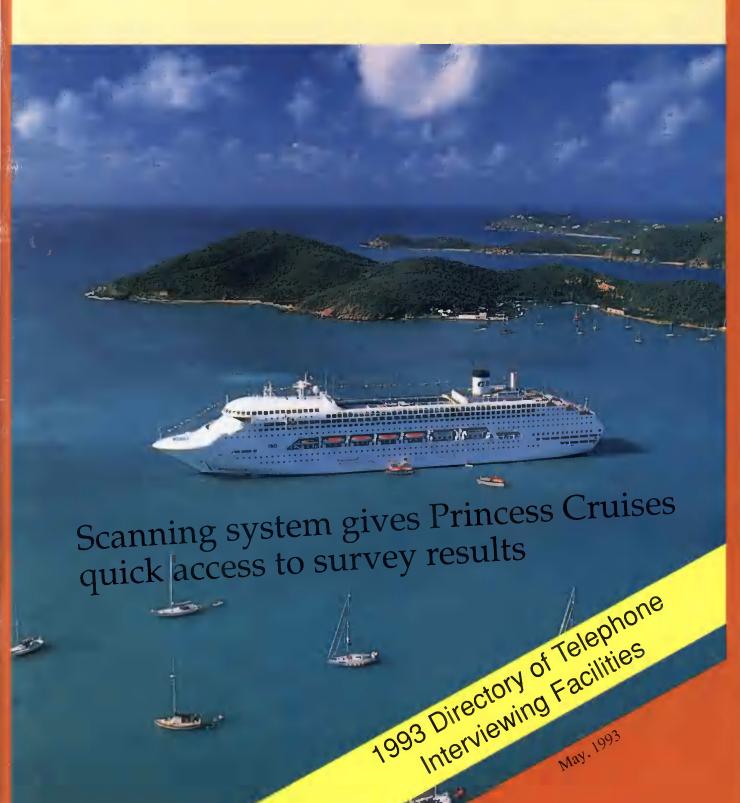
Quirk's

## MARKETING RESEARCH

Review



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May, 1993

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An in-house scanning system gives Princess Cruises quick turnaround of ongoing survey results. Photo courtesy of Princess Cruises.



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Quirk's Marketing Research Review, (ISSN 08937451) is issued 10 times per year--January, February, March, April, May, June/July, August/September. October, November, December--by Quirk Enterprises, Inc., 6607 18th Ave. So., Minneapolis, MN 55423. Mailing Address: P.O. Box 23536, Minneapolis, MN 55423. Telephone & Fax: 612-861-8051. Second class postage paid at Minneapolis, MN and additional mailing offices.

Subscription Information: U.S. annual rate (ten issues) \$40; two years (20 issues) \$76; three years (30 issues) \$112. U.S. single copy price \$10. Change of address notices should be sent promptly; provide old mailing label as well as new address; include ZIP code or postal code. Allow 4 to 6 weeks for change. POSTMASTER: Please send change of address to Quirk's Marketing Research Review, P.O. Box 23536, Minneapolis, MN 55423.

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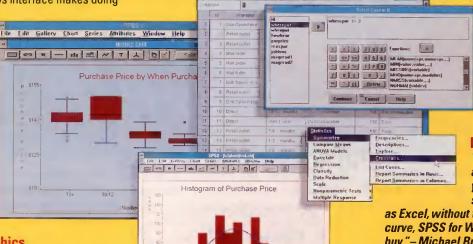
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# Scannable questionnaires give Princess Cruises

t h e

accuracy and quick turnaround

Seas

## PRINCESS CRUISES (28)

research better and faster, many researchers are discovering that scannable questionnaires have a lot to offer. On a scannable form, instead of checking boxes or writing in answers, respondents reply by filling in dots. The completed forms are then fed into a machine that "reads" the dots.

Some large-scale users have bought their own scanning systems while others who survey sporadically send the forms to an outside firm for processing. One company, Princess Cruises, does a little of both, using an in-house system for its ongoing satisfaction survey and farming out smaller projects to Pine Company, a Santa Monica, Calif., data processing firm.

#### **Love Boats**

Princess Cruises' famous fleet of Love Boats sails to destinations around the world. The company is the third largest in the industry based on market share and carries approximately 450,000 passengers annually.

The company has had an in-house scanning system for four years. Jaime Goldfarb, Ph.D., senior market re-

## by Joseph Rydholm managing editor

searcher, Princess Cruises, says that the ability to have immediate access to the data from its on-board surveys was one of the reasons Princess made the investment in a scanning system. "Our use of scanning systems is twofold. First, to monitor on-board performance on a regular basis, we distribute a satisfaction questionnaire on all voyages. Second, in response to our operations and marketing departments, we are continually designing and implementing a number of small, custom questionnaires. In the past, we had the data keypunched. However, by farming out the questionnaires, we found that we had a lag time in processing that would last anywhere from a week to ten days. In order to reduce our processing time, we looked for a method in which we could process the forms in-house. We decided that the only feasible approach was a scannable system."

Another reason for going to scan-

nable forms was increased accuracy, Goldfarbsays. "We have found scanning to be a more accurate method of data input than keypunching. When initially considering a move to a scannable system, we ran

tests on a set of questionnaires we had already fielded. When we compared the data files resultant from the two methods to an internal review of forms, we found that although the scanned system occasionally missed marks because they had not been filled in properly, the scanned data file was still more accurate."

An additional plus is the public's comfort level with scannable forms, he says. "Because they have become so ubiquitous in society, from test questionnaires in school and college, in some ways people are more comfortable filling in bubbles than they are in having to complete a non-scannable questionnaire."

#### 185,000 forms per year

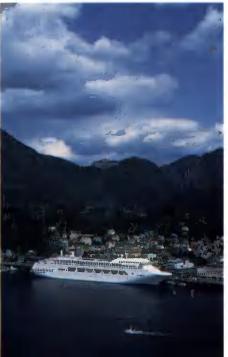
The on-board survey is distributed one per cabin prior to the last day of the cruise. Passengers are asked to place the surveys in a locked box when they are completed. The 45 question survey is



very detailed, looking at opinions of pre-cruise documents and logistics such as airport transfers to the ships, airline flights, and shore excursions. It also looks at presentation of food, quality of ingredients, variety of menu, and service areas such as stateroom service, housekeeping, and front desk performance. The surveys are distributed on every voyage of each of the nine ships in the Princess fleet. Approximately 185,000 forms are processed per year, and the response rate is between 65 and 95 percent.

"The questionnaires from every voyage are processed, and a performance report is distributed to all operations departments," Goldfarb says. "We also produce a monthly summary report that examines on-board performance by cruise destination and vessel, as well as identifying any specific problem areas that need to be addressed. If we see an area that consistently shows a deliciency in performance, we will take whatever steps are necessary to fix the problem.

