operation. If your once huge-seeming hard drive is starting to look small, you might really appreciate this feature.

Plus! also includes a "system agent" similar to the system maintenance tools found in Norton Utilities. Like the Norton Utilities, this can be set to run silently in the background, maintaining the system during off hours, and stepping in as needed to make or recommend repairs. Unlike the Norton module, this system agent stays mainly in the background. You may never notice it running unless it encounters a problem on which it wants to ask your opinion or give you choices for a



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Product & Service Update

continued from p. 8

Technology Strategies (ITS), a research service designed to help interactive developers make technology decisions. ITS conducts interviews with media companies, consumer goods companies, service companies and others using interactive technologies to reach consumers, as well as with key vendors of development tools, Internet products and services

and hardware. ITS analysis comes in many formats, including written research reports and briefs, on-call analysis and consultations with analysts. All ITS research is available alone or in conjunction with a wider package of Forrester's research offerings. The first ITS strategies report projects the consumer Internet browser landscape for the next two years and uses these projections to define content strategies for consumer Web sites. Future reports will con-

centrate on interactive development and delivery technologies like Internet servers, interactive development tools, CD-ROM and digital video. For more information call 617-497-7090.

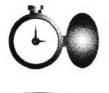
Partnership provides map generation on the Internet

Oracle has integrated the mapping tools of Santa Clara, Calif.-based Strategic Mapping, Inc. (SMI) with Oracle7 Release 7.3 to enable interactive maps to be generated on Oracle Web Servers, Oracle7 Release 7.3 is the relational server component of Oracle Universal Server, an information management solution for companies seeking to capitalize on the advantages of accessing any data relational, text or multimedia from any application, over any network. SMI and Oracle have collaborated to provide integrated technology for map generation and spatial data retrieval over the Internet. Mapenabled WWW sites provide useful options for retrieving location-specific information. Users can interactively search for the nearest location of a store, facility or office of a particular business based on the user's address. This functionality offers benefits for applications such as electronic yellow pages, customer service, real estate and other information based services. For more information call 408-970-9600 or visit SMI's Web site at http:// www.stratmap.com.

Survey Sampling Web site

Survey Sampling, Inc., Fairfield, Conn., has launched a new Web site at http://www.worldopinion.com, aimed at users of market and opinion research. WorldOpinion will feature a calendar of research events, information on research companies and organizations, job openings and other information.

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Raosoft releases Internet module for SURVEYWin

A new Internet module for SURVEYWin, Version 3.0, from Raosoft, Inc., Seattle, lets users insert data collection forms into existing Web pages and then analyze the gathered data with SURVEYWin's pointand-click statistics. With the Internet module, SURVEYWin will convert its electronic forms into HTML forms. Anyone with a forms-capable browser (such as Lynx or Navigator) can fill out information on-line and send it back to a Web server. The Internet module then interfaces with the server to save this information to a SURVEYWin database. The Internet module is an ANSI-C program that can run on Windows 3.1x, Windows 95. Windows NT, and will soon be available for OS/2. The Internet module will compile on any UNIX system so that even users who don't have direct access to the Internet, such as dial-in accounts, can put forms on their Web pages and gather information. The forms can be modified to include pictures, links or other information with any HTML editor. For more information call 206-525-4025 or check the Raosoft Web page at http://www.raosoft.com/raosoft/.

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Survey Monitor

continued from p. 6

discounters and off-price stores draw higher praise for customer service than more upscale stores. Marketing implication: Upscale stores need to work harder on their customer service. Lower-price stores should promote customer service along with lower prices.

5. Battle of the superstores. Some consumers feel conflicted about patronizing superstores vs. the smaller neighborhood stores (independent or smaller chains) where they've shopped for years. They like the more personal atmosphere of the smaller stores, appreciate their service and even sympathize with the owners' plight. But, it's the superstores that more often win their business. Not only do superstores lure customers with big discounts, some also offer better organization and broader selection of products, and, in the case of such retailers as Barnes & Noble, an exciting, sociable, "where-the-action-is" atmosphere (repeat of the "alone-togetherness" trend). Anytime the smaller stores give less than stellar personal service, they give customers a reason (or an excuse) to go elsewhere. Until consumers grow tired of superstores (Langer is hearing more about chain store "sameness"), their prospects look very good. Smaller stores will have to struggle to maintain service, find niches to fill, and do more direct marketing.

6. Woo-me marketing. Consumers have come to expect retailers and other marketers to win them over with sales and special promotions. If they are not sent a credit card, some

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380 Market Place, Suite 100 * Roswell, Georgia 30075-3943 Telephone (770) 552-7856 * FAX (770) 552-7719 Microtab is a registered trademark of Microtab, Incorporated respondents said, they don't bother to apply. Why take the time? They'll come to me, they say. Implication: Business needs to be more pro-active, create excitement with free trials, gifts with purchase, etc.

7. Marketing to GenX yups. As some twentysomethings get more settled in careers and feel more "flush" financially, they're spending more, and treating themselves to goodies like large-screen televisions and nice clothing. (This is especially true of singles). But, twentysomethings are still different from '80s yuppies. Two examples, they're less likely to see themselves making "big money" and they're less into designer labels, While they are highly brand conscious, their tastes often run more to trendy companies like J. Crew and Banana Republic and off-price specialty stores like Today's Man. Marketing implication: Appeal to these new-monied yuppies with ads that make it seem like they're buying to get value and not for status or because of peer influence.

8. Clothing cutbacks. As 1995's disappointing holiday sales showed, consumers are buying less clothing. This trend is expected to continue until a new style causes fashion excitement and stimulates apparel purchases. Many consumers are saying: I have more clothing than I need. Underlying their behavior is the casualization trend (if you don't dress up for work or social life, why do you need more "stuff?"). Consumers are shifting spending to other areas (the home, travel, financial investing).

9. High-tech polarization. Even though computer use is widespread today, attitudes toward the technology's impact on our lives are still polar opposites, even among users. The benefits — time-saving, convenience, efficiency, fun — are obvious. While technology buffs are excited, many people express concerns about depersonalization in business and personal relationships, job layoffs due to computerization, security and privacy of computer transactions, children's computer "addiction," difficulties in navigating the Internet, professionals bogged down with clerical work, and the high price of staying technologically current. The Internet will either be the most dramatic change in communications or "the CB radio of the '90s," one New York man prognosticated. Marketing implication: These divided reactions suggest that marketers will meet resistance to the adoption of high tech in certain areas. They will need to build in reassurance and find ways to maintain the human touch.

10. Data glut. Complaints about being overwhelmed by information are up sharply. Rather than not having enough information to make decisions, people feel there's too much—too much to sort through or even be interested in. There's a potential market for simplified information, for ways to screen out extraneous communications.

11. Changed office structures. With clerical/administrative levels thinned out, and executives having to do more for themselves, there's a market for foolproof photocopying and computer products. Outsourcing will continue to grow. The new status symbol for senior management is not having to go in to the office every day and phoning or faxing into the office from a ski lodge, boat or weekend house. Growth areas will be products that help with telecommuting, from home offices or the road.

12. Solitude time. More people feel drained by their jobs,

especially in the growing services sector. As a result, they need quiet time when they don't have to be on the phone or have others making demands on them. Some products that should be positioned for these quiet times: aromas, yoga, coffee, tea, newspapers, magazines, television viewing.

13. Working at relaxing. The "serenity-seeking" trend continues in a variety of ways as stressed-out professional/managerial types adopt strategies to relax. These include escaping weekends to country homes, scheduling massages, decorating city apartments in informal country style, gardening and renewed interest in candles. Advertising can talk about people deserving to relax and can depict the humorous side of "studied" relaxing. For more information call 212-391-0350.

Mileposts on the superhighway

As reported in the "Bruskin/Goldring Research Report," the percentage of Americans who say they are riding the information superhighway has almost doubled in the past year. According to identical OmniTel telephone surveys conducted during the summers of 1994 and 1995 by Bruskin/Goldring Research, Edison, N.J., use of on-line services among personal computer owners has grown from 14 percent to 25 percent. While one-quarter of personal computer owners subscribe to an on-line service, nine percent of total adults are subscribers.

Ownership of personal computers among total adults grew from 27 percent to 32 percent between the 1994 and the 1995 surveys and ownership of modems increased one percentage point to 15 percent.

America's cybernauts continue to be disproportionately upper income, male, between 25- and 49-year-olds, and from the West.

In 1994, 4 percent of total adults subscribed to an on-line service and 6 percent said they planned to go on-line within the next six months. In the 1995 survey, 10 percent of total adults (22 percent of PC owners) plan to subscribe "within the next six months."

In the '94 study, 27 percent of total adults said they owned a PC and 10 percent said they planned to buy one within the next six months. Actual ownership of PCs grew five percentage points between the '94 and the '95 studies.

Men are seven percentage points more likely than women to own a PC. Four in 10 adults aged 25-49 own a computer, compared to 31 percent of 18-24 year-olds, 25 percent of 50-64 year-olds, and 13 percent of adults 65+. Nearly six in 10 respondents with household incomes greater than \$50,000 own a computer, versus one-third of those earning \$30,000-\$40,000, and 28 percent of those earning \$40,000-\$50,000. The West continues to have a higher share of PC owners (38 percent) than the Northeast (31 percent), the North Central (33 percent), and the South (29 percent).

More than one in 10 (11 percent) adults say they plan to buy a PC within the next six months. Six percent say they plan to buy a PC and a modem within the next six months.

Ownership of modems increased only one percentage point between 1994 and 1995 (15 versus 14 percent) among total adults. In the '94 survey, 6 percent said they'd be buying

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Pizza sales heated up in 1995

Total pizza sales climbed to \$22.2 billion in 1995, posting a 5.7 percent increase from 1994, according to "The Pizza Market," a new study by Packaged Facts, a New York-based research company. Also, according to the study from 1991-1995 there was a 25.4 percent increase in the market, amounting to \$4.5 billion dollars.

The strong inroads pizza has made in American culture and its widespread popularity with all segments of society has made this a very lucrative market. According to "The Pizza Market," ready-to-eat pizza marketers achieved estimated retail dollar sales of just under \$20 billion in 1995, a 6 percent increase from the previous year.

"When the G.I.'s returned home from World War II, they brought back newfound, exotic tastes. One of these was a love of pizza. Pizza had not been popular except in a few major Eastern cities prior to that time. The rest is history," says Joan Young, project manager of Packaged Facts.

The four main pizza product categories — ready-to-eat (RTE), frozen, refrigerated and shelf-stable — are only differentiated by method of preparation, not by ingredients. Of the four, RTE accounts for the majority of dollar sales, maintaining approximately a 90 percent share from 1991-1995. Frozen pizza averaged about 8.5 percent, while refrigerated pizza held close to 1.0 percent and shelf-stable (pizza shells, dry mixes/flours) accounted for 0.5 percent.

"Undoubtedly the recession has influenced the increase of pizza sales," notes Young. "The workplace has changed forever, job security is a thing of the past, and the nuclear family has been seriously battered. As Americans struggle to provide for their households, they have been increasingly attracted to pizza because of its ease of preparation. Indeed, it is particularly popular among Baby Boomers, who are the first generation to be raised on pizza. And they in turn are passing on their taste for it to their children. The National Frozen Pizza Institute has reported that pizza has replaced hot dogs as the most popular kids' choice for meals."

In 1995, projected sales in the frozen pizza category were expected to have surpassed \$1.9 billion, a rise of 3.5 percent. This growth rate is down from the 1994 level of 11.7 percent. At that time the segment was powered by Philip Morris/Kraft Foods' rollout of Tombstone pizza.

Refrigerated pizza sales have grown by a total of nearly 29 percent from 1991 to 1995, finishing the period at \$229 million. And shelf-stable pizza has seen a total growth rate of 5.8 percent during the years from 1991 to 1995.

Pizza marketers run the gamut from diversified global marketers like Stouffer's and Pizza Hut to tiny in-store or even home kitchen operations. According to "The Pizza Market," there are approximately 200 packaged pizza marketers with roughly 45 of those achieving significant market share. There are, however, over 60,000 ready-to-eat pizza outlets with more than 25,000 belonging to independent operators.

"This is definitely a win-win situation," Young says. "Fear of ready-to-eat market saturation has come and gone, all the other segments have improved in quality and most importantly, the consumer is happy."

For more information call 800-298-2658. To see the complete table of contents, or look at more than 1,000 other reports, visit the company's Web site at http://www.findsvp.com/.

Light foods clog shelves

In 1995, Jack Sprat's grocery shopping got easier, or more difficult, depending on how you look at it. The number of new fat- and cholesterol-reduced foods reached an all-time high in 1995, according to *The Lowfat Monitor*, a monthly newsletter published by the New York City research firm FIND/SVP.

The Lowfat Monitor, which tracks news and trends related to reduced-fat and reduced-cholesterol foods, selected 965 new retail items for inclusion in its monthly Products Tables during 1995. This figure is more than 2.5 times the number of introductions reviewed by The Lowfat Monitor in 1991, and is nearly 40 percent higher than the number of product launches recorded in 1994. This phenomenal increase reflects a synergy of consumer demand and marketer response, supported by increased government clarification over product labeling issues.

Each of the seven food categories covered by *The Lowfat Monitor* showed substantial growth in product introductions, with snack foods demonstrating a leading 60 percent increase over 1994, and baked goods and prepared foods each exhibiting growth of about 44 percent.

One-third of the 21 segments within these categories showed new-product growth of 50 percent or more. Topping the list was the mixes/doughs/ingredients segment, with an astronomical growth rate of 160 percent over 1994. An important trend in this segment was the use of decidedly low-tech fat substitutes. For example, the lowfat/low-cholesterol attributes of many mixes listed in *The Lowfat Monitor*'s Products Tables depend upon the cook's using a specific ingredient — egg whites, egg substitute, yogurt, applesauce, bananas, pumpkin, tofu — in place of shortening. Also interesting was the increased availability of oat- and fruit-based fat substitutes — already widely used commercially in sweet baked goods, and now designed for use in the home.

Other segments showing major growth were refrigerated yogurts, up 72 percent, and salty/crunchy snacks, up 62 percent. In both segments, growth reflected increases in the number of flavor varieties available.

Yogurt isn't for dieters anymore. According to data provided by the United States Department of Agriculture, yogurt consumption has quadrupled since 1970, and it is likely that new intriguing flavors have contributed to

yogurt's recent popularity. In 1995, lowfat yogurt was featured in such flavors as banana cream pie, coconut cream pie, key lime pie, and cheesecake. The use of "crunchies" — granola, cookie pieces, or other sweets that come in a separate container and are mixed into the yogurt by the consumer — and yogurt/gelatin combinations have also enhanced yogurt's appeal.

The astonishing growth of new salty/crunchy snack products in 1995 to 141 items was anticipated earlier in the year when FIND/SVP and Thomas Food Industry released the results of a survey in which 95 percent of snack-food manufacturing companies said that sales of reduced-fat snacks were increasing. Nearly three-quarters of this segment was made up of popcorn, potato chips, pretzels in such notable varieties as garlic, poppyseed, herb, and mustard; and rice cakes in a great variety of unusual flavors (peach cobbler, cheesecake, chocolate mint, blueberry, peanut butter, and salsa).

A notable area of decline during 1995 was in the reduced-fat, reduced-cholesterol spreads segment, reflecting a resurgence in the popularity of butter attributed to concerns about trans-fatty acids in margarine and other non-dairy spreads, as well as to the poor performance of lowfat spreads and butter substitutes in frying and baking.

Meanwhile, keying the overall new-product increase was the accelerating expansion of reduced-fat and reduced-cholesterol products into regional, ethnic and international cuisines, as well as the increasing prevalence of convenience foods and reduced-fat and reduced-cholesterol foods for kids.

Southwestern and Mexican foods alone have come to represent almost 10 percent of the new products included in The Lowfat Monitor's Products Tables in 1995. These items included side dishes and prepared meals and entrees (refried beans, burritos, fajitas, enchiladas, tamales, chili); foods used in the preparation of Mexican/Southwestern dishes (tortillas, for example); and chips and dips (tortilla chips, blue corn chips, black bean chips, guacamole, picante sauce, and especially salsa). Also included were foods that could be identified as Mexican/Southwestern because of clues in their names ("South of the Border," "Santa Fe Style," "nacho") or ingredients (chipotle, lime, cilantro, jalapeno, habanero, pinto beans, "con queso," "tomatillo"). Products with a Southwestern/Mexican flavor were especially prominent in the condiments and prepared foods categories.

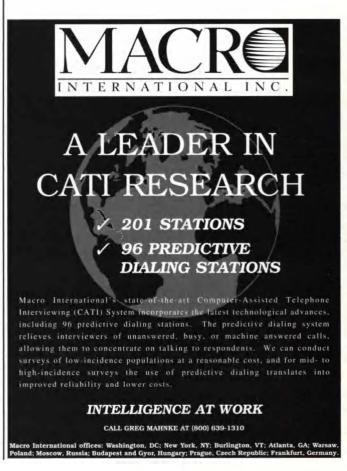
Reduced-fat and reduced-cholesterol Italian foods, Asian foods and South American foods are all part of the overall "adventure eating" trend identified by *Product Alert*. In its December 4, 1995 issue, the publication noted, "There's a real trend toward adventure eating, i.e., sampling foods of the world right in the comfort of your own home." Among products inspired by international cuisines, 56 percent were available in Italian/Sicilian varieties or flavors, including pasta sauces and pizzas as well as an unexpected flood of biscotti. Asian products (Chinese, Japanese, Thai, Indian, and those referred to as "Oriental") made up over one-quarter of the "foods of the world" featured in *The Lowfat Monitor*'s Products Tables

during 1995, and ranged in "authenticity" from frozen beef lo mein dinners to chutney imported from India, rice dishes imported from the People's Republic of China, and seaweed dishes imported from Japan.

Another significant "international" segment included products in South American, Caribbean, Jamaican, or "tropical" varieties, many of which were frozen desserts in flavors as familiar as mango and as exotic as capuacu.

Almost half of the convenience foods featured in the Products Tables during 1995 were mixes for foods ranging from sweet baked goods to bread to side dishes. Other fat- and cholesterol-reduced products designed to make cooking and baking less labor-intensive were shredded cheese, pourable omelets, refrigerated cookie dough, and pizza and pie crusts.

The Lowfat Monitor defines foods for kids as those whose marketers clearly identify their targets, as well as those with telling properties — pretzels in the shapes of airplanes and dogs, for instance, as well as cookies and fruit snacks designed to resemble cartoon characters, packaging graphics that feature dinosaurs and games, and frozen desserts described as "tubular." Although goods for kids accounted for a mere 3 percent of all reduced-fat and reduced-cholesterol products in 1995, this proportion and its corresponding number are both higher than in 1994. The Lowfat Monitor expects this to be a significant area of growth over the next few years as parental demand increasingly drives marketer response. For more information call 212-645-4500.





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Bannon Moderating Services Fuller Research Services, Inc.

Washington

Consumer Opinion Services

SPECIALTY CROSS INDEX OF MODERATORS

Refer to Preceding Pages For Address, Phone Number and Contact Name

ADVERTISING

Bannon Moderating Services
Cambridge Associates, Ltd.
Cambridge Research, Inc.
Creative & Response Rsch. Svcs.
The Customer Center, Inc.
Dolobowsky Qual. Svcs., Inc.
Doyle Research Associates
Erlich Transcultural Consultants
Fader & Associates
First Market Research (J. Reynolds)
Outsmart Marketing
POV

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AFRICAN-AMERICAN

Erlich Transcultural Consultants JRH Marketing Services, Inc. Phoenix Consultants

AGRICULTURE

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ALCOHOLIC BEV.

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POV Gerald Schoenfeld, Inc. Strategy Research Corporation

ASIAN

Asian Marketing
Asian Perspective, Inc.
Communication Research
Data & Management Counsel, Inc.
Erlich Transcultural Consultants

ASSOCIATIONS

Nancy Low & Associates, Inc.

AUTOMOTIVE

AutoPacific, Inc. Creative & Response Rsch. Svcs. Erlich Transcultural Consultants Matrixx Marketing-Research Div.

BIO-TECH

Focus On Hudson Irvine Consulting, Inc. Nancy Low & Associates, Inc. Market Navigation, Inc. MedProbe, Inc. Medical Marketing Research, Inc. Jack M. Shapiro Healthcare Rsch. & Mgmt. Costtg.

BUS.-TO-BUS.

Access Research, Inc. BAI Brittain Associates

May 1996 51

Cambridge Associates, Ltd. Cambridge Research, Inc. Michael Carraher Discovery Rsch. Consumer/Industrial Research (C/IR) Consumer Opinion Services Creative & Response Rsch. Sycs. Data & Management Counsel, Inc. The Deutsch Consultancy Direct Feedback Fader & Associates First Market Research (J. Heiman) Pat Henry Market Research, Inc. MCC Qualitative Consulting Paul Schneller - Qualitative Gerald Schoenfeld, Inc. James Spanier Associates Spier Research Group Sunbelt Research Associates, Inc. Sweeney International, Ltd. Yarnell Inc.

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Fader & Associates
Greenleaf Associates, Inc.
KidFacts Research
Matrixx Marketing-Research Div.
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Pamela Rogers Research
Paul Schneller - Qualitative
Gerald Schoenfeld, Inc.

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Heffernan Marketing Rsch. Svcs.

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Yarnell Inc.

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The Clowes Partnership
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Greenleaf Associates, Inc.
Pat Henry Market Research, Inc.
Marketing Advantage Research
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Rodgers Marketing Research
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Strategy Research Corporation
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Market Development, Inc.
Phoenix Consultants
Strategy Research Corporation
Target Market Research Group, Inc.

HI-TECH

Market Navigation, Inc.

HOUSEHOLD PRODUCTS/CHORES

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Leichliter Associates

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The Deutsch Consultancy

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Jack M. Shapiro Healthcare Rsch. & Mgmt. Cnsltg.

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Greenleaf Associates, Inc. KidFacts Research

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Doyle Research Associates Fader & Associates Greenleaf Associates, Inc. Marketing Advantage Research Paul Schneller - Qualitative

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TEACHERS

Greenleaf Associates, Inc. Marketing Advantage Research

TEENAGERS

The Clowes Partnership Creative & Response Rsch. Svcs. Doyle Research Associates Fader & Associates KidFacts Research Matrixx Marketing-Research Div. MCC Qualitative Consulting

TELECOMMUNICATIONS

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Pamela Rogers Research Gerald Schoenfeld, Inc. Strategy Research Corporation

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VIDEO TELECONFERENCING

The Answer Group

WEALTHY

Brittain Associates The Deutsch Consultancy Strategy Research Corporation

YOUTH

Fader & Associates **Outsmart Marketing** POV

Names of Note

continued from p. 20

Colle & McVoy, a Minneapolis marketing communications firm, has added **Rick Greenfield** as director of market research.

Sandra Thau has joined *Murphy Marketing Research*, Milwaukee, as an account supervisor.

Iowa Field Research has named Anthony Soares general manager, a

position he previously held from 1990-1994.

Research Data Analysis,
Bloomfield Hills, Mich., has announced the following appointments:
Allan Dix has been named a project
manager in the strategic accounts
group; Carol Dwyer has been named
project director; Kelly Haggard has
been named project director; and
Michael Strong has been named
project manager.

Barnes Research Inc., Grand Rapids, Mich., has promoted **Tommie Jo Van Order** to assistant supervisor of the phone room.

John Glazier has joined *Custom Research Inc.*'s San Francisco office as vice president.

Tom Hayes and Clint Schertzer have joined The Training & Develop-



Haves

Schertzer

ment Center, the education division of *Burke*, *Inc.*, Cincinnati, as senior consultants.

Charlie Ballard has joined ASI Market Research, Stamford, Conn., as vice president of marketing and sales for the company's ASIRAS division.

Debbi Scheppard has been promoted to data collection manager at *C.J. Olson Market Research, Inc.*, Minneapolis.

Greg Frank has joined *Macro Consulting*, *Inc.*, Mountain View, Calif., as senior research analyst.

Irwin Research Services, Inc., Jacksonville, Fla., has formed two new divisions: The Irwin Group, Inc., and Irwin Research Associates, Inc. Kathryn Blackburn has been appointed president of The Irwin Group. Denise Henry has been appointed president of Irwin Research Associates.

Polaris Marketing Research, Atlanta, has hired Roger Phillips as a new account executive for health care research. The firm has also added Chris Vermillion to oversee the telephone interviewing center.

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> Christopher Gavette Public Opinion Laboratory, Indiana University

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Mike McClendon Gateway 2000

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Directory of Telephone Interviewing Facilities

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STATIONS - No. of interviewing stations at this location
 CRT'S - No. of stations using CRT's for interviewing

3. ON-SITE - No. of stations which can be monitored on-site

4. OFF-PREMISES - No. of stations which can be monitored off-premises

ALABAMA

Birmingham

Connections, Inc. 3928 Montclair Rd., Ste. 230 Birmingham, AL 35213 Ph. 205-879-1255 Fax 205-868-4173 Rebecca Watson, President 25-0-25-0

Consumer Pulse of Birmingham Brookwood Village Mall Shades Creek Pkwy. Birmingham, AL 35209 Ph. 205-879-0268 Fax 205-879-1058 Cindy Estes, Director 8-4-8-8

Polly Graham & Ascts., Inc. 3000 Riverchase Galleria, Ste. 310 Birmingham, AL 35244 Ph. 205-985-3099 Fax 205-985-3066 Cindy Eanes, Vice President 20-0-20-6

New South Research, Inc. 3000 Riverchase Galleria Birmingham, AL 35244 Ph. 800-289-7335 Amy Wilhite, Managing Dir. 20-0-20-20

ALASKA

Anchorage

Dittman Research Corporation DRC Building 8115 Jewel Lake Rd. Anchorage, AK 99502 Ph. 907-243-3345 Fax 907-243-7172 Terry O'Leary, Vice President 16-0-16-0

ARIZONA

Flagstaff

The Social Research Laboratory Northern Arizona University P.O. Box 15300 Flagstaff, AZ 86011 Ph. 520-523-1515 Fax 520-523-6777 Internet: http://www.nau.edu\~/ Dr. Fred Solop, Associate Director 12-12-12-0

Phoenix

Arizona Market Research Svcs. Ruth Nelson Research Svcs. Executive Park Offices 10220 N. 31st Ave., #120 Phoenix, AZ 85051 Ph. 602-944-8001 Fax 602-944-0130 20-0-20-0

Behavior Research Center, Inc. 1101 N. 1st St. P.O. Box 13178 Phoenix, AZ 85002-3178 Ph. 602-258-4554 Fax 602-252-2729 Earl de Berge, Rsch. Dir. 27-27-27-27

Innovative Query, Inc. 8687 E. Via De Ventura Scottsdale, AZ 85258 Ph. 602-483-7505 Fax 602-922-0302 Clare Stewart 48-48-48-48

O'Neil Associates, Inc. 412 E. Southern Ave. Tempe, AZ 85282 Ph. 602-967-4441 Fax 602-967-6122 Michael J. O'Neil, Ph.D., President 14-14-14-0

Quality Controlled Services (QCS)

6360-3 E. Thomas Rd., Ste. 330 Scottsdale, AZ 85251 Ph. 800-647-4217 or 800-325-3338 Fax 602-941-0949 Johen McCullough 10-0-10-0 (See advertisement on p. 57)

Research Resources 8800 N. 22nd Ave. Phoenix, AZ 85021 Ph. 602-371-8800 Fax 602-943-3554 John Muller, Exec. V.P. 262-212-262-262

Response Research 6868 N. 7th Ave., Ste. 110 Phoenix, AZ 85013 Ph. 602- 277-2526 Fax 602- 247-4477 Shelly Munoz, Gen. Mgr. 20-20-20-0

Strictly Medical 2400 E. Arizona Biltmore Cir., Ste. 1100 Phoenix, AZ 85016 Ph. 602-224-7979 Fax 602-224-7988 Wendy Walker 10-0-10-0 Time N Talent 2400 E. Arizona Biltmore Cir., Ste. 1100 Phoenix, AZ 85016 Ph. 602-956-1001 Fax 602-224-7988 Wendy Walker 10-0-10-0

Walker Information 4515 S. McClintock Dr., Ste. 101 Tempe, AZ 85282 Ph. 602-831-2971 Fax 602-838-8856 Julie Puckett, CC Dir. 70-70-70-70

West Group Research 1110 E. Missouri Ave., Ste. 780 Phoenix, AZ 85014 Ph. 602-264-4915 Fax 602-631-6844 Beth Aguirre 25-25-25-25

Tucson

FMR Ascts. 6045 E. Grant Rd. Tucson, AZ 85712 Ph. 520-886-5548 Fax 520-886-9307 Lynn Moore, Dir. of Rsch. 55-25-55-0

VNU Operations Center 5055 E. Broadway, #A105 Tucson, AZ 85711 Ph. 3954-753-6043 Mary Glover 50-50-50-50

ARKANSAS

Fort Smith

C & C Market Research Central Mall 5111 Rogers Ave., Ste. 40 N. Fort Smith, AR 72903 Ph. 501-484-5637 Fax 501-484-7379 Craig Cunningham, President 19-8-19-19

Little Rock

Miller Research Group, Inc. 10 Corporate Hill Dr., Ste. 100 Little Rock, AR 72205 Ph. 501-221-3303 Fax 501-221-2554 Sandy Gourley 35-35-35-35



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CALIFORNIA

Bakersfield

Facts 'n Figures 1233 W. Ave. P, Ste. 701 Palmdale, CA 93551 Ph. 805-272-4888 Fax 805-272-5676 Renee Stapleton 12-6-1-0

Marketing Works 425 18th St. Bakersfield, CA 93301 Ph. 805-326-1012 Fax 805-326-0903 Dee Simpson, Owner 15-0-2-0

Fresno

AIS Market Research 2070 N. Winery Fresno, CA 93703 Ph. 209-252-2727 Fax 209-252-8343 Kimberly Rudolf, Data Collection Mgr. 25-25-20-20

Bartels Research 145 Shaw Ave., C1 & C2 Clovis, CA 93612 Ph. 209-298-7557 Fax 209-298-5226 Joellen Bartels, President 25-0-13-0

Nichols Research 557 E. Shaw Fresno, CA 93710 Ph. 209-226-3100 Fax 209-226-9354 Amy Shields 15-8-10-0

Los Angeles

Area Phone Bank 3607 W. Magnolia Blvd., Ste. N Burbank, CA 91505 Ph. 818-848-8282 Fax 818-846-9912 Ed Goldbaum, Owner 20-0-20-0

Ask Southern California 12437 Lewis St., Ste. 100 Garden Grove, CA 92640 Ph. 714-750-7566 Fax 714-750-7567 Jennifer Kerstner, President 27-0-27-0 California Survey Research 15350 Sherman Way, #480 Van Nuys, CA 91406 Ph. 818-780-2777 Fax 818-780-0329 Ken Gross 40-40-40-40

Consumer Pulse of Los Angeles Galleria at South Bay, #269 1815 Hawthorne Blvd. Redondo Beach,CA 90278 Ph. 310-371-5578 Fax 310-542-2669 Angie Abell, Director 20-12-20-20

Creative Data, Inc. 7136 Haskell Ave., Ste. 100 Van Nuys, CA 91406-4198 Ph. 818-988-5411 Fax 818-988-4057 Lisa Kosiba, Vice President 22-0-10-0

Davis Market Research Services 23801 Calabasas Rd. Calabasas, CA 91302 Ph. 818-591-2408 Fax 818-591-2488 Carol Davis, President 70-52-70-70

The Dohring Co. 550 N. Brand Blvd. Glendale, CA 91203 Ph. 818-242-1600 Fax 818-242-3975 Nancy Ellis, Sr. V.P. Ops. 50-0-50-50

Field Dynamics Marketing Research 17547 Ventura Blvd., Ste. 308 Encino, CA 91316 Ph. 800-434-3537 Fax 818-905-3216 Tony Blass, President 16-3-16-0

Ted Heiman & Ascts. 20350 Ventua Blvd., Ste. 140 Woodland Hills, CA 91364 Ph. 818-710-0940 Fax 818-887-2750 Ted Heiman, President 19-10-19-19

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MSI International 12604-A Hidden Creek Way, Ste. A Cerritos, CA 90703 Ph. 310-802-8273 Fax 310-802-1643 Dick Hurlburt 45-45-45-45 PKM Marketing Research 1240 W. La Habra Blvd., #A La Habra, CA 90601 Ph. 310-694-5634 Fax 310-697-8964 Patt Koerner, Principal 35-0-35-0

Plog Research, Inc. 18631 Sherman Way Reseda, CA 91335 Ph. 818-345-7363 Fax 818-345-9265 Shelly Sasson, Vice President 10-0-10-0

Quality Controlled Services (QCS) 17100 Pioneer Blvd., Ste. 170 Artesia, CA 90701 Ph. 310-402-6640 Fax 310-924-8487 Mel Gerber 66-66-66-66 (See advertisement on p. 57)

Quality Controlled Services (QCS) 3440 Torrance Blvd., Ste. 100 Torrance, CA 90503 Ph. 800-448-4414 or 800-325-3338 Fax 310-316-4815 Carol Balcom-Amundson 15-0-15-0 (See advertisement on p. 57)

The Question Shop, Inc. 2860 N. Santiago Blvd., #100 Orange, CA 92667 Ph. 714-974-8020 Fax 714-974-6968 Ryan Reasor 20-0-20-0

The Research Line 11631 Victory Blvd., Ste. 207 N. Hollywood, CA 91606 Ph. 818-766-1246 Fax 818-766-3033 Samuel Weinstein, Vice President 80-60-80-80

Sievers Research Company, Inc. 2540 Huntington Dr., Ste. 203 San Marino, CA 91108 Ph. 818-285-2500 Fax 818-285-2595 Robert Sievers, President 20-0-20-0

Southern California Interviewing Svce. 17277 Ventura Blvd., #200 Encino, CA 91316 Ph. 800-872-4022 Fax 818-783-8626 Ethel Brook 10-0-10-0

The Verity Group, Inc. 680 Langsdorf Dr., #102 Fullerton, CA 92631 Ph. 714-680-9611 Fax 714-680-9676 Scott Kincer 70-60-70-0

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J.D. Franz Research 1804 Tribute Rd., Ste. K Sacramento, CA 95815 Ph. 916-646-5595 Fax 916-646-4839 Jennifer Franz 25-0-25-0

Opinions of Sacramento 2025 Hurley Way, Ste. 110 Sacramento, CA 95825 Ph. 916-568-1226 Fax 916-568-6725 Hugh Miller, Partner 16-0-12-12

Research Unlimited

1012 Second St. Sacramento, CA 95814 Ph. 916-446-6064 Fax 916-448-2355 Jaclyn Benson 18-0-18-0 (See advertisement on p. 23)

San Diego

CIC Research, Inc. 8361 Vickers St. San Diego, CA 92111-2112 Ph. 619-637-4000 Fax 619-637-4040 Joyce Revlett 35-8-35-35

Direct Feedback 9395 Cabot Dr. San Diego, CA 92126 Ph. 800-745-4066 Fax 619-530-2225 Kurt Adams, Dir. of Ops. 25-25-25-0

Directions In Research, Inc.