"Whenever changes are made in our questionnaire, we first approach our operations people for any input they may have in order to make the forms as meaningful as possible for them. We try to make the questionnaires as actionable as possible for these operations people, so that not only can we identify problems we can also provide feedback on how these problems might be rectified."



For example, the ongoing survey has led to changes in the menu items and the on-board buffets. "At certain times during the year we've found problems with our on-board buffets in terms of presentation and variety of items that were offered. Based on that data we've changed the program of the buffets, the menus and the way the food is presented. We also found that certain food items, based on open-ended comments, tend to be less popular so we've taken those items off menus and added things that people indicated they'd prefer."

#### **Custom projects**

While Princess uses its in-house scanning capabilities for the ongoing satisfaction study, for certain surveys it has turned to Pine Company. "As I stated previously, we continually have a number of smaller custom projects that arise in response to specific operations and marketing concerns. Because of our satisfaction with scannable systems, we have wanted to continue to employ this method. However, due to time and capability constraints, we have not found it viable to design these questionnaires

continued on p. 26

# Statistics software meets Windows

## A review of SPSS, Systat and a new non-Windows alternative

by Steven Struhl

Editor's note: Steven Struhl is vice president and senior methodologist at the Chicago office of Total Research.

wo of the leading statistical software packages for PCs, SPSS and Systat, have recently been released in versions running under the Microsoft Windows operating environment. These new releases allow users to run large analyses once impossible using a PC and provide a host of other improvements upon previous versions. SPSS has also released a new version of its non-Windows program that "breaks the 640K barrier" traditionally restricting analyses on PCs, intended mainly for users with less powerful machines. In this article, we will take a look at these programs from the perspective of users who analyze survey and database data, including the programs' strengths, weaknesses, and the demands they are likely to put on your computing hardware.

#### Two minute summary

You will find both SPSS and Systat for Windows to perform accurately and nearly always reliably. They provide excellent file and data manipulation capabilities, a broad range of basic analytical tools, and many of the more advanced methods. These new releases

should serve to consolidate these two companies' strong reputations. As your needs become more specialized, though, you may start to find that each package has a few gaps—so get the literature from each company and read about them in detail before you buy.

Both programs demand a powerful PC. SPSS for Windows, in particular, is likely to perform with disappointing slowness on anything less than a 486 PC with over 4 megabytes (MB) of RAM (random access memory-the computer's working space for running programs). The new SPSS Version 5 that runs under DOS does nearly everything the Windows program does, but with a plainer screen display and a few less conveniences for the user. It also runs much more quickly on a slower machine, and so may be the package of choice for people with less powerful PCs.

SPSS for Windows is a larger program than Systat for Windows, and generally offers more options in each procedure and greater control over output. Neither program produces anything resembling a report for a management-level audience, though, and each has shortcomings in creating charts and graphics. Systat has a somewhat flashier-looking screen display, with "button bars," graphical menus, and an animated

program icon, but in spite of this SPSS is easier to use overall. Systat often makes you work a little harder to get the same result, and if you do not use the program frequently, you will probably need to refer to the manual. The onscreen help system that SPSS uses is more comprehensive—and more helpful

Systat for Windows comes as a single program (with no add-on options running under Windows), while SPSS for Windows is sold as a "base" and "options." Adding all the options you want to SPSS may get costly, so Systat is a definite leader in pricing. Neither program would ever be called cheap, though.

Beyond this, each program has its own strengths and weaknesses. But to find out about those in more detail, you will need to read the rest of the review.

#### Reviewing ground rules

Areas reviewed

We looked at the packages from the perspective of users dealing with survey and database data—information of the type market researchers, marketers and planners are likely to use—evaluating each for:

- · completeness;
- speed, efficiency and demands made on your PC;

- freedom from problems;
- ease and smoothness of operation;
- ability to communicate with other programs and with people:
  - -transferring files;
  - -graphics;
  - -suitability for reports
  - value for the money.

Performance in each area is summarized by a system of stars, ranging from 1 star for "poor" to 6 stars for "outstanding," as follows:

$\triangle$	poor
☆☆	fair
☆☆☆	good
$\Diamond \Diamond \Diamond \Diamond \Diamond$	very good
$\Diamond \Diamond \Diamond \Diamond \Diamond \Diamond$	excellent
$\triangle \triangle \triangle \triangle \triangle \triangle \triangle$	outstanding

#### Test equipment

We used these programs on three different IBM-compatible PCs, to see how (and if) they would run on a variety of hardware. Our test set consisted of a new 486-based machine, an older 386-based DX computer, and a 386-SX notebook.

These are the details about these machines (included because they may help you understand the comments about performance that follow). The 486 machine is a fairly up-to-date "heavy duty" (or "hot rod") machine, with most of the latest features. It is powered by a DX-2 type chip running at 50 Mhz, has 8 MB of RAM, and a 212 MB hard drive with an access time of 12 milliseconds. Its video is handled by an ATI Graphics Ultra card, one of the faster cards for handling Microsoft Windows.

The 386 DX machine was a "hot rod" about 4 years ago. It is equipped with 4 MB of RAM, runs at 16 Mhz, has a math coprocessor, and had the programs on an 80 MB hard drive with an access time of 22 milliseconds. Video was handled by a Tseng ET-4000 card, which is now considered to run Windows at a moderate speed.

We used the 386 notebook to try SPSS version 5 for DOS. This computer runs at 20 Mhz, comes with 2 MB of RAM, and has a 40 MB hard disk, with an access time of 13 milliseconds. Video was handled by built-in circuitry, which we identified as a variant of a standard

VGA card.

All three PCs used Stacker compression software, which "squeezes down" data and programs, effectively doubling the capacity of hard drives. The 486 computer and notebook used the SmartDrive disk caching program that comes with Windows 3.1. The older 386 computer used the Super-PC Kwik disk cache.

## REVIEW AREA 1: COMPLETENESS

The analytical tasks you need to perform on survey and database data can be put into two broad sets:

- · the core, or basic, methods, and
- the somewhat newer (and rarer) methods.

The core procedures include the methods that have been around for some time—the ones you are most likely to encounter in a course on statistics. These include such procedures as:

- · descriptive statistics;
- · data exploration;
- comparison of groups by non-parametric tests (Mann Whitney U, Chisquares, etc);
  - analysis of variance;
  - · clustering;
  - · regression;
  - · factor analysis;
  - · discriminant analysis;
  - time series analysis;
  - multidimensional scaling.

Along with actual statistical procedures, I would also include file and data manipulation in the core methods. These capabilities include the ability to merge files, select records based on various criteria, sort data, and perform mathematical transformations on data.