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Fax 619-299-5888
E-mail: 75061,02215@compuserve.com
David Phife, President
Mary Jo Smith, Ph.D., Dir. Rsch./Bus. Dev.
Janet Taylor, Dir. Field Ops.
80-60-80-80
(See advertisement on p. 59)

Fogerty Group 5090 Shoreham Pl., #206 San Diego, CA 92122 Ph. 619-550-3878 Fax 619-550-3075 Ginger Schmeiser, Exec. Dir. 30-15-30-0

Luth Research, Inc.

2365 Northside Dr., #100 San Diego, CA 92108 Ph. 619-283-7333 Fax 619-283-1251 Charles Rosen 49-49-49 (See advertisement on p. 41)

MDI Hispanic Interviewing Services 1101 Bay Blvd., Ste. D Chula Vista, CA 91911 Ph. 619-424-4550 Fax 619-424-4501 José Suárez, Ops. Mgr. 60-40-60-60

San Diego Surveys, Inc. 4616 Mission Gorge Pl. San Diego, CA 92120 Ph. 619-265-2361 Fax 619-582-1562 Jean Van Arsdale, President 28-0-28-0

Taylor Research 1545 Hotel Circle S., Ste. 350 San Diego, CA 92108 Ph. 619-299-6368 Fax 619-299-6370 Harriet Huntley, Ops. Mgr. 30-24-30-0

San Francisco

ADF Research 1456 Lincoln Ave. San Rafael, CA 94901 Ph. 415-459-1115 Fax 415-457-2193 Art Faibisch, President 30-30-20-0

ConStat 135 Main St., 16th fl. San Francisco, CA 94105 Ph. 415-512-7800 Fax 415-512-9790 Amanda Jenkins, Facility Manager 20-20-30-30

Consumer Research Associates/Superooms 111 Pine St., Ste. 1715 San Francisco, CA 94111 Ph. 415-392-6000 Fax 415-392-7141 Don Orsino, President 27-0-0-0 Corey, Canapary & Galanis 447 Sutter St., Penthouse N San Francisco, CA 94108 Ph. 415-397-1200 Fax 415-433-3809 Elizabeth Canapary, President 25-8-6-0

Elrick & Lavidge

111 Maiden Ln., 6th fl. San Francisco, CA 94108 Ph. 415-434-0536 Fax 415-391-0946 Roger Brooks, General Manager 23-23-23-23 (See advertisement on p. 67)

Evans ResearchAssociates 120 Howard St., Ste. 660 San Francisco, CA 94105 Ph. 415-777-9888 Fax 415-777-9281 Lucinda Gonion 28-20-20-0

Field Management Associates 217A Tanforan Park San Bruno, CA 94066 Ph. 415-588-9500 Fax 415-589-7956 Hal Berke, Partner 20-0-20-0

Field Research Corporation 550 Kearny St., Ste. 900 San Francisco, CA 94108 Ph. 415-392-5763 Fax 415-434-2541 Deborah Jay, Ph.D. 85-85-85-85

Fleischman Field Research, Inc.

220 Bush St., Ste. 1300 San Francisco, CA 94104 Ph. 415-398-4140 Fax 415-989-4506 Andy Fleischman, Principal 35-0-35-35 (See advertisement on p. 23)

Freeman, Sullivan & Co. 131 Steuart St., Ste. 500 San Francisco, CA 94105 Ph. 415-777-0707 Fax 415-777-2420 Ann Garbarino, Marketing Director 28-28-28-28

Frost & Sullivan 2525 Charleston Rd. Mountain View, CA 94043 Ph. 415-961-9000 Fax 415-961-5042 Scott Worthge, Manager 80-80-80-0

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Hispanic & Asian Marketing Cor 1301 Shoreway Rd., Ste. 100 Belmont, CA 94002 Ph. 415-595-5028 Fax 415-595-5407 E-mail: gateway@hamcr.come Internet: http://www.hamcr.com Dr. Felipe Korzenny, President 38-38-38-38 (See advertisement on p. 15)

MR&A Field & Tab 1300 S. El Camino Real, #380 San Mateo, CA 94402 Ph. 415-358-1480 Fax 415-574-8055 Sarah Fraser 40-30-40-40

Nichols Research, Inc. 1155 Newpark Newark, CA 94560 Ph. 510-794-2990 Fax 510-794-3471 Jane Rosen 20-8-15-0

Nichols Research, Inc. 2300 Clayton Rd., Ste. 1370 Concord, CA 94520 Ph. 510-687-9755 Fax 510-686-1384 Sherry Thomas 15-8-9-0

The Research Spectrum 182-2nd St., 4th fl. San Francisco, CA 94105 Ph. 415-543-3777 Fax 415-543-3553 30-30-30-30

Survey Methods Group 140 Second St., Ste. 400 San Francisco, CA 94105-3727 Ph. 415-495-6692 Fax 415-995-8185 Linda Rynazewski, V.P. Mktg. 40-0-40-40

Tragon Corporation 365 Convention Way Redwood City, CA 94063 Ph. 415-365-1833 Fax 415-365-3737 E-mail: TragonC@aol.com Brian McDermott, Dir. Mktg. Rsch. 24-0-24-0

Margaret Yarbrough & Ascts. 934 Shore Point Ct., Ste. 100 Alameda, CA 94501 Ph. 510-521-6900 Fax 510-521-2130 Margaret Yarbrough or Diane Kientz 20-0-20-20

San Jose

Nichols Research, Inc. 333 W. El Camino Real, Ste. 180 Sunnyvale, CA 94087 Ph. 408-773-8200 Fax 408-733-8564 Kathryn LaRoche 40-8-30-0

Phase III Market Research 1150 N. 1st St., Ste. 211 San Jose, CA 95112 Ph. 408-947-8661 Fax 408-293-9909 Nancy Pitta 15-0-15-0

San Jose Focus 3032 Bunker Hill Ln., Ste. 105 San Jose, CA 95054 Ph. 408-988-4800 Fax 408-988-4866 Colleen Flores, President 50-0-50-0

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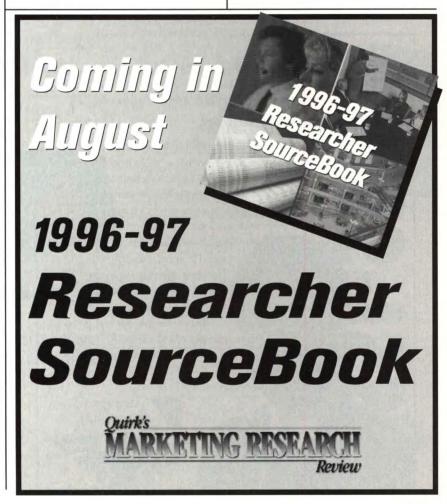
Consumer Pulse of Colorado Springs The Citadel Mall, #1084 750 Citadel Dr. E. Colorado Springs, CO 80909 Ph. 719-480-0128 Fax 719-480-0176 Mary Schneider, Director 8-4-8-8

Denver

Colorado Market Research Svcs.

Ruth Nelson Research Svcs. 2149 S. Grape St. Denver, CO 80222 Ph. 303-758-6424 Fax 303-756-6467 70-0-70-16 (See advertisement on p. 23)

Consumer Pulse of Denver Aurora Mall 14200 Alameda Ave. Denver, CO 80012 Ph. 303-341-1211 Fax 303-341-4469 Steve Ansel, Manager 8-4-8-8



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Codes - (e.g. 25-10-25-10)

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4. OFF-PREMISES - No. of stations which can be monitored off-premises

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12157 W. Cedar Dr.
Denver, CO 80228
Ph. 303-980-1909
Fax 303-980-2270
Christine Balthaser-Farber, Dir. Rsch. Mktg.
110-110-110-110
(See advertisement on pp. 63, 65)

IRi Information Rsch., Inc.

10650 E. Bethany Dr. Aurora, CO 80014 Ph. 303-751-0190 Norm Petit, President 15-0-15-15 (See advertisement on p. 23)

Quantum Research Services, Inc. 1830 17th St. Boulder, CO 80302 Ph. 303-786-9500 Andrew Smith, President 37-30-37-37 The Research Center 550 S. Wadsworth Blvd. Denver, CO 80226 Ph. 303-935-1750 Fax 303-935-4390 Annie Reid, Dir. Rsch. Svcs. 40-10-40-40

Standage Market Research 1800 S. Sheridan Blvd., #206 Denver, CO 80232 Ph. 303-922-1225 Fax 303-922-9181 Ruby Standage, President 50-8-50-35

Sundel Research, Inc. 1150 Delaware Denver, CO 80204 Ph. 303-623-3600 Fax 303-825-8131 Dr. Harvey Sundel, President 30-0-30-30

Talmey-Drake Research & Strategy P.O. Box 1070 Boulder, CO 80306 Ph. 303-443-5300 Fax 303-447-9386 Mark Miller 54-54-54-54

TMR West, Inc.

12250 E. Iliff Ave., Ste. 122 Aurora, CO 80014 Ph. 303-751-5300 Fax 303-751-5550 Mike Felderman, General Manager 60-60-60-60 (See advertisement on p. 92)

Fort Collins

PhoneBase Research 1228 W. Elizabeth St., Ste. D-8 Fort Collins, CO 80521 Ph. 970-224-2202 Fax 970-224-1152 Todd C. Jones, Partner 100-48-100-100

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Hartford

Beta One 270 Farmington Ave., Ste. 126 Farmington, CT 06032 Ph. 203-677-7711 Fax 203-677-4967 Cheryl Espinal, Tel. Ctr. Dir. 20-0-10-0

New Haven

The Center for Rsch. & Public Policy 35 Elm St. New Haven, CT 06510 Ph. 203-776-9222 Fax 203-777-1807 Jerry Lindsley, President 25-25-25-0

Norwalk

Connecticut Field and Focus 101 Merritt 7 Corporate Park Norwalk, CT 06851 Ph. 203-846-0040 Fax 203-846-0046 Ellen Klein, President 10-10-10-0

Shapiro Research Services, Inc. Trumbull Shopping Park 5065 Main St. Trumbull, CT 06611 Ph. 203-373-9391 Fax 203-371-4257 Sandy Shapiro, President 8-0-8-0

Smith & Co. 755 Main St., Bldg. 8 Monroe, CT 06468 Ph. 203-268-0200 Fax 203-261-4545 Steve Smith, President 18-0-18-0

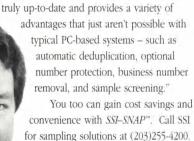
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SSI SOLUTION:

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Our interviewer training, continuous monitoring and performance motivation programs are setting new industry standards. All stations handle in-bound 800 services that enhance call backs and business-to-business

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supervisor to interviewer ratio (1:4)
ensures quality data every time.
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$T_{ m he\ People}$

Over 30 years of combined research experience. Christine Balthaser-Farber is Director of Research Marketing in Denver. Beth Wilson is President of our Atlanta facility and previously managed the operations of The



Christine Balthaser-Farber

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Coast To Coast Telephone Center 1351 Washington Blvd. Stamford, CT 06902 Ph. 203-325-2335 Fax 203-325-4995 Lorraine Kweskin 30-28-30-30

The Consumer Dialogue Center® 25 Third St.
Stamford, CT 06905
Ph. 203-356-1678
Fax 203-327-9061
Sharon Hallock
40-0-40-40

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Consumer Pulse of Washington 8310C Old Courthouse Rd. Vienna, VA 22182-3809 Ph. 703-442-0960 Fax 703-442-0967 Jeff Davis, Director 15-8-15-15

Covington-Burgess Mkt. Rsch. Svc. 666 11th St. N.W., Ste. 730 Washington, DC 20001 Ph. 202-628-4640 Fax 202-628-3840 Elizabeth Burgess, President 14-0-14-0

Decision Data Collection (Decision DC) 1489 Chain Bridge Rd., #100 McLean, VA 22102 Ph. 703-556-7748 Fax 703-356-1680 Gary Brown 16-0-16-0

Peter D. Hart Research Ascts., Inc. 1724 Connecticut Ave. N.W. Washington, DC 20009 Ph. 202-234-5570 Fax 202-232-8134 84-0-84-0

HTI Custom Rsch./Div. of NPD Grp. 6525 Belcrest Rd., #G50 Hyattsville, MD 20782 Ph. 301-779-7950 Fax 301-779-4210 45-45-45-45 Metro Research Services, Inc. 9990 Lee Hwy., Ste. 110 Fairfax, VA 22030 Ph. 703-385-1108 Fax 703-385-8620 Nancy Jacobs, Pres./Owner 16-0-16-0

National Research, Inc. 5335 Wisconsin Ave., #710 Washington, DC 20015 Ph. 202-686-9350 Fax 202-686-7163 Rebecca Craig 50-0-40-7

National Telecommunications Services, Inc. 122 C St. N.W., Ste. 640 Washington, DC 20001 Ph. 202-638-4500 Mac Hansborough 25-0-20-20

OMR (Olchak Market Research) 7255-A Hanover Pkwy. Greenbelt, MD 20770 Ph. 301-441-4660 Fax 301-474-4307 Jill Siegel, President 19-0-19-15

Shugoll Research 7475 Wisconsin Ave., Ste. 200 Bethesda, MD 20814 Ph. 301-656-0310 Fax 301-657-9051 Rick Seale, Field Director 20-0-20-20

Westat, Inc. 1650 Research Blvd. Rockville, MD 20850 Ph. 301-251-1500 Pat Cunningham 75-75-75-75

Woelfel Research, Inc. 2222 Gallows Rd., #220 Vienna, VA 22182 Ph. 703-560-8400 Fax 703-560-0365 Jeffrey Adler 49-40-49-49

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Fort Lauderdale

Ask America Marketing Research 27 S.E. 24th Ave., #7B P.O. Box 2682 Pompano Beach, FL 33072 Ph. 954-786-8611 or 800-251-3666 Michael Pettengill 39-0-25-0 Mar's Surveys 1700 University Dr., #205 Coral Springs, FL 33071 Ph. 954-755-2805 Fax 954-755-3061 Eric Lipson 40-40-40-40

Mar's Surveys 4300 University Dr., #C202 Fort Lauderdale, FL 33351 Ph. 954-755-2805 Fax 954-755-3061 Eric Lipson 18-0-18-18

TYG Marketing, Inc. 541 S. State Rd. 7, Ste. 7 Margate, FL 33065 Ph. 954-968-1660 Fax 954-968-3684 Paula Smith, President 15-0-15-0

VNU Operations Center 12350 N.W. 39th St. Coral Springs, FL 33065 Ph. 954-753-6043 Fax 954-344-7687 Mary Glover 40-40-40-40

Gainesville

Perceptive Market Research 2306 S.W. 13th St., Ste. 807 Gainesville, FL 32608 Ph. 800-749-6760 or 352-336-6761 Fax 352-336-6763 Dr. Elaine Lyons-Lepke 10-10-10-0

Irwin Research Associates, Inc.
Div. of Irwin Rsch. Svcs., Inc.
4112 N.W. 22nd Dr.
Gainesville, FL 32605
Ph. 352-371-7800
Fax 352-371-0087
Denise Henry, President
100-100-100-100
(See advertisement on p. 41)

Jacksonville

Kirk Research Services, Inc. 4525 Roosevelt Blvd. Jacksonville, FL 32210 Ph. 904-387-0883 Fax 904-387-0268 Rebecca Kirk, Vice President 15-0-15-0

Market Horizons, Inc. 9452 Phillips Hwy., Ste. 5 Jacksonville, FL 32256 Ph. 904-260-2001 Fax 904-260-6266 Charles A. McMillin, CEO 25-15-15-15

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data collection. Our excellent supervisor to interviewer ratio (1:4) ensures quality data every time. Remote monitoring is available.



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Ulrich Research Services, Inc. 1734 Kingsley Ave. Orange Park, FL 32073 Ph. 904-264-3282 Fax 904-264-5582 Nancy Ulrich, President 20-0-20-0

Miami

Behavioral Science Research Corp. 2121 Ponce de Leon Blvd., Ste. 1250 Coral Gables, FL 33134 Ph. 305-443-2000 Fax 305-448-6825 Ethel Owrey, Dir. Field Svcs. 30-12-30-30

Findings International Corp. 9100 Coral Way, Ste. 6 Miami, FL 33165 Ph. 305-225-6517 Fax 305-225-6522 Orlando Esquivel 20-0-20-0

Jean M. Light Interviewing Svcs., Inc. 8415 Coral Way, #201 Miami, FL 33155 Ph. 305-264-5780 Fax 305-264-6419 Jean M. Light 20-0-20-20

National Opinion Research Services 760 NW 107th Ave., #106 Miami, FL 33172 Ph. 800-940-9410 Fax 305-553-8586 Daniel Clapp 72-52-72-72

Rife Market Research 1111 ParkCentre Blvd., #111 Miami, FL 33169 Ph. 305-620-4244 Fax 305-621-3533 Sandy Palmer, Vice President 28-0-28-28

Strategy Research Corporation 100 N.W. 37th Ave., 3rd fl. Miami, FL 33125 Ph. 305-649-5400 Fax 305-649-6312 Rick Tobin, Sr. V.P. Ops. 36-36-36-36

Weitzman & Philip, Inc. 850 Ives Dairy Rd. Miami, FL 33179 Ph. 305-653-6323 Fax 305-653-4016 Dan Philip, President 21-0-21-0

Orlando

Central Florida Market Research, Inc. 1065 Maitland Ctr. Commons, #204 Maitland, FL 32751 Ph. 407-660-1808 Fax 407-660-9674 Vicky Stevens, President 16-10-16-0

Hancock Information Group 2180 W. S.R. 434, Ste. 3170 Longwood, FL 32779 Ph. 407-682-1556 Fax 407-682-0025 Rhonda Hughes, V.P. Sales/Mktg. 50-50-50-50

Barbara Nolan Market Research Svcs./Orlando 218 Jackson St. Maitland, FL 32751 Ph. 407-629-8800 Fax 407-629-7633 Ellen Shamblin, Field Supv. 38-16-38-38

Sarasota

VNU Operations Center 1751 Mound St., #205 Sarasota, FL 34236 Ph. 954-753-6043 Kathy Pilhuj 70-70-70-70

Tallahassee

MGT of America, Inc. 2425 Torreya Dr. Tallahassee, FL 32303 Ph. 904-386-3191 Fax 904-385-4501 Karen Kull, Marketing 20-0-20-0

Tampa

Davis & Davis Research, Inc. 8001 Dale Mabry Hwy., #401B Tampa, FL 33614 Ph. 813-873-1908 Fax 813-935-5473 Irene Davis, President 12-0-12-6

Herron Associates, Inc. 600 N. Westshore Blvd., #702 Tampa, FL 33609 Ph. 813-282-0866 Fax 813-282-3553 Elaine Herron-Cravens 24-4-24-0

Suburban Associates

Tampa Conference Center 4350 W. Cypress, #535 Tampa, FL 33607 Ph. 813-874-3423 Fax 813-875-6789 Mandy Murphy-O'Neil 24-0-24-0 (See advertisement on p. 23) Total Research Corporation 5130 Eisenhower Blvd., Ste. 210 Tampa, FL 33634 Ph. 813-887-5544 Fax 813-882-0293 Cindy Lau 80-77-80-80

West Palm Beach

Field & Focus 4020 S. 57th Ave., Ste. 201 Lake Worth, FL 33463 Ph. 407-965-4720 Fax 407-965-7439 Lois Stermer, Vice President 30-30-25-251

Profile Marketing Research, Inc. 4020 S. 57th Ave., #101 Lake Worth, FL 33463 Ph. 407-965-8300 Fax 407-965-6925 Judy A. Hoffman, President 35-30-35-35

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One Dunwoody Park, Ste. 128 Atlanta, GA 30338 Ph. 770-395-6090 Fax 770-671-9708 Beth Wilson, President 110-110-110-110 (See advertisement on pp. 63, 65)

Atlanta Marketing Research Ctr. 2660 Lenox Rd., Bldg. 10, Lenox Pte. Atlanta, GA 30324 Ph. 404-239-0001 Fax 404-237-1235 John Lockler 20-0-20-20

Booth Research Services, Inc. 1120 Hope Rd., Ste. 200 Atlanta, GA 30350 Ph. 770-992-2200 Fax 770-642-4535 Dottie Nix, V.P. Field Svcs. 60-60-60-60

Compass Marketing Research 3725 Da Vinci Ct., Ste. 100

Norcross, GA 30092 Ph. 770-448-0754 Fax 770-416-7586 Bruce Westcott, President 120-120-120-120 (See advertisemnet on p. 69)

Elrick & Lavidge

1990 Lakeside Pkwy., 3rd fl. Tucker, GA 30084 Ph. 770-938-3233 Fax 770-621-7666 E-mail:elavidge@mindspring.com Internet: http://www.elavidge.com Roger Bacik, Sr. Vice President 100-100-100-100 (See advertisement on p. 67)



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The Gallup Organization - Atlanta 3333 Peachtree Rd., S. Twr. M-10 Atlanta, GA 30326 Ph. 404-816-4115 Fax 404-816-5322 32-32-32-0

IMAGES Research 1718 Peachtree Rd., Ste. 650 Atlanta, GA 30311 Ph. 404-892-2931 Fax 404-892-8651 Robert L. McNeil Jr., President 20-020-20

Jackson Associates, Inc. 1140 Hammond Dr., Bldg, H

Atlanta, GA 30328 Ph. 770-394-8700 Fax 770-394-8702 40-10-40-10 (See advertisement on p. 41)

Joyner Hutcheson Research, Inc. 1900 Century Place Atlanta, GA 30345 Ph. 404-321-0953 Fax 404-634-8131 Glenda McMahon, Study Dir. 18-0-18-0 MacConnell Research Services, Inc. 10 Perimeter Pk. Dr., Ste. 110 Atlanta, GA 30341 Ph. 770-451-6236 Fax 770-451-6184 Cubie House 14-0-2-0

Mid-America Research, Inc. 3393 Peachtree Rd. N.E. Atlanta, GA 30326 Ph. 404-261-8011 Fax 404-261-5576 Debra Wilson 8-4-8-0

Nordhaus Research, Inc. 3405 Piedmont Rd. N.E., Ste. 175 Atlanta, GA 30305 Ph. 404-848-8188 Fax 404-848-8199 John King, President 18-0-18-18 (See advertisement on p. 76)

Quality Controlled Services (QCS) 2635 Century Pkwy., Ste. 100 Atlanta, GA 30345 Ph. 800-227-2974 or 800-325-3338 Fax 404-636-3276 Susan Lipsitz 14-0-14-0 (See advertisement on p. 57) John Stolzberg Market Research 1800 Century Blvd., Ste. 1000 Atlanta, GA 30345 Ph. 404-329-0954 Fax 404-329-1596 John Stolzberg, Owner 15-0-0-0

V & L Research & Cnsltg., Inc. 4294 Memorial Dr., Ste. D Decatur, GA 30032 Ph. 404-298-0139 Fax 404-298-0026 Dydra H. Virgil, Principal 20-12-12-12

Whaley Research, Inc. 5001 Riverdale Ct. College Park, GA 30337 Ph. 800-283-4701 Fax 800-283-4733 Marilynn Whaley 50-50-50-50

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Market Trends Pacific, Inc. 1136 Union Mall, Ste. 310 Honolulu, HI 96813 Ph. 808-532-0733 Fax 808-532-0744 Wanda L. Kakugawa, President 14-14-8-0

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Alan Ellis, V.P. Asian/Pacific Field Svcs.
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QMark Research & Polling 1001 Bishop, Pacific Twr., 19th fl. Honolulu, HI 96813 Ph. 808-524-5194 Fax 808-524-5487 Barbara Ankersmit, President 16-0-16-0

SMS Research 1042 Fort St., #200 Honolulu, HI 96813 Ph. 808-537-3356 Fax 808-537-2686 James Dannemiller, President 24-0-12-0

Ward Research, Inc. 126 Queen St., #212 Honolulu, HI 96813 Ph. 808-522-5123 Fax 808-522-5127 Rebecca Ward, President 10-0-10-0

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ILLINOIS

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Adler Weiner Research Co.

6500 N. Lincoln Ave. Lincolnwood, IL 60645 Ph. 708-675-5011 Fax 708-675-5698 Eileen Dorfman 25-0-10-0 (See advertisement on p. 23)

Assistance In Marketing/Chicago 1650 N. Arlington Heights Rd. Arlington Heights, IL 60004 Ph. 847-392-5500 Fax 847-392-5841 Laura Shulman 8-0-8-8

The Blackstone Group

360 N. Michigan Ave. Chicago, IL 60601 Ph. 800-666-9847 Fax 312-419-8419 Ashref Hashim, President 60+-60-60-60 (See advertisement on p. 68)

Irwin Broh & Associates, Inc. 1011 E. Touhy Ave. Des Plaines, IL 60018 Ph. 708-297-7515 Fax 708-297-7847 David Waitz 20-5-20-20

Central Telephone Interviewing Sys. (CTIS)

6445 N. Western Ave. Chicago, IL 60645 Ph. 312-274-3700 Fax 312-274-4021 Jenny Corace 50-50-50-50 (See advertisement on p. 5)

C/J Research, Inc. 3150 Salt Creek Ln. Arlington Heights, IL 60005-8760 Ph. 800-323-0266 Fax 847-253-1587 Terry Cotter 100-80-100-0



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Communications Research, Inc. 233 E. Wacker Dr., Ste. 2105 Chicago, IL 60601 Ph. 312-938-0200 Fax 312-938-8711 Kathy Beimfohr 25-0-25-0

Communications Workshop, Inc. Div. of Conway/Milliken & Assoc. 168 N. Michigan Ave. Chicago, IL 60601 Ph. 312-263-7551 Fax 312-332-6115 Paula King, Field Grp. Dir. 150-150-150-150

Consumer & Professional Research, Inc. 435 N. LaSalle, Ste. 210 Chicago, IL 60610-0884 Ph. 312-832-7744 Fax 312-832-7745 Margie Morich, Pesident 15-15-15-15

Consumer Pulse of Chicago Springhill Mall W. Dundee, IL 60118 Ph. 847-428-0885 Fax 847-428-4554 Doria Kramer, Director 9-4-9-9

Conway/Milliken & Associates 875 N. Michigan Ave. Chicago, IL 60611 Ph. 312-787-4060 Fax 312-787-4156 100-100-100-100

Data Research, Inc. 1319 Butterfield Rd., #510 Downers Grove, IL 60015 Ph. 708-971-2880 Fax 708-971-2267 50-17-20-20 Richard Day Research P.O. Box 5090 Evanston, IL 60201 Ph. 708-328-2329 Fax 708-328-8995 Richard Day, President 27-20-27-27

Elrick & Lavidge 3 Westbrook Ctr., 6th fl. 11301 Cermack Rd. Westchester, IL 60154 Ph. 708-449-5300 Fax 708-449-4498 Ilene Lanin-Kettering, Sr. V.P.

60-45-60-60

(See advertisement on p. 67)

Fieldwork Phone Center 6200 N. Hiawatha, Ste. 700 Chicago, IL 60646 Ph. 312-282-0203 Fax 312-282-8971 Mary Pedersen, Manager 36-25-36-36

Focuscope, Inc. 1100 W. Lake St., Ste. 60 Oak Park, IL 60301 Ph. 708-386-5086 Fax 708-386-1207 Ann Rooney or Kevin Rooney 31-0-31-0

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68-68-68-68

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Kevin Coughlin
65-65-65-65

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Mid-America Research, Inc. 999 N. Elmhurst Rd. Mt. Prospect, IL 60056 Ph. 708-392-0800 Fax 708-870-6236 Lori Tomoleoni 22-16-16-0

National Data Research, Inc. 770 Frontage Rd., #110 Northfield, IL 60093 Ph. 708-501-3200 Fax 708-501-2865 Jim Burkett, Vice President 18-0-18-0

Precision Field Services, Inc. 10600 W. Higgins Rd., Ste. 100 Rosemont, IL 60018 Ph. 847-390-8666 Fax 847-390-8885 Scott Adleman, Vice President 20-6-20-20 (See advertisements on pp. 20, 70)





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Questions & Marketing Research Svcs. 19211 Henry Dr. Mokena, IL 60448 Ph. 708-479-3200 Fax 708-479-4038 Marge Weber 24-0-24-24

The Research Group 7900 Milwaukee Ave., Ste. 222 Niles, IL 60714 Ph. 708-966-8900 Fax 708-966-8871 Bill Smith or Chuck Orloff 35-0-35-35

Research House, Inc. 6901 N. Lincoln Ave. Lincolnwood, IL 60646 Ph. 708-677-4747 Fax 708-677-7990 Darlene Piell or Jane Zimbler 24-0-0-0

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Deerfield, IL 60015
Ph. 708-948-0440
Fax 708-948-8350
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Strictly Medical Edens Office Plaza 4801 W. Peterson Ave., Ste. 608 Chicago, IL 60646 Ph. 312-202-3500 Fax 312-202-3511 Myra Balaban 6-2-6-0

Survey Center, LLC 455 E. Illinois St., Ste. 660 Chicago, IL 60611 Ph. 312-321-8100 Fax 312-321-8110 140-75-140-100

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Tragon Corporation 1400 E. Lake Cook Rd., Ste. 105 Buffalo Grove, IL 60089 Ph. 847-808-2080 Fax 847-808-0179 E-mail: TragonBG@aol.com Jeanne Gignac, Mgr. Midwest Ops. 6-0-6-0

U.S. Research Co. 300 Marquardt Wheeling, IL 60090 Ph. 708-520-3600 Fax 708-520-3621 Dennis Hill 100-16-100-84

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PMR - Personal Marketing Research 322 Brady St. Davenport, IA 52801 Ph. 319-322-1960 Fax 319-322-1370 E-mail: PERMARRES@aol.com Carol Stickrod, Vice President 66-66-66-28

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lowa Field Research 2302 S.W. 3rd St. Ankeny, IA 50021 Ph. 515-964-1379 Fax 515-965-8270 Anthony J. Soares, Gen. Mgr. 33-33-31-31

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The Matrix Group, Inc. 501 Darby Creek Rd., #25 Lexington, KY 40509 Ph. 606-263-8177 Fax 606-263-1223 Martha L. DeReamer, President/CEO 9-0-9-0

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Davis Research Services, Inc. 1850 Taylor Ave. Louisville, KY 40213 Ph. 502-456-4344 Fax 502-456-4445 Leslie Poore, President 36-36-36-36

Fangman Research, Inc. 1941 Bishop Ln., Ste. 806 Louisville, KY 40218 Ph. 502-456-5300 Fax 502-456-2404 Allen Fangman, Vice President 13-4-10-0 InterNet Research Services, Inc. 3339 Taylorsville Rd. Louisville, KY 40205 Ph. 502-459-1575 Fax 502-459-1575 Suzanne Elder, V.P. Field Svcs. 80-80-80-60

Personal Opinion, Inc. 999 Breckenridge Ln. Louisville, KY 40207 Ph. 502-899-2400 Fax 502-899-2404 Rebecca Davis 25-22-22-5

Southern Research Services, Inc. 1930 Bishop Ln. Louisville, KY 40218 Ph. 502-454-0771 Fax 502-458-5773 Sharron Hermanson, President 42-20-42-42

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Gulf States Research Center 7361 Florida Blvd. Baton Rouge, LA 70806 Ph. 800-848-2555 Fax 504-925-9990 Robert Landsberger, President 30-10-30-0