The newer procedures, while really not that new, tend to be less widely understood and used. These techniques include: CHAID (Chi-squared automatic interaction detection), correspondence analysis, conjoint analysis, and discrete choice analysis.

Both packages deserve a solid "excellent" in the core methods. Both include nearly every standard method you will ever need. Drawbacks are only

minor. Systat makes you hunt for a few procedures you are likely to use (more on this in the section on "Ease of Use"), and SPSS makes repeated measures analysis of variance needlessly complicated. But you should be able to get the job done with either program.

Also, be aware that to get all these procedures from SPSS, you will need to buy the "base package" and several additional modules at additional cost. Factor analysis, discriminant analysis, clustering and multidimensional scaling are parts of the "Pro Stats" module. Time series analysis is sold as "Trends." Systat includes all these in a single package.

SPSS does better with the newer techniques, but again at the expense of buying more modules. Correspondence analysis and conjoint are parts of the "Categories" module, while CHAID is another module on its own. Neither package (nor any other of which I am aware) does discrete choice analysis per se. (Discrete choice modeling is something like conjoint analysis, but allows each product to have its own attributes, and allows for more alternatives to be tested than is possible with conjoint analysis.) Systat offers a stand-alone non-Windows logit program that can analyze discrete choice problems, but no smoothly-integrated program, similar to the SPSS conjoint program, exists for setting up these problems and analyzing them. Systat otherwise does not offer anything to do other newer forms of analysis, except a "CART" program that is somewhat like CHAID, but without much of its flexibility. In summary, you can do more procedures useful for market research with SPSS, with the only complaint being that you need to buy so many extra "options" to do so.

Completeness: Core Procedures

SPSS: ជាជាជាជាជា Systat: ជាជាជាជាជា

Completeness: Newer Procedures

SPSS: ☆☆☆☆

Systat: ☆☆ (but watch for new

products)

continued on p. 28

## DATA USE



## Data analysis improves service of Arizona Dept. of Weights & Measures

by Lois W. Sayrs

Editor's note: While this month's installment of Data Use doesn't deal with a marketing research application, it is a good example of how many of the statistical techniques regularly discussed here can be used. Lois Sayrs is senior methodologist with the Office of the Auditor General, Performance Audit Division, State of Arizona. She performed the data analysis on ADWM and developed the sampling plan.

very motorist in Arizona is familiar with the small round sticker on the gas pump at their favorite gas station. That sticker shows the consumer that the pump was inspected and is accurately delivering fuel per the price indicated on the pump. And, from October to May, the sticker also means that the octane and oxygenate levels meet state environmental quality standards. Inspecting fuel pumps is only one of the variety of functions that the Arizona Department of Weights and Measures (ADWM) performs. It also counts package contents and weighs packaged meats and poultry in grocery stores. It assesses taxi meters, propane dispensers and even oversees the disposal of used oil. Virtually any device that is used for weighing and measuring, be it mass, volume, counts or time, ADWM inspects.

ADWM has two purposes: to protect the consumer in transactions and protect the public health. Such admirable purposes, however, also harbor the potential for unlimited government intervention, a growing bureaucracy to accommodate increasing numbers of inspections and an inflated budget at a cost of millions to taxpayers. In their oversight capacity, state legislators must evaluate requests for bigger budgets, more staff, and more services to the public.

The Performance Audit Division (PAD) of the Arizona Auditor General's Office is charged with auditing the performance and compliance with state laws and regulations of all state agencies and regulatory boards under legislative oversight. Although PAD performs audits at the special request of the legislature, PAD audited ADWM as part of the normal sunset review cycle.

(The sunset review cycle establishes a review cycle schedule for all agencies over a ten year period. Agencies will terminate or "sunset" at the end of the cycle unless there is specific legislative reauthorization.)

Legislators rely on performance audits to provide the needed information to make tough decisions. The fiscal reality of the 1990s is that state agencies like Weights and Measures have to do more with fewer resources.

Our audit of ADWM focused on three questions of partieular interest to the legislature: better enforcement, better management, and a self supporting used oil program.1 From the beginning of the audit, management issues seemed to overshadow our other concerns. Through interviews and a staff survey, we found reported allegations of racism, sexual harassment and interagency conflict that touched the highest levels of the agency. We also found rather quickly that the used oil program was not self-supporting as the legislature had hoped. But even as we were uncovering serious management issues and determining the extent to which used oil was lagging in revenue generation, our preliminary survey of inspection and enforcement data revealed another vexing problem. We learned that the enforcement and inspection reports were not used for tracking noncompliers. Indeed, the agency had no idea what the compliance rate among vendors was. Multiple inspections, each of a different type, were collected on the same reporting sheet but the information was not summarized and analyzed. And none of the information was maintained in an electronic format. These data issues led the team to generate our own electronic file using the last three years of data as the file sample.

#### 27,000 inspections

We entered over 27,000 inspections into a database file that

<sup>&</sup>lt;sup>†</sup>The Used Oil Program operates in conjunction with the Arizona Department of Environmental Quality (ADEQ) to insure that the used oil sold to resellers is not contaminated with hazardous waste. A portion of the monies collected from the reseller is returned to ADWM through ADEQ.

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contained information on vendor, inspection frequency and type, compliance and type of violation. Generating and analyzing this data set would be the most time-consuming task of the audit, exhausting about one-half of our allotted budget hours. Initially, we had several questions guiding our analysis:

Do inspections deter non-compliance?

Who were the non-compliers?

Were inspections being performed fairly and equitably throughout the state?

Even though the data would answer these questions, it raised some new ones. For example, by using simple frequency distributions, CHI-square tests of the difference of means, and analysis of variance, we found regional effects but no effect from urbanization. So, contrary to our expectations, the rural areas were inspected as frequently as the urban areas. And, although vendors in the north region were likely to be inspected more frequently than any other region, those vendors were no more likely to be in compliance. Indeed, this latter result led us to consider the relationship between compliance and inspection frequency with greater scrutiny.

By correlating inspection frequency and compliance, we found that the more ADWM inspected, the more non-compliance was found. Frequent inspections did not appear to deter violations but they did help to ferret them out. At first glance, this result may appear to support the trend we saw in the agency: an increase from 20 to 33 staff since 1987; from a \$1 miffion budget in 1987 to \$2.4 million in 1992. And, the data

seemed to support a recommendation of increasing agency staff and budget (since there are more violators, they need more staff and a bigger budget to find them). But we recognized that such a recommendation would fead the legislature down a slippery slope. How many inspections does it take to find a violator? How many to deter? What kind of violations are these frequent inspections finding? How much will it cost taxpayers to find every violator?