JKB & Associates 2223 Quail Run Dr., #C-2 Baton Rouge, LA 70808 Ph. 504-766-4065 Fax 504-766-9597 Joan Berg, Owner 12-0-12-0

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Gulf States Research Center 4426 Veterans Way New Orleans, LA 70006 Ph. 800-845-GULF (4853) Fax 504-454-2461 Timothy Villar, Vice President 15-6-15-0

Linden Research Services 197-36 Westbank Exp. Gretna, LA 70053 Ph. 504-368-9825 Fax 504-368-9866 Marty Olson 14-6-14-0

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Southern Spectrum Research, Inc. 1600 Canal St., Ste. 400 New Orleans, LA 70112 Ph. 504-539-9222 Fax 504-539-9228 Linda DeCuir, Rsch. Coord. 10-0-10-0

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Seaport Surveys, Maine

44 Oak St. Portland, ME 04101 Ph. 207-756-7770 Fax 207-756-7777 E-mail: ikick@biddeford.com John Kumnick, President 15-0-15-15 (See advertisement on p. 45)

Strategic Marketing Services 148 Middle St. Portland, ME 04101 Ph. 207-871-8622 Fax 207-772-4842 Victoria Kuhn Walker, Rsch. Dir. 15-0-0-0

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Widener-Burrows & Associates 130 Holiday Ct., Ste. 108 Annapolis, MD 21401 Ph. 410-266-5343 Fax 410-841-6380 28-0-28-0

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Assistance In Marketing/Baltimore 1410 N. Crain Hwy., #9B Glen Burnie, MD 21061 Ph. 410-760-0052 Fax 410-760-6744 Kathy Skotinski 16-0-16-0

Assistance In Marketing/Baltimore 101 E. Chesapeake Ave. Towson, MD 21286 Ph. 410-337-5000 Fax 410-337-5089 Carl Iseman 12-0-12-0

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Consumer Pulse of Baltimore 1232 Race Rd. Baltimore, MD 21237 Ph. 410-687-3400 Fax 410-687-7015 Diane Watson, Director 20-12-20-20

Hollander Cohen & McBride 22 West Rd., Ste. 301 Towson, MD 21204 Ph. 410-337-2121 Fax 410-337-2129 Scott McBride, President 20-0-20-20

Maryland Marketing Source, Inc. 817 Maiden Choice Ln. Baltimore, MD 21228 Ph. 410-247-3276 Fax 410-536-1858 Karen Medicus, Manager 33-25-25-25

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Marketing & Research Resources, Inc. 5705 Industry Ln, 2nd fl. Frederick, MD 21704 Ph. 301-694-2800, ext. 117 Fax 301-694-5171 Lisa Hammer, V.P. Rsch. 32-32-32-32

Westat, Inc. 5303K Spectrum Dr. Frederick, MD 21701 Ph. 301-662-0027 60-60-60-60

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Atlantic Marketing Research Co., Inc. 109 State St. Boston, MA 02109 Ph. 617-720-0174 Fax 617-589-3731 Peter F. Hooper 36-36-36-36

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Consumer Pulse of Detroit 725 S. Adams Rd. Birmingham, MI 48009 Ph. 810-540-5330 Fax 810-645-5685 Leslie Fontaine, Director 60-30-60-60

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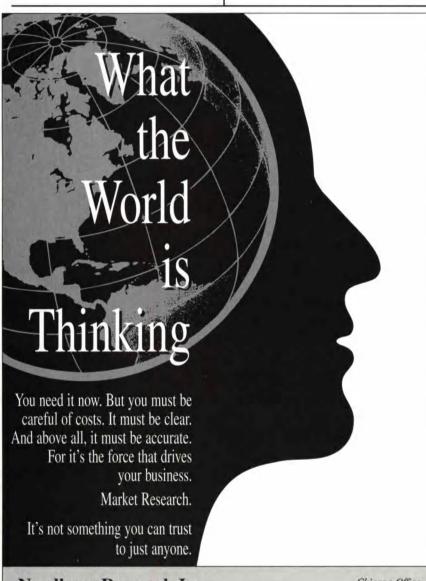
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Research Data Analysis, Inc. 450 Enterprise Ct. Bloomfield Hills, MI 48302 Ph. 810-332-5000 Fax 810-332-4168 80-80-80-0

Shifrin-Hayworth 17117 W. Nine Mile Rd., #1020 Southfield, MI 48075 Ph. 810-559-1934 Arlene Speiser, V.P. Ops. 20-6-20-12



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Datatrack, Inc. 2401 Camelot Ct. S.E. Grand Rapids, MI 49546 Ph. 616-954-0303 Fax 616-954-0001 30-30-30-30

Nordhaus Research, Inc.

2449 Camelot Court Grand Rapids, MI 49546 Ph. 616-942-9700 Fax 616-942-9189 John King, President 60-60-60 (See advertisement on p. 76)

Western Michigan Research, Inc. 6143 1/2-28th St. S.E. Grand Rapids, MI 49546 Ph. 616-949-8724 Fax 616-949-8511 Nancy Vanderveer, President 14-0-14-14

Lansing

Capitol Research Services, Inc. 2940 E. Lake Lansing Rd. East Lansing, MI 48823 Ph. 517-333-3388 Fax 517-333-4402 Rachelle Neal, President 20-0-20-0

Marketing Resource Group, Inc. 225 S. Washington Sq. P.O. Box 20064 Lansing, MI 48901 Ph. 517-372-4400 Fax 517-372-4045 Paul King, Dir. Survey Rsch. 25-025-0

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Comprehensive Research Group, Inc. 2900 N. Rice St. St. Paul, MN 55113 Ph. 612-481-6937 Fax 612-481-0020 Craig A. Swager, President 15-0-0-0

Cook Research 6600 France Ave. S., #214 Edina, MN 55435 Ph. 612-920-6251 Fax 612-920-1230 Harold Cook, President 10-0-10-10

Custom Research, Inc. 10301 Wayzata Blvd. Minneapolis, MN 55426-0695 Ph. 612-542-0800 Fax 612-542-0864 105-105-105-105

Bette Dickinson Research, Inc. 3900 36th Ave. N. Minneapolis, MN 55422 Ph. 612-521-7635 Fax 612-420-4385 Bette Dickinson 25-25-25-25

Jeanne Drew Surveys 5005 1/2 34th Ave. S. Minneapolis, MN 55417 Ph. 612-729-2306 Fax 612-729-7645 Jeanne Drew, President 17-0-17-0

Focus Market Research, Inc. & VideoConferencing Ctr. 801 W. 106th St. Bloomington, MN 55420 Ph. 612-881-3635 Fax 612-881-1880 Judy Opstad 20-0-20-0

N.K. Friedrichs & Associates, Inc. 2500 Centre Village 431 S. 7th St. Minneapolis, MN 55415 Ph. 612-333-5400 Fax 612-344-1408 Betty Hill, Mgr. Data Collection 28-28-28-28

Nordhaus Research, Inc.

Three Parmount Plaza 7831 Glenroy Rd., Ste. 100-N Minneapolis, MN 55439 Ph. 612-820-4640 Fax 612-830-8108 John King, President 30-30-30-30 (See advertisement on p. 76)

Northstar Interviewing Service, Inc. 4660 W. 77th St., Ste. 140 Edina, MN 55435 Ph. 612-897-3700 Fax 612-897-3878 Robert McGarry Jr., COO 30-30-30-30

C.J. Olson Market Research, Inc. 708 S. 3rd St., #105E Minneapolis, MN 55415 Ph. 612-339-0085 Fax 612-339-1788 Carolyn J. Olson 14-0-14-0

Orman Guidance Research, Inc. 715 Southgate Office Plaza

Minneapolis, MN 55437 Ph. 800-605-7313 Fax 612-831-4913 Allan Orman, President 15-0-15-0 (See advertisement on p. 23)

Project Research, Inc. 10000 State Hwy. 55 Plymouth, MN 55441 Ph. 612-542-9442 Fax 612-542-9240 Kevin Menk 50-35-50-50

Quality Controlled Services (QCS)

2051 Killebrew Dr., Ste. 215 Bloomington, MN 55425 Ph. 800-526-5718 or 800-325-3338 Fax 612-858-1580 Roger Mayland 16-0-16-16 (See advertisement on p. 57)

Research Systems, Inc. 2000 S. Plymouth Rd., Ste. 120 Minnetonka, MN 55305 Ph. 612-544-6334 Fax 612-544-6764 Bill Whitney, President 6-0-0-0

Research Systems, Inc. 149 E. Thompson Ave., Ste. 200 West St. Paul, MN 55118 Ph. 612-455-8560 Fax 612-455-9647 Kathryn Riemer, Dir. Rsch. Svcs. 24-0-24-24

Rockwood Research Corporation 1751 W. County Rd. B., Ste. 210 St. Paul, MN 55113 Ph. 612-631-1977 Fax 612-631-8198 Janel Mamer, Vice President 30-30-30-30

Twin City Interviewing Service, Inc. 3225 Hennepin Ave. S. Minneapolis, MN 55408 Ph. 612-823-6214 Fax 612-823-6215 Beth Fischer 10-0-10-0

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Horizon Research Services 409 Vandiver Dr., Bldg. 6, Ste. 102 Columbia, MO 65202 Ph. 573-874-1333 Fax 573-874-6904 Susan Yesilada, Vice President E-mail: horizon@thoughtport.com 9-9-9-0

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Kansas City

The Field House 7220 W. 98th Terrace Overland Park, KS 66212 Ph. 913-341-4245 Fax 913-341-1462 Ellen Dimbert, President 30-15-30-0

Market Directions, Inc. 911 Main St., #300 Kansas City, MO 64105 Ph. 816-842-0020 Fax 816-472-5177 Kristin Cooksey, Field Dir. 58-58-58-20

Market Research Institute 7315 Frontage Rd., Ste. 200 Merriam, KS 66204 Ph. 913-236-6060 Fax 913-236-6094 Don Weston 30-24-30-24 Opinion Data Center 8301 State Line Rd., Ste. A Kansas City, MO 64114 Ph. 816-333-1515 Fax 816-333-7117 55-50-50-50

Quality Controlled Services (QCS)

10875 Grandview St., Ste. 2230 Corporate Woods Office Park Overland Park, KS 66210 Ph. 800-525-1952 or 800-325-3338 Fax 913-345-2070 or 913-345-8050 Shirley Musgrave 44-44-44-44 (See advertisement on p. 57)

Quality Controlled Services (QCS)

8600 Ward Parkway Kansas City, MO 64114 Ph. 800-628-3428 or 800-325-3338 Fax 816-361-3580 Iva Schlatter 20-0-20-20 (See advertisements on pp. 23, 57)

Sprint Marketing & Research Service 7015 College Blvd., Ste. 200 Overland Park, KS 66211 Ph. 800-995-2766 Fax 913-491-7297 Jo Ozburn, Client Svcs. Spec. 100-100-100-100

St. Louis

ACG Research Solutions

120 S. Central, Ste. 1750 St. Louis, MO 63105 Ph. 314-726-3403 Fax 314-726-2503 Sarah Bell, Field Services Dir. 50-30-30-30 (See advertisement on p. 78)

Business Response, Inc. 1974 Innerbelt Business Ctr. St. Louis, MO 63114 Ph. 314-426-6500 Fax 314-426-6935 60-60-60-60

Business Response, Inc. 1988 Innerbelt Business Ctr. St. Louis, MO 63114 Ph. 314-426-6500 Fax 314-426-2608 32-32-32-32

Consumer Opinion 10403 Clayton Rd. St. Louis, MO 63131 Ph. 314-692-2686 Fax 314-692-2427 Kathleen Dunn, Manager 15-5-15-0

Consumer Opinion Council Research Ctr. 222 S. Meramec Ave., Ste. 301-302 St. Louis, MO 63105 Ph. 314-863-3780 Fax 314-863-2880 Subra lyer, Manager 13-12-12-12

Fact Finders, Inc. 1852 Craig Park Ct. St. Louis, MO 63146 Ph. 314-469-7373 Fax 314-469-0758 Elizabeth Leonard, Bus. Dev. Dir. 40-40-40-40

Marketeam Associates

1807 Park 270, Ste. 300 St. Louis, MO 63146 Ph. 314-878-7667 Fax 314-878-6743 Liz Wagner, Branch Mgr. 30-8-30-0 (See advertisement on p. 3)

Marketeam Associates

CRT Center 348 Brookes Dr. St. Louis, MO 63042 Ph. 314-731-2005 Fax 314-731-1105 Kathy Sammons, Branch Mgr. 28-2-28-28 (See advertisement on p. 3)

Marketing Horizons, Inc. 1001 Craig Rd. St. Louis, MO 63146 Ph. 314-432-1957 Fax 314-432-7014 E-mail: 6461915@mcimail.com Stephanie Feeney, Dir. Field Svcs. 35-33-35-35

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Peters Marketing Research, Inc. 12655 Olive Blvd., #250 St. Louis, MO 63141 Ph. 314-542-0011 Anne Flemina 25-10-25-25

Pragmatic Research, Inc. 222 S. Meramec Ave., Ste. 301 St. Louis, MO 63105 Ph. 314-863-2800 Doug Sinnard, President 12-5-12-12

Quality Controlled Services (QCS)

Headqaurters 1297 N. Highway Dr. Fenton, MO 63099 Ph. 800-325-3338 or 314-827-1773 Fax 314-827-3224 Trish Shukers/Terri Petrik, Tel. Studies Mary Bommarito/Teresa Moehlmann, Foc. Grps., Pre-recruits, Malls (See advertisement on p. 57)

Quality Controlled Services (QCS)

1655 Des Peres Rd., Ste. 110 Des Peres, MO 63131 Ph. 800-992-2139 or 800-325-3338 Fax 314-822-4294 Yvonne Filla 20-0-20-20 (See advertisement on p. 57)

Quality Controlled Services (QCS)

St. Louis Survey Center 3701 S. Lindbergh, Ste. 201 Sunset Hills, MO 63127 Ph. 314-822-4145 or 800-325-3338 Fax 314-822-9145 Shirley Plevyak 50-50-50-50 (See advertisement on p. 57)

Superior Surveys of St. Louis

10403 Clayton Rd. St. Louis, MO 63131 Ph. 800-325-4982 Fax 314-692-2699 Carol McGill, Partner 25-10-10-0 (See advertisement on p. 41)

Westgate Research, Inc. 650 Office Parkway St. Louis. MO 63141 Ph. 314-567-3333 Fax 314-567-7131 Germaine Elev 60-48-60-48

NEBRASKA

Lincoln

The Gallup Organization-HQ for Processing 301 S. 68th St. Lincoln, NE 68510 Ph. 402-489-8700 Fax 402-486-6248 184-184-184-184

The Gallup Organization-Lincoln Downtown 200 N. 11th Lincoln, NE 68505 Ph. 402-486-6598 Fax 402-477-3983 184-184-184-184

Wiese Research Ascts., Inc. 1630 S. 70th St., Ste. 100 Lincoln, NE 68506 Ph. 402-483-5054 Gary Lorenzen, Exec. V.P. 54-0-54-54

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The Gallup Organization-Omaha 10909 Mill Valley Rd., #210 Omaha, NE 68154 Ph. 402-496-1240 Fax 402-496-1062 111-108-111-111

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Midwest Survey & Marketing 8922 Cuming St. Omaha, NE 68114 Ph. 402-392-0755 Fax 402-392-1068 Dick Worick, President 16-0-12-12

Wiese Research Ascts., Inc. 10707 Pacific, Ste. 202 Omaha, NE 68114 Ph. 402-391-7734 Fax 402-391-0331 E-mail: wra@neonramp.com Tom Wiese, President 30-18-30-30

NEVADA

Las Vegas

I/H/R Research Group

4440 S. Maryland Pkwy., Ste. 203 Las Vegas, NV 89119 Ph. 702-734-0757 Fax 702-734-6319 Lynn Stalone, Partner 100-75-100-100 (See advertisement on p. 79)

Las Vegas Surveys, Inc. 3405 S. Cambridge Las Vegas, NV 89109 Ph. 702-650-5500 Carlos Kelly 12-0-12-0

Reno

C/J Research, Inc. Executive Plaza 1005 Terminal Way, Ste. 202 Reno, NV 89502 Ph. 800-323-0266 Fax 702-688-3788 Lisa Mancini 35-0-35-0

MarkeTec, Inc./Gaming Rsch. P.O. Box 9058 Reno, NV 89507 Ph. 702-333-1221 Fax 702-333-1224 Katherine Cole, President 7-0-4-0

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New England Interviewing, Inc. 5 Coliseum Ave. Nashua, NH 03063 Ph. 603-889-8222 Fax 603-883-1119 Joan Greene, President 14-0-14-0

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Information Please 19 Main St. P.O. Box 350 Asbury Park, NJ 07712 Ph. 908-776-8800 Fax 908-776-6624 John Belding, Vice President 15-15-15-0

Parsippany

TMR, Inc.