We found that 90% of all inspections resulted in finding a vendor in compliance. Only 10% of vendors were not in compliance but surprisingly these 10% do not account for the vast proportion of repeat inspections of the same facility. Most of the repeat inspections were of facilities who were already in compliance. Relying on CHI-square tests, we found that those vendors inspected frequently were no more fikely to be in compliance than those inspected only once annually. We concluded that first, most vendors are in compliance and, second, that non compliers are not targeted for enforcement actions. Valuable agency resources were being used to monitor a basically compliant population and noncompliers were not still not being brought into compliance.

#### Violators not deterred

Our results painted a picture of an agency that inspected frequently, that went out of its way to inspect small town gas stations and grocery stores in remote areas of the state but to no effect. Violators were not deterred. The missing ingredient, i.e., an enforcement mechanism that would deter, was not integrated into department philosophy or action. And repeat offenders were not targeted for enforcement action. So, even though the department was finding violations it was not tracking violators nor was it doing much more than inspecting to make them comply.

ADWM's philosophy of inspection had been based on the idea that finding violators alone would deter them. Our analysis, however, showed that this philosophy rested on a false assumption. Frequent inspections were not a deterrent. Deterrence requires two components: a verification mechanism and a credible threat of inflicting costs. ADWM relied upon verification alone when both verification and threat are necessary. Moreover, valuable agency resources were being wasted when the department 1) re-inspected compliers, 2) followed-up on violations but was unable to enforce compliance; and 3) did not target non-compliers for enforcement actions.

Our recommendations directly addressed the problems we found in management, the enforcement division and the used oil program. As a result of our audit work, we recommended to the Legislature that ADWM initiate a management training program, study the feasibility of raising fees on used oil collection and, for enforcement, use their statutory civil penalties to provide the missing component in deterring offenders. With civil penalties in place, the department could move to a sampling strategy (similar to the IRS) for annual inspections. The department would need to build a tracking system using data similar to the kind we generated to identify





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and track non-compliers. Our office offered to relinquish our 27,000 case data bank to the agency for its own use.

#### Benchmark audit

Our innovative approach has become a benchmark audit for our division. The Federal Clearinghouse on Weights and Measures was unaware of any state using a sampling strategy but informed us that most states did not have the necessary data or the analytical resources to develop and monitor a database for inspection sampling purposes. We believe that a good database, a desktop computer and a small commitment of resources to a data manager/analyst is all that is necessary to move to a sampling strategy. Most agencies have some data and some type of data manager in place already. So, improving the agency's service is only a matter of upgrading the quality of the data and the skills of the data analyst.

Some legislators feared that moving to a sampling strategy might cause currently compliant vendors to try and cheat. Or, the public, not seeing the familiar sticker on the pump might assume the pump is not operating fairly and go to another gas station. We confirmed for the legislators that deterrence requires a two-fold approach and with civil penalties in place, the sampling strategy should have a stronger effect in deterring non-compliance than the previous strategy.<sup>2</sup> The public will still see the familiar sticker on the gas pump but now this sticker will be sent to all vendors as part of their registration process with the agency. Information on the sampling strategy will be sent to vendors in their registration packet. Our recommended changes will result in saving ADWM almost \$500,000 annually in reduced staffing levels, resources will be more efficiently and effectively spent on non-compliers and the public will be better protected through a targeted inspection process. A legislative committee accepted our recommendations and they were incorporated into the 1994 budget.

#### **Robust conclusions**

The success of our audit work rested squarely on our ability to generate, manage and analyze data from a variety of sources. And, we were able to draw robust, if not definitive, conclusions about inspection activities through the use of multiple statistical techniques. Although these techniques were fairly simple (frequency distribution analysis, crosstabulations, correlations, ANOVA), they led to powerful results. But perhaps the real power of our findings lies in the recommendations they allowed us to make, and ultimately the savings to the taxpayers and the improved protection of the public. At a time when the threat of lost service is as real as a state budget deficit, it doesn't get any better than that.

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<sup>&</sup>lt;sup>2</sup> However, we recommended that ADWM oversample (one-third of the total population) so as not to move too quickly for the public and vendors. After two years of oversampling the department can decide, on the basis of our three years of data and their two years, how much the sample size can be reduced.

# Automating the coding process with neural networks

by Raymond Raud and Michael A. Fallig

Editor's note: Raymond Raud is chief engineer of Smart Software Company. Michael A. Fallig is vice president of Audits & Surveys. The authors are particularly grateful to Joel Dorfman of Audits & Surveys for introducing R. Raud to the problems of open-ended coding and continuing patronage of the project, to the colleagues in Smart Software Company for their help in preparing the article, to Irv Roshwalb for his numerous suggestions of improvement, to Robert Ruppe and his team in C.T.I.S. for patience and diligent work in testing the program.

#### Abstract

The cost and accuracy disadvantages of manually coding open-end questions can be overcome by the application of computer algorithms based on neural networks, an aspect of artificial intelligence which simulates the human brain's ability to learn. This article describes such a program and a field test's results.

or nearly 50 years researchers having been debating the advantages and disadvantages of eliciting survey responses with open versus closed-end questions (e.g., Blair, Sudman, Bradburn, Stocking 1977; Bradburn 1983; Bradburn, Sudman, and Associates 1979; Dohrenwend 1965; Dohrenwend Richardson 1963; Lazarsfeld 1944; Schuman, Presser 1981; Sheatsley 1983; Sudman Bradburn 1982). Perhaps because the

body of research suggests that one form of question is not clearly superior to the other in every situation, most investigators conclude that both forms have their place in survey research.

Findings from their nationwide field experiment led Blair, Sudman, Bradburn, and Stocking (1977) to conclude that open questions reduce the amount of under reporting of the frequency respondents reported engaging in threatening or socially sensitive behaviors (e.g., alcohol consumption, drug use, masturbation, sexual intercourse). But as Bradburn (1983) and Bradburn, Sudman, and Associates (1979) note, question form (i.e., open versus closedend) did not appear to affect reports of whether or not the respondents actually ever engaged-in the behaviors which were measured.

Sheatsley (1983) has argued that closed-end questions have several other disadvantages when compared to open questions: They suggest answers that respondents may not have thought of before; they force respondents into what may be an unnatural frame of reference; and they do not permit them to express the exact shade of their meaning (p. 207).

But, in part, because of the time and expense involved with using current methods to code open questions, both Sudman and Bradburn (1982) and Sheatsley (1983) suggest that open end questions be limited to the following situations:

(a) when there are too many catego-

ries to be listed or foreseen

- (b) when one wants the respondent's spontaneous, uninfluenced reply
- (c) to build rapport during the interview, following a long series of closed questions that may make respondents feel they have no chance to express themselves
- (d) in exploratory interviewing and pretesting, when the researcher wants to get some idea of the parameters of an issue, with the view to closing up the questions later. (Sheatsley, 1983, p. 208)

According to Schuman and Presser (1981) the common feeling has been that "open questions avoid the possibility of a response-order effect" (p. 61) while such a possibility exists with closed-questions. However, after conducting a series of field experiments using open and closed forms of the same questions they could find no evidence to support this claim for the variables they measured. Nor could the investigators find any clear evidence that open questions in general were superior to the closed-end form (Schuman & Presser, 1981, Chapter 3).

It is important to note that while Schuman and Presser could find no differences supporting the superiority of open questions, in the course of their investigations, they indeed found significant univariate differences between the responses obtained by asking questions in an open versus parallel closed fashion. More important, in the course of conducting their experiments and devising their survey instruments, they

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confirmed, by serendipity, one of the more important reasons for using the open form of a question: "closed questions constructed in an a priori way may fail to provide an appropriate set of alternatives meaningful in substance or wording to respondents" (p. 80). Just prior to fielding parallel forms of a question about the most important problems facing the U.S. today, parts of the country had been hit with an unusually cold and hard winter. The media, at the time, according to Schuman and Presser, gave heavy coverage to some of the debilitating effects of the weather.

Although the closed form of their question had been developed from open end responses (generated by respondents sampled at some earlier period of time), it did not provide closed categories about weather-related issues. According to Schuman and Presser, inspection of the answers to their February 1977 questionnaire fielding revealed why it is important to make certain, before closing a question, that the closed form has appropriate answer categories. Their finding also seems to argue for when it might be key to use an open form of a question.

About 22% of the respondents exposed to the open form of the question during their February 1977 experiment were coded into a "food and energy shortages" code. And although the closed form provided an "other specify" category, most respondents exposed to this form selected answers from among those provided on the closed-end listwhich had not included a "food and energy" code. Note that this experiment also reveals that providing an "other specify" category to an otherwise closed form of a question does not replace asking the question in its open form. Their own research, supported by findings of Belson and Duncan (1962), led Schuman and Presser to conclude:

"There is probably no adequate way to obtain a full array of responses by combining closed and open methods in a single question, because the very provision of closed alternatives discourages spontaneous responses that do not fit the listed alternatives." (p. 87)

Before continuing, it should be noted that researchers do not entirely agree on the precise definitions of open and closed questions. The general consensus is that

the definition of open questions goes beyond the simple notion that these are questions "answered in the respondent's own words" (Sudman & Bradburn, 1982). A key aspect of open questions is that the interviewer records, verbatim, in respondents' own words, the answer to the question (c. Sudman & Bradburn, 1982). In essence, for open questions, all that is provided to the interviewer is "white space" (or the computer equivalent) on which the answer is to be recorded. Then, generally after field work is completed, coders review the open end questions, "write-off" responses on to index cards or the like, sort the responses into broader categories which encompass a set of verbatims and develop a set of categories in which the verbatim answers eventually are coded. More will be said about this later.

A form of question that many may argue is an open question is the "field" coded question, which Sudman and Bradburn (1982) and others have argued is really a closed question. The question itself may be asked just like an open question, "what is your occupation," that is, without giving respondents a set of alternatives to choose from-but instead of providing "white space" it provides a list of categories not revealed to the respondent, from which the interviewer is to "on-line" code the response generated by the respondent. Many researchers, Sudman and Bradburn (1982) included (also see Sheatsley, 1983, p. 208), argue that "field" coded questions should be avoided whenever possible because there is a host of inherent problems associated with using interviewers as coders. As Sudman and Bradburn (1982) note, "the pressure of the interview situation makes it likely that greater coder error will be introduced in a field-coding situation than in office coding." (p. 153)

But office coding as it is traditionally done today in commercial research firms has potential drawbacks as well. It can be a time-consuming, labor-intensive, expensive operation developing codes, coding responses into categories, and maintaining a professional coding department. Furthermore, as coding is accomplished today, there is the potential of reliability problems—particularly with tracking studies in which different

waves of the study have been field coded at considerably different periods of time.

While office coding of open-end responses has been looked on as an expensive operation, the advent of relatively cheap computer power and with advances in an aspect of artificial intelligence known as neural networks, newer and considerably less expensive methods for coding responses have recently been developed. The remainder of this article describes this new form of coding and a series of tests which were conducted to examine the response codes developed using this new method.

#### Using neural networks for coding

Abstraction and learning are typical features of human brain. Corresponding algorithms are required for an openended questions coding program. Artificial intelligence, a recent direction in computer engineering, derives its algorithms from the simulation of functioning of human brain. Expert systems (an artificial intelligence approach) rely on the pragmatic relationships between events and objects in the application area. These relationships are usually expressed in the form of rules, hence the other name: rule-based systems. The rules represent the practical knowledge of experts in the field. Expert systems have found extensive applications in various areas combining the "common sense" of experts with the conventional mathematical models and data processing algorithms (for example, Keon 1991). The major effort in building an expert system goes into capturing and organizing the expert's knowledge. In many cases the knowledge is on a deep intuitive level and difficult to formulate in precise terms. This complicates the task even further. An earlier project to automate the coding process with computers has been reported by Pratt, Mays (1989). Expert systems technology was partially used in this project.

Neural network, another strategy of artificial intelligence, simulates the human brain's ability to learn and draw abstractions from the data. Thus, neural network does not require the participation of a domain expert in the learning process. The technology is applicable also in areas without experts or where

continued on p. 40



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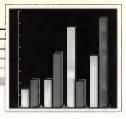
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## SURVEY MONITOR



## Consumers wrote more checks early in '93

According to Equifax Check Services Division, Telecredit, consumers spent 2.2% more via check during January and February 1993 than during the same period in 1992. This includes consumer spending at more than 100 of the nation's largest retail chains in various categories including toys, jewelry, apparel, department stores, sporting goods, auto parts, auto repair, and hardware. January's increase was greater than that of February. Contributing factors are the severe weather in much of the country and decreased consumer confidence during February. Florida represented the largest gain with a 20% increase; California and Texas represented a decline of 5.1%. The results by region are:

- Eight state northeast region was up 1.5%
- Ten state midwestern region was up 2.7%
- Ten state mountain region was down 5.2%
- Five state western region was down 4.9%
- $\bullet$  Seventeen state southern region was up 6.6%

## If the public could dictate economic policy...

What priorities do Americans want government officials and economists to consider in establishing economic policies? Low prices, a criterion favored by many economists, or some other criteria?

These questions are addressed in a study by an Indiana University marketing professor and NFO Research, Inc., of Greenwich, Conn. This study, conducted in November 1992, asked 5,000 representative households throughout the country to assign priorities on what the government should consider in setting economic policies. Those partici-

pating in the survey were asked to assign a number from "5" (highest priority) to "1" (lowest) for each of several factors such as "job security for Americans" and "ability to compete internationally."