Two Sylvan Way Parsippany, NJ 07054 Ph. 201-829-1030 Fax 201-829-1031 Joe Calvanelli 30-30-30-30 (See advertisement on p. 92)

Toms River

Centrac, Inc. 317 Brick Blvd. Bricktown, NJ 08723 Ph. 908-920-0500 Fax 908-920-3896 Brendan Sammon, Dir. Admin. Svcs. 100-75-100-100

Trenton

Response Analysis Corp.
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Trenton, NJ 08619
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Fax 609-586-0149
E-mail: todd.myers@response-analysis.com
Todd Myers
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Albuquerque

Business Information Group, Inc. 1114-B Pennsylvania St. N.E. Albuquerque, NM 87110 Ph. 505-265-4760 or 800-321-9244 Fax 505-265-5062 Spencer Gerwin, General Manager 10-10-10-10

Sandia Marketing Services, Inc. 2201 San Pedro NE, Bldg. 1, #230 Albuquerque, NM 87110 Ph. 800-950-4148 Fax 505-883-4776 Lana Scutt, President 14-14-14-14

NEW YORK

Buffalo

Buffalo Survey & Research, Inc. 1249 Eggert Rd. Buffalo, NY 14226 Ph. 716-833-6639 Fax 716-834-6499 Jeanette Levin, President 8-0-8-0

Goldhaber Research Associates One N.F.A. Park Amherst, NY 14228 Ph. 716-689-3311 Fax 716-689-3342 Richard J. Ludwig, Mgr. Mkt. Rsch. 17-17-17-17

Marketing Decisions Group, Inc. 9141 Main St. Buffalo, NY 14031 Ph. 716-634-2045 Fax 716-634-9560 Arup Sen, President 15-7-15-0

Smartline Systems, Inc. Main Place Tower, 5th fl. Buffalo, NY 14202 Ph. 716-842-2000 Fax 716-842-2020 Lynn O'Connor 100-100-100-100

Survey Service, Inc.

1911 Sheridan Dr. Buffalo, NY 14223 Ph. 716-876-6450 Fax 716-876-0430 Susan Adelman, President 42-42-42-42 (See advertisement on p. 81)

New York City

Arthur Research 211 W. Chester St. Long Beach, NY 11561 Ph. 516-432-7733 Fax 516-432-1368 Barbara Ruderman, Partner 20-0-20-20

Beta Research Corporation 6400 Jericho Turnpike Syosset, NY 11791 Ph. 516-935-3800 Fax 516-935-4092 45-20-45-0

Edward Blank Associates 71 W. 23rd St. New York, NY 10010 Ph. 212-741-8133 Ed Blank, President 200-200-200-200

Brehl Ascts. Marketing Research 11 Grace Ave. Great Neck, NY 11021 Ph. 516-466-6882 Fax 516-773-0923 Jennifer Wile 18-0-18-0

Brown Koff & Fried Interviewing Network 112 Madison New York, NY 10016 Ph. 212-779-4600 Fax 212-779-2714 Ronnee Fried 35-16-35-35

Bruskin/Goldring 100 Metroplex Dr. Edison, NJ 08817 Ph. 908-572-7300 Fax 908-572-7980 140-140-140-140

Centrac, Inc. 389 Passaic Ave. Fairfield, NJ 07004 Ph. 201-575-3200 Fax 201-575-0520 Ronald Leeds, President 6-3-3-3

Central Marketing, Inc. 30 Irving Pl. New York, NY 10003 Ph. 212-260-0070 Fax 212-979-5647 Carol McMahon, President 90-50-90-90

Central Telephone Interviewing Sys. (CTIS)
650 Avenue of the Americas
New York, NY 10011
Ph. 212-627-1277
Fax 212-627-2034
Nina Mathus, Exec. V.P.
20-20-20-20
(See advertisement on p. 5)

CMR Market Research Inc. 518 Fifth Ave. New York, NY 10036 Ph. 212-944-4545 Fax 212-944-1969 Joel Brown 20-0-20-0

CRC Data Systems/Opinion Access Corp. 435 Hudson St.
New York, NY 10014
Ph. 212-620-5678
Fax 212-924-9111
David St. James, Acct. Mgr. 70-70-70-70

Diversified Research, Inc. 16 N. Astor St. Irvington, NY 10533 Ph. 914-591-5440 Fax 914-591-4013 Michael LaVelle 50-25-50-0

Ebony Marketing Research, Inc. 2100 Bartow Ave. Baychester, NY 10475 Ph. 718-320-3220 Fax 718-320-3996 Bruce Kirkland, Vice President 21-0-21-15

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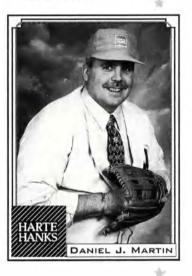
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Focus World Int'l. 146 Highway 34 Holmdel, NJ 07733 Ph. 908-946-0100 Fax 908-946-0107 Paulette Eichenholtz 60-0-60-60

Louis Harris & Associates 111 5th Ave., 8th fl. New York, NY 10003 Ph. 212-539-9600 50-50-50-0

Harte-Hanks Market Research

River Edge, NJ 07661 Ph. 201-342-6700 Fax 201-342-1709 Daniel Martin, Director 40-40-40-40 (See advertisement on p. 82)

Innovative Concepts 960 S. Broadway Hicksville, NY 11801 Ph. 516-433-3215 Fax 516-433-3214 Scott Sycoff, Vice President 45-20-45-45

IPC 32 East 31 St. New York, NY 10016 Ph. 212-213-3303 Fax 212-213-3554 E-mail: jelipc@aol.com Rhoda Brooks, Partner 40-30-40-40

JDR Marketing, Inc. 500 N. Franklin Tpke. Ramsey, NJ 07446 Ph. 201-512-2600 Jeff Marks, Vice President 200-200-200-146

KRC Research 75 Rockefeller Plz., 5th fl. New York, NY 10019 Ph. 212-484-7250 100-0-100-100

Macro•AHF Mktg. Rsch. & Consultancy

100 Ave. of the Americas New York, NY 10013 Ph. 800-TAKE AHF Fax 212-941-7031 E-mail: levitt@macroint.com Beryl Levitt, President 102-102-102-102 (See advertisement on p. 83)

Macro International, Inc.

100 Avenue of the Americas New York, NY 10013 Ph. 800-639-1310 Fax 802-863-8974 E-mail: mahnke@macroint.com Greg Mahnke, Vice President 102-102-102-102 (See advertisement on p. 47)

Mktg., Inc. 200 Carleton Ave. East Islip, NY 11730 Ph. 516-277-7000 Fax 516-277-7601 Howard Gershowitz 200-118-200-200

Mktg., Inc. 100 Fire Island Ave. Babylon, NY 11702 Ph. 516-277-7000 Fax 516-277-7601 Howard Gershowitz 40-35-40-40

Quality Controlled Services (QCS)

142 Central Ave. Clark, NJ 07066 Ph. 908-815-1100 or 800-325-3338 Fax 908-499-7027 Barbara DePaul 30-30-30-30 (See advertisement on p. 57)

Research Management, Inc. 255 Oser Ave. Hauppauge, NY 11788 Ph. 516-231-3277 Fax 800-764-3553 E-mail: 76235.2534@compuserve.com Stewart Goldberg, Ed.D., Managing Dir. 35-35-35-35

Schlesinger Associates, Inc.

Executive Plaza, Ste. 400 10 Parsonage Rd. Edison, NJ 08837 Ph. 908-906-1122 Fax 908-906-8792 Steven Schlesinger, Exec. V.P. 25-0-25-0 (See advertisement on p. 85)

Schulman, Ronca & Bucuvalas, Inc. 145 E. 32nd St. New York, NY 10016 Ph. 212-779-7700 Fax 212-779-7785 Mark A. Schulman, Ph.D. 150-150-150-150

Seaport Surveys

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New York, NY 10038
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Fax 212-608-4966
Andrea Waller, President
25-0-25-0
(See advertisement on p. 45)



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Statistical Research, Inc. 111 Prospect St. Westfield, NJ 07090 Ph. 908-654-4000 Fax 908-654-6498 Gale Metzger 45-45-45-45

Suburban Associates 579 Franklin Turnpike Ridgewood, NJ 07450 Ph. 201-447-5100 Fax 201-447-9536 Andrew Edwards 35-25-35-35

The Telephone Centre, Inc. 3 Cottage Place New Rochelle, NY 10801 Ph. 914-576-1100 Fax 914-576-0469 Adam Fleischer, Vice President 135-135-135-135

U.S. WATS 29 W. 38th St., 10th fl. New York, NY 10018 Ph. 212-819-1466 Fax 212-819-1813 44-25-40-40

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Ph. 201-585-1400 Fax 201-585-1524

E-mail: thewatsroom@attmail.com

Lou Roth, President 100-100-100-100 (See advertisement on p. 84)

Poughkeepsie

On Line Communications, Inc. 291 Wall St. Kingston, NY 12401 Ph. 914-331-0061 Fax 914-331-7061 40-40-40-40

NORTH CAROLINA Charlotte

Consumer Pulse of Charlotte 5625 Central Ave./Eastland Mall Charlotte, NC 28212 Ph. 704-536-6067 Fax 704-536-2238 John Crowell, Director 15-8-15-15

Rochester

Gordon S. Black Corporation

Rochester, NY 14623-1457

KS&R Consumer Testing Center

135 Corporate Woods

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Fax 716-272-8680

Joanne Burnash

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Syracuse, NY 13214

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Lynette Van Dyke

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70-70-70-70

Leibowitz Market Research Ascts. One Parkway Plaza, Ste. 110 4824 Parkway Plz. Blvd Charlotte, NC 28217-1968 Ph.704-357-1961 Fax 704-357-1965 Teri Leibowitz 15-10-0-0

MarketWise, Inc. 1332 E. Morehead St. Charlotte, NC 28204 Ph. 704-332-8433 Fax 704-332-0499 Beverly Kothe 15-0-15-15

Greensboro

Bellomy Research, Inc. 150 S. Stratford Rd., Ste. 500 Winston-Salem, NC 27104 Ph. 910-721-1140 or 800-443-7344 Fax 910-721-1597 E-mail: Bellomy@Interpath.com John Sessions, Vice President 120-120-120-120

CB&A Market Research 1400 Westgate Center Dr., Ste. 200 Winston-Salem, NC 27103 Ph. 910-765-1234 Fax 910-765-1109 Amy Anderson, Field Rsch. Mgr. 24-24-24-0

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Corporate Research 236 Highway 68 S. Greensboro, NC 27409 Ph. 800-866-2600 Fax 800-719-0719 John Deuterman 40-0-40-40

The Customer Center, Inc. 3528 Vest Mill Rd. Winston-Salem, NC 27103 Ph. 910-768-7368 Fax 910-768-7428 Tara Olson, Vice President 12-12-12-0

The Telephone Centre, Inc. 1605 Spring Garden St. Greensboro, NC 27403 Ph. 910-574-3000 Fax 910-574-3007 Liz Winter, President 65-65-65-65

Survey Partners of America 150 S. Stratford Rd., #500 Winston-Salem, NC 27104 Ph. 800-348-8002 Fax 910-722-8538 Carol Hefner 120-120-120-120

Raleigh

FGI 206 W. Franklin St. Chapel Hill, NC 27516 Ph. 919-929-7759 Fax 919-932-8829 Lenny Lind, Sr. Project Mgr. 90-90-90-90

Johnston, Zabor & Associates, Inc. Headquarters Park, Ste. 300 P.O. Box 12743 Research Triangle Park, NC 27709 Ph. 919-544-5448 Fax 919-544-0954 Jeffery Johnston, President 20-20-20-20

Medical Marketing Research, Inc. 1201 Melton Ct. Raleigh, NC 27709

Ph. 919-870-6550 Fax 919-848-2465 George Matijow, President 30-0-30-0

(See advertisement on p. 33)

Nortex Research Group 7330 Chapel Hill Rd., Ste. 107 Raleigh, NC 27607 Ph. 919-233-9010 or 800-315-8399 Fax 919-233-2008 15-0-15-15



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 OFF-PREMISES - No. of stations which can be monitored off-premises

Tarboro

Statistical Analysis Center P.O. Box 1218 Tarboro, NC 27886 Ph. 919-823-0950 Fax 919-823-4621 Rawls Howard, Jr. 52-6-20-20

OHIO

Akron

Research Interviewing Center 1144 E. Market St. Akron, OH 44316 Ph. 216-796-0100 30-30-30-30 Telemarketing Network, Inc. 2020 Front St., Ste. 206 Cuyahoga Falls, OH 44221 Ph. 800-998-4146 Fax 330-945-4237 Ken Weitzel, Client Svcs. Mgr. 48-48-48

Cincinnati

Alliance Research 2845 Chancellor Dr. Crestview Hills, KY 41017 Ph. 606-344-0077 Fax 606-344-0078 Clint Brown, President 76-76-76-76

The Answer Group

4665 Cornell Rd.
Cincinnati, OH 45241
Ph. 513-489-9000
Fax 513-489-9130
Connie McCowan, Quantitative Dir.
40-40-40-40
(See advertisement on p. 23)

Assistance In Marketing, Inc. 11890 Montgomery Rd. Cincinnati, OH 45249 Ph. 513-683-6600 Fax 513-683-9177 Irwin Weinberg 20-10-20-20 B & B Research Services, Inc. 8005 Plainfield Rd. Cincinnati, OH 45236 Ph. 513-793-4223 Fax 513-793-9117 Lynn Caudill, Project Dir. 15-15-15-15

Burke Marketing Research

805 Central Ave. Cincinnati, OH 45202 Ph. 513-559-7510 Fax 513-559-7555 Karen Howard, V.P. Data Collection 200-200-200-200 (See advertisements on pp. 2, 26)

Calo Research Services 10250 Alliance Rd., Ste. 230 Cincinnati, OH 45242 Ph. 513-984-9708 Patricia Calo 14-0-14-0

Consumer Pulse of Cincinnati Forest Fair Mall 514 Forest Fair Dr. Cincinnati, OH 45240 Ph. 513-671-1211 Fax 513-346-4244 Susan Lake-Carpenter, Director 12-6-12-12

Elrick & Lavidge

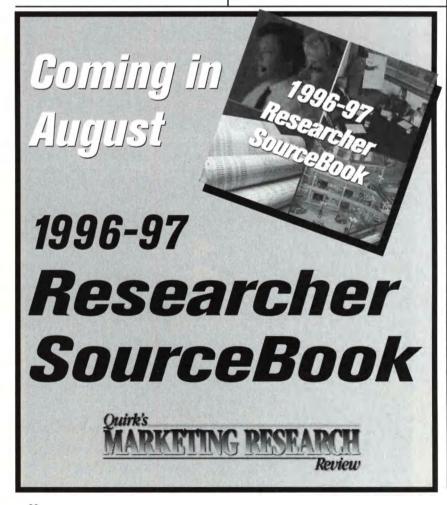
1329 E. Kemper Rd., Ste. 4210 Cincinnati, OH 45246 Ph. 513-671-4449 Fax 513-772-1125 Frank Bossu, Vice President 64-64-64-64 (See advertisement on p. 67)

Fields Marketing Research, Inc. 7979 Reading Rd. Cincinnati, OH 45237 Ph. 513-821-6266 Fax 513-679-5300 Ken Fields, Vice President 35-35-35-35

Market Inquiry 5825 Creek Rd. Cincinnati, OH 45242 Ph. 513-794-1088 Fax 513-794-1176 Cathy Noyes, Director 24-6-24-24

Marketing Research Services, Inc. 600 Vine St., Ste. 2900 Cincinnati, OH 45202 Ph. 513-579-1555 Fax 513-562-8819 80-80-80-80

MarketVision Research, Inc. 4500 Cooper Rd. Cincinnati, OH 45242-5617 Ph. 513-791-3100 Fax 513-794-3500 Sharon Laukhoff, Dir. Rsch. Svcs. 50-50-50-50



Matrixx Marketing Research

4600 Montgomery Rd., Ste. 400 Cincinnati, OH 45212 Ph. 513-841-1199 or 800-323-8369 Fax 513-841-0666 Brian Goret, Nat'l. Acct. Mgr. 85-85-85-85 (See advertisement on p. 87)

OFact Marketing Research 9908 Carver Rd. Cincinnati, OH 45242 Ph. 513-891-2271 Fax 513-791-7356 Mary Swart-Cahall 22-6-22-22

Service Industry Research Sys. 201 Martha Layne Collins Blvd. Highland Heights, KY 41076-1750 Ph. 606-781-9700 Fax 606-781-8802 Mirjana Popovich 34-34-34-34

Spar/Burgoyne Info. Svce. 30 W. Third St. Cincinnati, OH 45202 Ph. 513-621-7000 Fax 513-621-9449 Thomas Benken, V.P. 23-23-23-0

Cleveland

Gordon S. Black Corporation 945 Windham Court Boardman, OH 44512 Ph. 216-758-7300 Fax 216-758-7709 Joanne Burnash 46-46-46-46

Business Research Services, Inc. 23825 Commerce Park, Ste. A Cleveland, OH 44122 Ph. 216-831-5200 Fax 216-292-3048 Ron Mayher, V.P. & G.M. 25-25-25-25

Cleveland Field Resources 25109 Detroit Rd., Ste. 320 Westlake, OH 44145 Ph. 216-892-8555 Fax 216-892-0002 Daniel McCafferty, Dir. Client Svcs. 15-15-15-15

Cleveland Survey Center

691 Richmond Rd. Cleveland, OH 44143 Ph. 216-461-6898 Fax 216-461-9525 Joan Miller 10-1-10-0 (See advertisement on p. 88) Focus Groups of Cleveland

2 Summit Park Dr., Ste. 225 Cleveland, OH 44131 Ph. 800-950-9010 Fax 216-642-8876 Betty Perry 5-2-5-0

Pat Henry Market Research, Inc.