Number one priority: job security, with a "highest priority" (a rating of 5) score of 61%. Pride in country is second with a score of 52%. Next: lowest price for consumers (51%), self-sufficiency for military needs (49%), self-sufficiency for all essential goods (46%), ability to compete internationally (38%), preservation of U.S. technology (37%), and high wages/salaries for Americans (27%).

Priorities for most factors are the highest among those in the oldest age groups. For example, the priorities assigned to pride in country rises from 42% among those under 35 to 62% among those 55 and over. The priorities assigned to job security rise from 57% among those under 35 to 62% among those 55 and over.

An exception to the age trends is lowest prices, more likely to be assigned the highest priority by those in the younger than those in the older age groups (54% to 49%).

Priorities tend to drop with annual household income. Thus, 65% of those in the under \$15,000 income group assign the highest priority to job security compared to 56% among those whose income is at least \$50,000. A major exception to this income trend is international competitiveness: 31% of the lowest income group assign this factor the highest priority compared to 44% in the highest income group.

## Study profiles tennis players

Males account for nearly six out of

every ten (59%) tennis players aged 12 and over, but a slightly greater percentage of female players say tennis is their favorite sport: 25% for females, 22% for males.

These were among the facts that emerged from a national study of recreational tennis players sponsored by the Tennis Industry Association (TIA). Following are some of the characteristics of tennis players the study uncovered. (Note: Data from compatible studies conducted in 1988 and 1989 by TIA is also included. "Players" refers to those who played at least four times in 1992; "heavy players" played 21 or more times.)

The study found that 22.6 million Americans 12 and over (11% of the total) played tennis at least once in 1992 and that 13.7 million (7%) played four or more times.

The average 1992 household income of players aged 18 or over was \$55,400, up from \$52,000 in 1989. Household income for heavy players in 1992 was \$60,800, up from \$55,100 in 1989.

Nearly three of four (71%) players over the age of 35 hold a college or higher degree.

For most players, tennis is not expensive. Most (68%) play most frequently on public courts; 60% play for free.

The recession has not reduced memberships in private clubs or centers but it seems to have sharply impacted how much is spent to play there. The percentage of players who were members was 17% in both 1989 and 1992, but the average amount spent dropped from \$643 in 1989 to \$381 in 1992. About 30% of heavy players belong and their average expenditure fell from \$691 to \$426.

The average age of players is 31.6 years, up from 30.1 in 1989. The per-

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P.O. Box 23536 Minneapolis, MN 55423 centage of players 50 years or more has grown to 13% from 7% in 1988.

41% of players have been active in the sport for more than 10 years.

Only one in four played in a competitive match in 1992, while 13% took a paid lesson and 16% hit against a ball machine. For heavy players, the figures were 44%, 20% and 23%.

Four in ten players (39%) purchased a new racquet within the past three years, spending an average of \$94. Only 22% had their racquet restrung in the past year (37% for heavy players).

Asked in an open-ended question what they like most about tennis, 40% mentioned exercise, 28% mentioned competition against oneself or others and 21% said it was "just fun."

Six in ten (62%) said they would like to have played more tennis last year and 40% players plan to play more in 1993. Lack of time is the most frequently cited (79%) impediment to play, followed by a preference for other activities (61%) and difficulty in finding suitable partners (56%).

This is the third national study of recreational tennis participation conducted by Audits & Surveys for the Tennis Industry Association. An initial sample of 4,000 households was interviewed to obtain data on the incidence of tennis playing in the population as a whole. Then, 1,000 tennis-playing households were interviewed to discover attitudes and activities of those who played four or more times in 1992. The surveys were conducted during September and October.

## Americans say companies should stay in touch with customers

Most Americans think it's important for companies to stay in touch with their customers, according to a new national survey released by Maritz Marketing Research Inc. Staying in touch could pay big dividends. Seventy percent of respondents in the telephone study rated maintaining contact with customers high in importance (ratings of 8, 9 or 10 on a scale of 1-10). However, most customers never actually receive any communication.

Industries included in the survey were automotive, financial, insurance, long-

distance providers, and utilities. In addition to asking how important is it for companies to stay in touch, respondents were asked if they had been contacted in the past year to announce new products, check on satisfaction, or seek input about future products. They were also asked if they expect companies to approach them about these subjects.

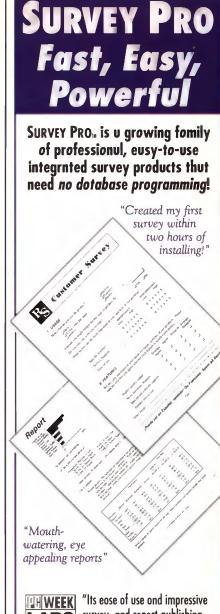
Across all industries, the level of people expecting contact is always greater than the level of those actually receiving contact. There were also significant variations by industry. For example, 72% of automotive customers expect to be approached about satisfaction; but only 29% are contacted. As a contrast, regarding new products 67% of long distance customers expect to be contacted and 65% are notified. Long distance providers led all industries in actual contact with customers, including communications about satisfaction (36%) and future products (31%).

In general, the percentage of customers who expect announcements about new products (57-67%) is about equal to those who expect contact about satisfaction (62-72%). In reality, companies are more likely to contact customers about new products (32-65%) than about satisfaction (12-36%).

"Companies probably view contacting customers about new products as a direct sales activity, so it may be given more importance," says Maritz' Rick Cottrell, who directed the study. "However, many American firms are also discovering that assuring customer satisfaction is a proven strategy for increasing revenues.

"The survey shows it's important for companies to stay in touch with customers and that many customers expect contact," says Cottrell. "The results of two additional questions suggest a competitive advantage can be gained by maintaining contact with customers."

In the automotive portion of the survey, respondents were asked if they would choose a company known for staying in touch with customers or choose another firm. Eighty-seven percent would choose a company that stays in touch. Additionally, 68% would go out of their way to find a dealership who sells that company's product. "This indicates that ongoing contact is likely to build customer loyalty," Cottrell says.





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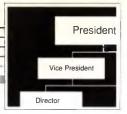
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## NAMES OF NOTE



**Bonnie Berland** has joined *Stanford H. Odesky and Associates*, Toledo, OH, as vice president.

James Ploog has been promoted to executive vice president at Madison, Wl-based Chamberlain Research Consultants.

David Leach has been named western region vice president of SRG International Ltd., based in White Plains, NY. Leach will work from the Los Angeles area.

Gene Topper has been named senior vice president of the Chicago-based *Blackstone Group*. Topper will oversee new business development and project management.