230 Huron Rd. N.W., Ste. 100.43 Cleveland, OH 44113 Ph. 216-621-3831 Fax 216-621-8455 Mark Kikel, V.P. Ops. 30-20-30-30 (See advertisement on p. 41) The Maffett Research Group, Inc. 22021 Brookpark Rd. Cleveland, OH 44126 Ph. 216-779-1303 Fax 216-779-3040 Shelly Entres, Project Mgr. 21-12-8-0

Marketeam Associates

3645 Warrensville Ctr. Rd., #340-Shaker Heights, OH 44122 Ph. 216-491-9515 Fax 216-491-8552 Sandra Traweek, Branch Mgr. 24-0-24-24 (See advertisement on p. 3)



Codes - (e.g. 25-10-25-10)

- STATIONS No. of interviewing stations at this location
 CRT'S No. of stations using CRT's for interviewing
- 3. ON-SITE No. of stations which can be monitored on-site
- 4. OFF-PREMISES No. of stations which can be monitored off-premises

National Market Measures, Inc. 25109 Detroit Rd. Cleveland, OH 44145 Ph. 216-892-8555 Fax 216-892-0002 John O'Neill, Dir. Field Svcs. 15-15-15-15

National Market Measures, Inc. 781 Beta Dr. Cleveland, OH 44143 Ph. 216-473-7766 Fax 216-473-0234 Dan McCafferty, Dir. Client Svcs. 10-10-10-10

Opinion Centers America 22021 Brookpark Rd. Cleveland, OH 44126 Ph. 216-779-3000 Fax 216-779-3040 Tiina Pampe, President 40-23-30-30

OPINIONation 4301 Ridge Rd. Cleveland, OH 44144 Ph. 216-351-4644 Fax 216-351-7876 Ron Kornokovich, President 35-35-35-35 Rosen Research 25906 Emery Rd. Cleveland, OH 44128 Ph. 216-464-5240 Fax 216-464-7864 Shirley Jacim, Field Director 10-0-10-0

Columbus

B & B Research Services, Inc. 1365 Grandview Ave. Columbus, OH 43212 Ph. 614-486-6746 Fax 614-486-9958 Judy Frederick, Project Dir. 8-8-8-0

Field Dynamics Marketing Research 929 Eastwind Dr., Ste. 211 Westerville, OH 43081 Ph. 800-434-3537 Fax 818-905-3216 Tony Blass, President 10-10-10-0

Focus and Phones, Inc. 2655 Oakstone Dr. Columbus, OH 43231 Ph. 614-895-5800 Fax 614-895-5840 Sally Pilcher 20-0-10-15

Quality Controlled Services (QCS)

7634 Crosswoods Dr. Columbus, OH 43235 Ph. 800-242-4118 or 800-325-3338 Fax 614-436-7040 Judy Golas 22-0-22-0 (See advertisement on pp. 23, 57) Saperstein Associates, Inc. 4555 N. High St. Columbus, OH 43214 Ph. 614-261-0065 Fax 614-261-0076 Martin Saperstein 36-21-36-36

Dwight Spencer & Associates, Inc. 1290 Grandview Ave. Columbus, OH 43212 Ph. 614-488-3123 Fax 614-421-1154 Betty Spencer, Vice President 45-20-23-0

Dayton

Center for Business & Economic Rsch.
University of Dayton
300 College Park
Dayton, OH 45469-2110
Ph. 513-229-2453
Fax 513-229-2453
E-mail: Kerckaer@udayton.edu
Fantine Kerckaert Hess, Assoc. Dir.
20-0-4-0

Toledo

Barbour Research, Inc. 5241 Southwyck Blvd., Ste. 201 Toledo, OH 43614 Ph. 419-866-3475 Fax 419-866-3478 Emily Barbour, President 53-53-53-53

Creative Marketing Enterprises 1546 Dartford Rd. Maumee, OH 43537 Ph. 419-867-4444 Fax 419-867-4470 Joyce Clevenger, Exec. V.P. 125-125-125-125

Great Lakes Marketing Ascts., Inc. 3103 Executive Pkwy. Toledo, OH 43606 Ph. 419-534-4700 Fax 419-531-8950 Mark lott, Principal 20-14-20-20

NFO Research, Inc. P.O. Box 315 Toledo, OH 43697-0315 Ph. 419-666-8800 Fax 419-661-8595 Judi Jennings 160-160-160

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Bartlesville

On-Line Communications, Inc. 401 S. E. Dewey St. Bartlesville, OK 74003 Ph. 918-338-2000 Fax 918-338-2008 Peggy O'Connor, President 120-120-120-120

Oklahoma City

Issues & Answers Network, Inc. 301 N.W. 63rd St., Ste. 140 Oklahoma City, OK 73116 Ph. 405-840-4767 Fax 405-840-5660 Phyllis Martinez 67-67-67-67

Johnson Marketing Research, Inc. 2915 N. Classen Blvd., #350 Oklahoma City, OK 73106 Ph. 405-528-2700 Fax 405-525-3238 Patty Casteel 14-0-14-0

Oklahoma City Research Ruth Nelson Research Svcs. Quail Springs Mall 2501 W. Memorial Dr. Oklahoma City, OK 73134 Ph. 405-752-4710 Fax 405-752-2344 10-10-10-10

Oklahoma Market Research/Data Net 3909 Classen Blvd., Ste. 200 Oklahoma City, OK 73118 Ph. 405-525-3412 Fax 405-525-3419 Deanna Carter, Manager 25-10-25-25

Tulsa

Cunningham Marketing & Rsch. Fld. Svcs. 4107 S. Yale, #LA107 Tulsa, OK 74135 Ph. 918-664-7485 Fax 918-664-4122 Roberta Cunningham 10-4-10-0

Tulsa Surveys/Gayles Force, Inc. 4530 S. Sheridan, Ste. 101 Tulsa, OK 74145 Ph. 918-665-3311 or 800-544-1494 Fax 918-665-3388 Tim Jarrett 30-0-30-0

OREGON

Eugene

Intersearch Corporation

(Oregon Center) 1000 River Rd. Eugene, OR 97404 Ph. 215-442-9000 Bruce Shandler 50-50-50-50

Tel-One Corp.

1000 River Rd. Eugene, OR 97404 Ph. 514-461-8770 Fax 514-461-8775 Neal Dranoff or Ron Cosgrove 48-48-48-48

Portland

Central Telephone Interviewing Sys. (CTIS)

8285 S.W. Nimbus, Ste. 180 Beaverton, OR 97005 Ph. 503-644-9036 Fax 503-526-0383 60-60-60-60 (See advertisement on p. 5)

Consumer Opinion Services, Inc.

991 Lloyd Center Portland, OR 97232 Ph. 503-281-1278 Fax 503-281-1017 Ann Kane, Manager 8-0-8-0 (See advertisement on p. 98)

The Gilmore Research Group 729 N.E. Oregon St., Ste. 150 Portland, OR 97232 Ph. 503-236-4551 Fax 503-731-5590 Denise Bauman 20-20-20-20

Griggs-Anderson Field Research 308 S.W. 1st Ave., 4th fl. Portland, OR 97204 Ph. 503-241-8700 Fax 503-241-8716 Brenda Dwyer 59-59-59-59

InfoTek Research Group, Inc. 4900 S.W. Griffith Dr., Ste. 274 Beaverton, OR 97005 Ph. 503-644-0644 Fax 503-641-0771 Steve Boespflug, Vice President 24-18-24-24

Market Decisions Corporation 8959 S.W. Barbur Blvd., #204 Portland, OR 97219 Ph. 503-245-4479 Fax 503-245-9677 Lester Harman, Field Svcs. A.E. 46-46-32-32 Market Trends, Inc. 2130 S.W. Jefferson, Ste. 200 Portland, OR 97201 Ph. 503-224-4900 Fax 206-562-4843 Brad Huston 15-15-15-15

Research Data Design, Inc. 517 S.W. 4th Ave., 2nd fl. Portland, OR 97204 Ph. 503-223-7166 Fax 503-223-6760 E-mail:jdavid@europa.com John Stepleson 50-50-50-50

Sorenson Associates, Inc. 330 S.E. Third St. Troutdale, OR 97060 Ph. 800-452-4321 Fax 503-666-5113 E-mail: SORENSON@ibm.net James Sorenson, Exec. V.P. 21-0-21-0

PENNSYLVANIA

Allentown

Telephone Concepts, Unitd. 3724 Crescent Court W. Whitehall, PA 18052 Ph. 610-437-4000 Fax 610-437-5212 Robert Williams 40-0-40-0

Erie

Moore Research Services, Inc. 2610 Ellsworth Ave. Erie, PA 16508 Ph. 814-868-4678 Fax 814-864-8333 Colleen Moore Mezler, V.P. 15-5-3-3

Indiana

Intersearch Corporation

(Indiana Center) 699 Philadelphia St., Ste. 303 Indiana, PA 15701 Ph. 215-442-9000 Bruce Shandler 125-125-125-125

Tel-One Corp.

699 Philadelphia St., Ste. 303 Indiana, PA 15701 Ph. 412-465-1900 Fax 412-465-1904 Neal Dranoff or Ron Cosgrove 126-126-126-126

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587 Bethlehem Pike, Suite 800 Montgomeryville, PA 18936 (215) 822-6220 FAX: (215) 822-2238

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 CRT'S - No. of stations using CRT's for interviewing
 ON-SITE - No. of stations which can be monitored on-site
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Lancaster

Visions Marketing Services 528 W. Orange St. Lancaster, PA 17603 Ph. 717-295-8000 Fax 717-295-8020 Allan Geller, President 35-35-35-35

Philadelphia

Central Telephone Interviewing Sys. (CTIS)

920 Town Center Dr., Bldg. I-10 Langhorne, PA 19047 Ph. 215-752-7266 Fax 215-741-4893 Mike Dutka, Vice President 60-60-60-60 (See advertisement on p. 5)

Chilton Research Services

201 King of Prussia Rd. Radnor, PA 19089-0193 Ph. 610-964-4602 Fax 610-964-2904 or 610-964-2942 Pedro Geraldino 350-350-350-350 (See advertisement on p. 42)

Consumer/Industrial Research (C/IR) P.O. Box 206 Chadds Ford, PA 19317 Ph. 610-565-6222 Fax 610-459-7898 Gene Rullo, President 35-20-35-35

Consumer Pulse of Philadelphia 2203 Plymouth Meeting Mall Plymouth Meeting, PA 19462 Ph. 610-825-6636 Fax 610-825-6805 Eleanor Yates, Director 15-8-15-15

The Data Group, Inc. 1400 Union Meeting Rd. Blue Bell, PA 19422 Ph. 215-619-4900 Fax 215-619-4999 Vytas Kisielius, V.P. 100-100-100-100

Delta Market Research, Inc. 333 N. York Rd. Hatboro, PA 19040 Ph. 215-674-1180 Fax 215-674-1271 Linda Celec, President 23-23-23-23 Eastern Research Services (ERS) 1001 Baltimore Pike, #208 Springfield, PA 19064 Ph. 610-543-0575 Fax 610-543-2577 Kean Spencer 100-100-100-100

ICR Survey Research Group

605 W. State St. Media, PA 19063 Ph. 610-565-9280 Fax 610-565-2369 Steve McFadden, Exec. V.P. 180-180-180-180 (See advertisements on pp. 33, 35, 37)

ICT Research Services Member ICT Group, Inc. 584 Middletown Blvd. Langhorne, PA 19047-1822 Ph. 215-702-9300 Fax 215-702-9303 Dean Kilpatrick, Pres. ICT Rsch. Svcs. 48-32-48-48

Intersearch Corporation

(Horsham Center) 410 Horsham Rd. Horsham, PA 19044 Ph. 215-442-9000 Bruce Shandler 100-100-100-100

Intersearch Corporation

(Grant Center) 9501 Roosevelt Blvd., Ste. 204 Philadelphia, PA 19114 Ph. 215-442-9000 Bruce Shandler 55-55-55-55

JRA, (J. Reckner Assoc.)

587 Bethlehem Pike, Ste. 800 Montgomeryville, PA 18936 Ph. 215-822-6220 Fax 215-822-2238 Frances Grubb or Nancy Kolkebeck 50-20-50-50 (See advertisements on pp. 41, 90)

JRP Marketing Research Svcs.

100 Granite Dr., Terrace Level Media, PA 19063 Ph. 610-565-8840 Fax 610-565-8870 Kathy McCarty 33-15-20-20 (See advertisement on p. 91)

Market Dimensions, Inc. 203 E. Baltimore Pike Media, PA 19063 Ph. 610-565-9610 Fax 610-565-7293 B.J. McKenzie, President 25-0-25-25

Mar's Surveys, Inc. Rte. 130, Cinnaminson Mall, #100 Cinnaminson, NJ 08077 Ph. 609-786-8514 Fax 609-786-0480 Marlene Teblum 5-0-5-5

MSI International 860 First Ave., Ste. 860 King of Prussia, PA 19406 Ph. 610-265-2000 Fax 610-265-2213 Paul Strasser 50-50-50-50

PhoneLab Research, Inc.

100 N. 17th St., 4th fl. Philadelphia, PA 19103 Ph. 215-561-7400 Fax 215-561-7403 Merrill Dubrow, V.P. Ops. 75-50-75-75 (See advertisement on p. 93)

Quality Controlled Services (QCS)

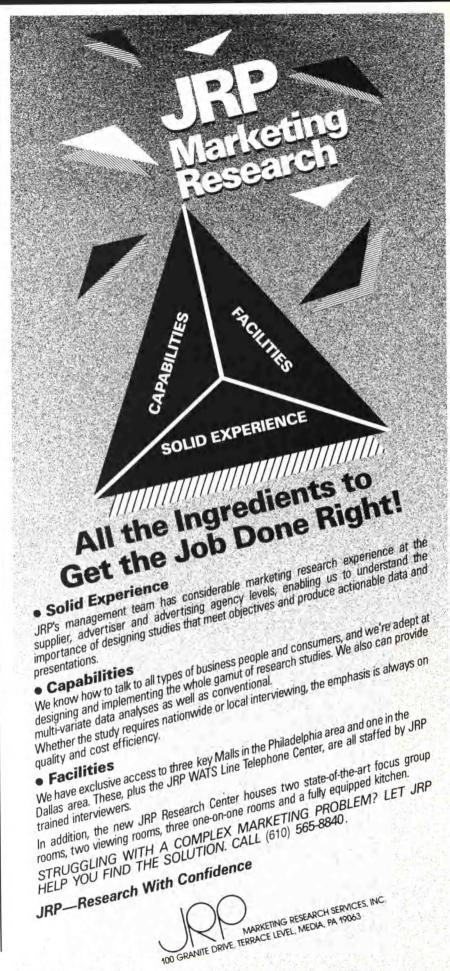
2577 Interplex Dr.
KOR Center A, Ste. 101
Trevose, PA 19053
Ph. 800-752-2027 or 800-325-3338
Fax 215-639-8224
Lynne Sitvarin
14-0-14-0
(See advertisement on p. 57)

The Reich Group Seven Penn Center 1635 Market St., #200 Philadelphia, PA 19103 Ph. 800-331-9316 Fax 215-972-1788 Mort Reich 200-30-200-200

Research, Inc. 531 Plymouth Rd., Ste. 510 Plymouth Meeting, PA 19462 Ph. 610-941-2700 Fax 610-941-2711 Phyllis Santoro, President 15-12-15-15

The Response Center, Inc. 6908 Market St.
Upper Darby, PA 19082
Ph. 610-352-2800
Fax 610-352-7382
Patrick Baldasare
130-130-130-0

Ricci Telephone Research, Inc. 2835 W. Chester Pike Broomall, PA 19008 Ph. 610-356-0675 Fax 610-356-7577 Chris Ricci/Sal Ricci, Partners 50-50-50-50



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RSVP/Research Services

1916 Welch Rd Philadelphia, PA 19115 Ph. 215-969-8500 Fax 215-969-3717 Neil Blefeld, President Michael Feldman, Exec. V.P. 60-40-60-60 (See advertisement on p. 21)

Survey America 1350 S. Pennsylvania Ave. Morrisville, PA 19067 Ph. 215-736-1600 Fax 215-736-5984 Doug Elliott, President 35-35-35-35

Tel-One Corp.