Karen Malecha and Don Koenig have joined *Rockwood Research*, St. Paul. Malecha joins the analysis group as senior project director; Koenig has





Malecha

Koenig

been named spec writer in the firm's data processing department. The firm also has announced several promotions: **Kathy Henry** to administrative assistant; **Lisa Morse** to research consult-

ant; Mark Sirek to special projects





Henry

Morse

director; and Jodie Wehrspann to





Sirek

Wehrspann

project director/editor.

**Ian McLagan** has joined Los Angeles-based *C.A. Walker and Associates Inc.*, as project manager. The firm also

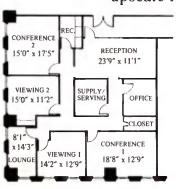


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continued on p. 52

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## RESEARCH COMPANY NEWS



Audits and Surveys, New York, has been named a 1992 quality supplier of the year by Shell Oil Co. This was the first year for which the firm was eligible for the award. Fred Winkel, Audit and Survey senior vice president, director of customer satisfaction, accepted the award. Shell presented the award for Audits and Survey's "mystery shopper" program, which is the measurement tool for Shell's "You Make the Difference" program. Mystery shoppers evaluate customer interaction, service time, island amenities or car care, and station appearance at 4,000 service stations nationwide.

Clarion Marketing & Communications has spun off its qualitative market research division to form Groups Plus Inc. The new company offers focus group research, one-on-one in-depth interviews and the Ideaonics idea-generation methodology. Thomas Greenbaum, who developed Ideaonics, will head the new company. Greenbaum was formerly executive vice president of qualitative research at Clarion. Clarion, an independent subsidiary of D'Arcy Masius Benton & Bowles, will concentrate on long-term growth strategic marketing. Groups Plus is located at 23 Hubbard Road, Wilton, CT. Phone 203-834-1126.

**Harmon Associates** has moved its offices to Suite 10, second floor, 111 Washington Ave., Dumont, NJ 07628.

Phone 201-439-0009. The firm also has added a new cross-tabulation feature to its Point-of-View software. The feature allows users to sort and print results by any question (variable) in the survey.

Chamberlain Researeb Consultants has relocated to 4801 Forest Run Drive, Madison, WI. Phone 608-246-3010; fax 608-246-3019. The firm's Wisconsin Interviewing Services facility address and phone number are unchanged.

International Consultants on Targeted Security, (ICTS) an Israeli consulting firm with offices in 16 cities worldwide, has opened an information center in New York City. ICTS provides consulting services on physical, aviation and operations security, and international investigations. The New York office offers courier, market research and information services: can access on-line databases nationwide and information services worldwide; provides samples of products and information, catalogues and advertising materials, price surveys, industry reports and shelf mapping; monitors advertising campaigns; locates statistical information and preliminary market research; locates visiting companies; finds agents and distributors; and gathers commercial information. For more information, contact Alex Einemer, ICTS (USA) Inc., 250 W. 57th St., Suite 1730, New York, NY 10019. Phone 212-247-4753; fax 212-333-2371.

Suburban Associates Marketing Research of Ridgewood, NJ, has opened a new focus group facility at East Meadow, Long Island. The facility features wall-to-wall mirrors, tiered seating and a private client lounge. For more information, contact Barbara Van Grover at 516-794-3030 or Robin Epstein at 201-447-5100.

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#### SPSS for UNIX

SPSS Inc. is offering a new UNIX version of its SPSS statistical software. The new package features a Motif user interface for greater ease of use and learning, and integrated capabilities for data access, analysis, graphics and reporting. SPSS for UNIX is now shipping for the IBM RS/6000. It will be available on additional UNIX platforms, including SCO Open Desktop and the Hewlett-Packard 9000/700 by midyear. SPSS for UNIX for Sun Solaris 2.0 and Digital's ALPHA will be released later this year. For more information, call 800-543-9262.

## New ad copy testing method draws from NFO panel

ASI Market Research Inc.. and National Family Opinion Research (NFO) are jointly producing a new advertising copy testing method. The new system combines NFO's single-play videotape technology with ASI's validated testing methodology and normative databases. The method will be administered through targeted samples of consumers drawn from the 425,000-household NFO panel. Using the NFO panel, specific samples of consumers can be selected for copy testing. For more information, call Roger Fleschsig at 513-247-2048.

## Evaluation measures in-store media

Market Decisions has added In-Store Media Evaluation (ISME) to its custom sales research services. The ISME is designed to enable manufacturers to achieve testing accuracy for successful program implementation. The service measures cost effectiveness of any in-store medium compared with normal shelf conditions, with matched panel testing incorporated into the design and conducted in a concurrent

time frame. Pre- and post-reads are excluded to avoid time or seasonal shifts and other variances in merchandising activity that might skew measurement; matched market testing is also excluded. Frequent store visitations are included for quality control and to detect extraneous factors that might influence readers. Market Decisions will assist in developing action standards, analysis and report formatting. For more information, call David Montondo at 513-745-9450.

## Service tracks brand performance on a continuous hasis

Market Facts has introduced its Continuous Brand Monitor for brand and advertising tracking research. The continuous Brand Monitor allows marketers to understand the performance of their brands and those of their competitors by tracking the effects of advertising, promotion, and competitive influences on an ongoing basis. The Continuous Brand Monitor can be used in tandem with other Market Facts services. For more information, call 708-590-7000.

## Updates of MapInfo

MapInfo Corp. is shipping MapInfo Version 2.1 for Windows desktop mapping software, along with MapBasic 2.I, an upgrade to its programming language for custom desktop mapping applications. The company is also announcing the MapInfo SQL DataLink, an optional module for MapInfo Version 2.1 for Windows, that allows users and developers to query and retrieve data from remote corporate databases. MapInfo 2.1 new features include new on-line help that uses Microsoft Windows engine for fast, comprehensive, contextsensitive support; faster performance with fewer screen redraws; and greater file support and handling with support for dBASE IV and Excel 4.0 file formats. MapBasic 2.1 has added 20 new development commands, new dialog commands and SQL DataLink commands. SQL DataLink can access to data from a broad range of databases, including Oracle, Sybase, Paradox and Novell's Netware SQL. For more information, call 518-274-6000.

### Windows interface for news retrieval

Trax Softworks Inc. has made available Cypress, a Microsoft Windows-based interface to Dow Jones News/Retrieval. Cypress offers News/Retrieval users an alternative to the slash commands normally used for the on-line information service; lists that eliminate the need to memorize symbols; and a user-customizable toolbar for one-step execution of commands and capture facility. For more information, call 310-649-5800.