410 Horsham Rd. Horsham, PA 19044 Ph. 215-442-9060 Fax 215-442-9675 Neal Dranoff or Ron Cosgrove 39-39-39-39

Tel-One Corp. 9501 Roosevelt Blvd., Ste. 204 Philadelphia, PA 19114

Ph. 215-464-1900 Fax 215-464-9235 Neal Dranoff or Ron Cosgrove 57-57-57

Tele-Research Center, Inc. 2417 Welsh Rd., Ste. 202 Philadelphia, PA 19114 Ph. 215-464-7000 Fax 215-602-2342 Robert Malmud, Partner 80-80-80-80

TMR. Inc.

1974 Sproul Rd. Broomall, PA 19008 Ph. 215-359-1190 Fax 215-353-5946 Tom Ramsburg 50-50-50-50 (See advertisement on p. 92)

TVG 520 Virginia Dr. Ft. Washington, PA 19034 Ph. 215-646-7200 Fax 215-641-1898 70-0-70-0

Valley Forge Information Service Member ICT Group, Inc. 584 Middletown Blvd. Langhorne, PA 19047-1822 Ph. 215-702-9300 Fax 215-702-9303 Harold Krakovitz, Dir. of Sales 48-32-48-48

Valley Forge Information Service Member ICT Group, Inc. 2200 W. Broad St. Bethlehem, PA 18018-3216 Ph. 610-807-9754 Fax 610-807-9763 Mary Ellen Fasano, Dir. of Ops. 64-32-64-64

The WATS House 6908-10 Market St. Upper Darby, PA 19082 Ph. 610-352-5700 Fax 610-352-7381 Dan Margherita, President 70-70-70-70

Pittsburgh

Campos Market Research

216 Blvd. of the Allies Pittsburgh, PA 15222 Ph. 412-471-8484 Fax 412-471-8497 Rene Campos, V.P. Bus. Dev. 40-20-40-40 (See advertisement on p. 23)

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Direct Feedback Four Station Sq., Ste. 545 Pittsburgh, PA 15219 Ph. 412-394-3676 Fax 412-394-3660 Tara Hill Conroy, President 20-10-20-0

Direct Response Marketing, Inc. Tele Data Research Div. 1500 Ardmore Blvd. Pittsburgh, PA 15221 Ph. 412-242-6200 Fax 412-731-9510 A.F. Brattina, President 50-50-50-50

The Gilmore Research Group 500 Wood St., Ste. 2005 Pittsburgh, PA 15222 Ph. 412-338-0222 Fax 412-338-0224 Kelly O'Hara 20-20-20-20

Guide Post Research 21 Yost Blvd., Ste. 400 Pittsburgh, PA 15221-5283 Ph. 412-823-8444 or 412-823-3232 Fax 412-823-8300 Jay P. La Mond, President 15-015-0

PERT Survey Research 454 Perry Hwy. West View, PA 15229 Ph. 412-939-1500 40-35-40-40

Santell Phone & Focus, Inc. 300 Mt. Lebanon Blvd., Ste. 2204 Pittsburgh, PA 15234 Ph. 412-341-8770 Fax 412-341-8774 Barbara K. Womack, President 15-2-15-15

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Intersearch Corporation

(Wilkes Barre Center) 225 Stewart Rd. Hanover Industrial Park Wilkes-Barre, PA 18708 Ph. 215-442-9000 Bruce Shandler 87-87-87

Tel-One Corp.

225 Stewart Rd. Hanover Industrial Park Wilkes-Barre, PA 18708 Ph. 717-823-2833 Fax 717-823-3107 Neal Dranoff or Ron Cosgrove 80-80-80-80

RHODE ISLAND

Providence

Advantage Research Corp. 580 Ten Rod Rd. North Kingstown, RI 02852 Ph. 401-294-6640 Fax 401-295-2825 Rick Nagele 15-0-0-0

Alpha Research Associates, Inc. 395 Smith St. Providence, RI 02908 Ph. 401-861-3400 Fax 401-861-0062 James Gaffney 22-0-22-0

CONNECT Corporation

2346 Post Rd.
Warwick, RI 02886
Ph. 800-422-4111
Fax 401-736-5454
Andrew M. Curry, President
30-0-30-30
(See advertisement on p. 94)

CONNECT Corporation

217 Westminster St. Providence, RI 02903 Ph. 800-422-4111 Andrew M. Curry, President 75-70-75-75 (See advertisement on p. 94)

SOUTH CAROLINA

Columbia

MarketSearch Corporation 2721 Devine St. Columbia, SC 29205 Ph. 803-254-6958 Fax 803-799-9180 Melinda Mukofsky, Field Dir. 31-8-31-0

Metromark Field Services 3030 Devine St. Columbia, SC 29205 Ph. 803-256-8694 Fax 803-254-3798 Pam Sheehan, Director 19-0-15-0

Greensville

Carolina Market Research 88 Villa Rd. Greenville, SC 29615 Ph. 803-233-5775 Fax 803-233-6181 Elizabeth Buchanan 12-0-12-0

Research Inc. 211 Century Dr., Ste. 102-D Greenville, SC 29607 Ph. 864-232-2314 Fax 864-232-1408 Leah Batson, Vice President 28-0-28-0

SOUTH DAKOTA

Sioux Falls

American Public Opinion Survey and Market Research Corp. 1320 S. Minnesota Ave. Sioux Falls, SD 57105-0625 Ph. 605-338-3918 Fax 605-394-7473 Warren Johnson, President 27-27-27-27

TENNESSEE

Chattanooga

Wilkins Research 1921 Morris Hill Rd. Chattanooga, TN 37421 Ph. 423-894-9478 Fax 423-894-0942 Lisa Wilkins, Ops Mgr. 24-24-24-24





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Market Development Associates, Inc. 5050 Poplar Ave., Ste. 821 Memphis, TN 38157 Ph. 901-682-1011 Fax 901-682-5352 Resa McVay, Field Director 24-24-24-24

PWI Research 5100 Poplar Ave., Ste, 3125 Memphis, TN 38137 Ph. 901-682-2444 Fax 901-682-2471 Lea Winstead, President 35-35-35-35

Nashville

Perdue Research Group 2000 Glen Echo Rd., Ste. 106 Nashville, TN 37215 Ph. 615-298-5117 Fax 615-298-5668 Greg Fuson, Acct Mgr./Cnslt. 20-16-0-0

Quality Controlled Services (QCS)

Fairlawns Building 5203 Maryland Way, Ste. 150 Brentwood, TN 37027 Ph. 800-637-0137 or 800-325-3338 Fax 615-661-4035 Mary Bryant 15-0-15-0 (See advertisements on pp. 23, 57)

TEXAS

Amarillo

Opinions Unlimited, Inc. 8201 S.W. 34th Amarillo, TX 79121 Ph. 806-353-4444 Fax 806-353-4718 Neil Norwood, Vice President 50-50-50-50 (See advertisement on p. 95)

Austin

First Market Research Corp.

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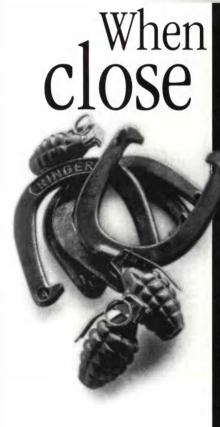
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Tammadge Market Research 1616-B Rio Grande Austin, TX 78701 Ph. 800-879-9198 Fax 512-370-0339 Melissa Pepper, Acct. Exec. 35-20-35-20

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(See advertisement on p. 41)

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14679 Midway Rd., Ste. 102 Dallas, TX 75244 Ph. 800-421-2167 or 800-325-3338 Fax 214-490-3065 Kathi McGregor 12-0-12-0 (See advertisements on pp. 23, 57)

Savitz Research Center, Inc. 13747 Montfort Dr., Ste. 111 Dallas, TX 75240 Ph. 214-386-4050 Fax 214-450-2507 Harriet Silverman, Vice President 110-60-110-110

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Aim Research

10456 Brian Mooney Ave. El Paso, TX 79935 Ph. 915-591-4777 Fax 915-595-6305 Linda Adams, Project Dir. 25-15-5-0 (See advertisement on p. 96)

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Center For Quantitative Studies (CQS)

5851 San Felipe, #650 Houston, TX 77057 Ph. 800-460-9111 Fax 713-954-1520 Noel Roulin 50-15-50-50 (See advertisement on p. 23)

The Center for Rsch. & Public Policy 2000 W. Loop S., 16th fl. Houston, TX 77027 Ph. 203-776-9222 Fax 203-777-1807 Jerry Lindsley 25-25-25-0

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The Gallup Organization-Houston 14405 Walters Rd., Ste. 200 Houston, TX 77014 Ph. 713-444-0040 160-160-160-160

Higginbotham Associates, Inc. 3355 W. Alabama, Ste. 530 Houston, TX 77098 Ph. 713-626-3033 Fax 713-626-0418 Marie Kraft 20-0-15-1

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MVA Research 5851 San Felipe, Ste. 600 Houston, TX 77057 Ph.713-783-9109 Fax 713-783-4238 Michael Pope 80-0-80-60

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17625 El Camino Real, Ste. 100 Houston, TX 77058 Ph. 800-522-2385 or 800-325-3338 Fax 713-486-3831 Diana Reid 20-0-20-12 (See advertisement on p. 57)

The Woodward Group 10101 S.W. Freeway, Ste. 335 Houston, TX 77074 Ph. 713-772-0262 Fax 713-772-0265 Kerry Palermo, President 36-0-36-0

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The Gilmore Research Group

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Market Trends, Inc. 3633 136th Pl. S.E., #110 Bellevue, WA 98006 Ph. 206-562-4900 Fax 206-562-4843 Jackie Weise 31-31-31-31

Northwest Research Group 400 108th Ave. N.E., Ste. 200 Bellevue, WA 98004 Ph. 206-635-7481 Fax 206-635-7482 Brad Kalil, Sr. Associate 28-21-28-28

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Robinson Research 130 E. Indiana, Ste. B Spokane, WA 99207 Ph. 509-325-8080 Fax 509-325-8068 William Robinson, President 20-20-20-20

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Gene Kroupa & Associates 222 N. Midvale Blvd., Ste. 29 P.O. Box 5258 Madison, WI 53705 Ph. 608-231-2250 Fax 608-231-6952 Gene Kroupa, Rsch. Dir. 15-0-15-15

Wisconsin Interviewing Service 4801 Forest Run Rd., #101 Madison, WI 53704 Ph. 608-246-3000 Fax 608-246-3019 Nicole Wyrembeck, Proj. Coord. 20-0-20-20

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The story development process is simple: a QMRR writer conducts the necessary interviews by phone and then writes a draft of the story. Because the case histories may touch on sensitive information, we allow interviewees to read a draft of the story before it goes to press. Please contact Joseph Rydholm, editor, for more information or to discuss a story idea.

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1,3,6,7B

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In the listing for Woelfel Research, Inc. on p. S-2 of the 1995-96 Researcher SourceBook Supplement, the ZIP code should read 22182.

Please note the correction to the following listing, which appeared in the March "Listing Additions" section (corrected text shown in bold):

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West Coast: Lane Weiss, Lane Weiss & Associates, 10 Black Log Rd., Kentfield, Calif., 94904. Phone 415-461-1404. Fax 415-461-9555.

Corrections

The entry for Pine Company in the Index of Advertisers in the April QMRR contained an incorrect phone number. The number should read 800-969-7463.

Letters

Editor's note: This is your space to comment on the articles that appear in QMRR. We hope it serves as a forum for the exchange of ideas on all manner of research topics. When you write, please include your name, job title, company or organization name, address and phone number. Letters may be edited for clarity or space. Send letters to: Joseph Rydholm, QMRR, P.O. Box 23536, Minneapolis, Minn., 55423.

There are several errors in the article "If you hate statistics. . ." (QMRR, February 1996) by Vince Migliore. On p. 17, Mr. Migliore states that the "F value" and the "t value" are ".050 or less." This is not an f-ratio or t-value but rather alpha values. In the sentence that follows, he correctly states, "The .050 or less standard represents the 95 percent confidence level." Given that the article is a non-technical introduction to statistical tests, it is essential that the alpha level is not confused with the f-ratio or t-value. Such a misplacement of terms can only make statistics more confusing to the novice.

The second error is perhaps more critical. Migliore suggests that the t-test should be used for "any rating question that is broken down into two distinct subgroups, such as male/female, or branch 1 vs. branch 2." This is simply not the case. A basic assumption of a t-test is that the data is interval or ratio, not nominal or ordinal.

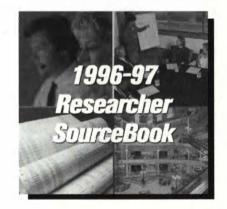
Finally, Migliore incorrectly states that in a test of proportions, there is "no mean or standard deviation." First, a proportion is, by definition, a mean for a binary variable. Second, a standard deviation does exist but must be estimated for a sample. Thus, a chisquared test is used not for the reasons that Migliore states but because a chi-squared test is appropriate for nominal or interval data.

Migliore is correct in insinuating that one need not be intimidated by statistics. However, it is confusing and misleading expositions such as his article that contribute to this belief.

> Taymour Matin Marietta, Ga.

Vince Migliore replies: I appreciate that someone with more knowledge took the time to point out details that need clarification in my article. Mr. Matin's comments are helpful. I indicated at the start of the article that we would not focus on technical definitions. The point is, looking at the two-tailed probability on either test would alert the researcher to real differences in the subpopulations. My experience is that the vast majority of market research project managers simply want to know how to characterize and distinguish their client groups. I hope my article was effective in that regard.

Attention Research Providers



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Trade Talk

By Joseph Rydholm/QMRR editor

Meeting launches local MRA chapter

ore than 70 marketing researchers in the Minneapolis-St. Paul area met in March to celebrate spring and plant the seeds for the Minnesota/ Upper Midwest Chapter of the national Marketing Research Association.

While at press time in late April, spring hasn't sprung here in the Twin Cities (who have we angered and how can we appease them?), interest in getting the local MRA chapter off the ground seems to be growing. Organizers report an enthusiastic response to the idea of a locally-based MRA chapter and many offers of help in organizing it.

The meeting was held at the Dayton's department store in downtown Minneapolis in conjuncwith tion store's spring flower show. Ed Bergo WestGroup Marketing Research and a representaas were principals search. of several local re-



tive of the national The meeting included a number of speakers, MRA was on hand, including Judy Opstad of Focus Market Reas were principals search.

search firms and client companies.

The next gathering will be a breakfast meeting on May 22 at 7 a.m. at Hotel Sofitel in Bloomington, Minn. The guest speaker will be Maureen Hooley-Bausch, director of marketing, Mall of America. For more information call Terry at C.J. Olson Research at 612-339-0085.

By the way, if your research-related organization (national, regional or otherwise) is having a meeting, let me know and we'll try to include it in the research calendar



More than 70 participants attended the meeting to kickoff the Minnesota/ Upper Midwest Chapter of the Marketing Research Association.



As Carolyn Ruble of Carolyn Ruble & Associates awards Fingerhut's Dennis McGuire his prize, national Marketing Research Association representative Ed Bergo of WestGroup Marketing Research prepares to draw another winner.

(found on the first page of the Product & Service Update section in each issue of QMRR). Send the information to me c/o Quirk Publishing, P.O. Box 23536, Minneapolis, Minn., 55423 or fax it to me at 612-854-8191.

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Excellent! Best professional seminar I've been to. Content was practically oriented. Speaker excellent! Presented information in an extremely "user friendly" manner. Energy level was phenomenal.

Manager, Marketing Research, Bausch & Lomb

This seminar has been more useful than any other coursework I've completed. This was worth more than the \$ my company spent to send me. Very comprehensive — everything I needed.

Assistant Manager, Marketing Research, Riverside Methodist Hospital



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