#### Kit introduces marketers to PRIZM

Claritas/NPDC has released PRIZM Planner, a starter kit to help marketers understand and use PRIZM. PRIZM Planner helps marketers identify their current customers and best prospects using the PRIZM consumer segmentation system and national databases. The kit includes interactive PRIZM demonstration software for PCs with a high density disk drive, including PRIZM data on zip codes; descriptions of PRIZM clusters, with lifestyle and product preferences; and a slide presentation about using PRIZM. For more information, call 800-234-5973.

## Manual helps choose hest approach for iudustrial research

New York City-based Van Derveer Industrial Research is now offering The Van Derveer Industrial Marketing Research Training Manual, a 165 page manual for industrial marketers that covers topics such as how to select the best methodology for your project, how to write questionnaires to measure customer satisfaction, estimate new product potential and market size/share, evaluate product usage patterns and service/warranty issues, and track advertising. For more information call Chris Van Derveer at 800-531-9025.

## Plant expansion lists from Elsevier

Elsevier Business Lists is offering its plant expansion database. The database covers all the manufacturing and scientific/research marketplaces and reaches managers and other professionals with current plant expansion responsibilities. Special selections are available by product, active buyer, area of work, employee size and dollar volume. Minimum orders are 5,000 names or a \$450 flat fee. For more information, contact Val DeGeiso, 201-292-5100, fax 201-539-9060.

## Products target purchasing hahits

Ruf Corp. has released Smart Targets and Smart TargetsPlus. The two-tiered methodology uses 500 indicators of brand preferences and purchasing habits to link 85 million households with products, services and brands they are most likely to buy. The products were developed using demographic and behavior-oriented characteristics, which eliminate privacy concerns associated with credit-based information. Ruf Corp. developed the products in cooperation with national list and information provider TRW Target Marketing Services, and Simmons Market Research Bureau.

continued on p. 52

## Product & Service-*In Depth*

## Creative Research Systems and Advanced Research Services develop digital audio to capture voice responses

s a method of increasing the dynamism of presentations Creative Research Systems of Petaluma, Calif., and Advanced Research Services of Malibu, Calif., have jointly developed a system of obtaining audio responses to interview questions through the use of digital audio.

Scott Tallal, founder of Advanced Research Services, was looking for a way to integrate the impact of the sound bite with the statistical validity of the research interview. Since starting his own company five years ago Tallal has made a major effort to make his client presentations as appealing as possible. These have included sophisticated graphics and color charts to illustrate key points. But since most of the interviews were conducted by phone, the sound content which held the detail and nuances of answers to open-ended questions was lost when transcribed to paper questionnaires or computer screens. Tallal believed adding the actual voice of the respondent to the report would add substantial value to the interpretation of data and impact to his presenta-

As a long time user of the PC based THE SURVEY SYSTEM tabulation package, Tallal approached its creator, Dr. Hank Zucker of Creative Research Systems to see if voice recording could be incorporated into the program. The SURVEY SYSTEM already had the capacity to record typed verbatim text from surveys and this seemed to be a logical expansion. Zucker began working on this development in 1989.

After three years Zucker was able to introduce the Voice Capture Module in 1992.

Upon completing the development phase the product was taken into the field for testing and further refinement. Included was the introduction of the product to Tallal's clients, who became enthusiastic supporters.

A major benefit is its ability to group "voice verbatims" by content and demographics for playback purposes. Some of Advanced Research Services clients have ordered their own sound kit

to regroup and playback voice verbatims on their own PC's.

According to Tallal, an unanticipated bonus has been the improved efficiency of interviews. Voice recording openended questions saves about 30 seconds a question, when compared to writing or typing in the answer. Over the period of a year, that can add up to a lot of telephone time and money saved. For more information contact Bill Eaton of Creative Research Systems at 707-765-1001.

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## Princess Cruises continued from p. 7

in-house. Pine Company has been a great resource for us in conducting these types of studies," Goldfarb says.

One of those smaller studies looked at satisfaction with booking of shore excursions, the trips and tours passengers can take when their vessel reaches port. Passengers book shore excursions two ways, either prior to the cruise through their travel agent or Princess or through the shore excursion office on each Princess vessel. "From our standard on-board surveys we've gotten some feedback that (the booking process) is one of our weaker areas. In response we designed a survey that looked in detail at the various attributes affecting shore excursions to try to remedy any problems we might be having."

#### Coding open-ends

One way Princess is seeking to make the questionnaires more valuable is by coding the open-ended comments passengers make on the satisfaction questionnaire. "With Pine Company's help we have recently begun to code the open-ended comments we receive on our on-board satisfaction questionnaires. We have found that this coding adds to the reliability of our scanned data, as well as providing insight into the actual cause of problems."

In general, Goldfarb says there aren't really any special things to consider when writing a questionnaire that will be scanned, although certain kinds of questions may take up a lot of room on the form. "If you're going to do any kind of age or geographic segmentation, scannable systems do tend to take up a lot of space on your questionnaire because you have to give a full array of numbers for people to fill in. Whereas on a keypunch form you can just ask them for their ZIP code and it only takes up a line. That is something that we've contended with although there are some new scannable systems that can now read hand written material and we're looking at these systems in order to avert these limitations."

Ben Pine, president of Pine Company, says that the next advances in scanning will be in improving the sys-

tems' intelligent character recognition, to allow for reading open-ended questions.

Pine says that his company usually sticks to handling the printing and processing of the forms and doesn't develop the questionnaires but will offer suggestions if clients need help. "Generally we want our clients to develop the questions. We'll type them in and print them out and make them look good. But most of our customers are sophisticated research people and they know how to develop a questionnaire.

"We don't get into the analysis of the data but we help them to see things and make suggestions on how they might look at their data so they get something that's actionable and not just stacks and stacks of paper."

#### Tips for prospective bnyers

For researchers considering buying

"When we went through our last round of purchasing this new scanner we had the companies lend us their machine for two week periods. Otherwise, it's very difficult to differentiate, because when the companies come in and do their demos all the machines look great. Having them there for a longer period of time gives you a better feel for how the machine performs."

an in-house scanning system, Goldfarb recommends asking manufacturers to do a test processing run of survey forms on their machines. "There are a number of different scanning systems on the market, ranging widely in cost. Although most are very similar in their operation, there are differences. You should opt for the scanner that you feel most comfortable with and, obviously, the one that best fits within your price range."

Goldfarb also suggests that researchers buy a system that appears to have



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more features than may be needed initially. Chances are you'll grow into it. "The features of scanners vary across makes and models. Although we don't necessarily recommend that you purchase the most expensive machine—we certainly didn't—we do recommend that you consider buying a machine that has more features than you might see an immediate use for, because your appreciation of these features will grow as you become more familiar with the advantages of scanning technologies."

And, if possible, try it before you buy it. "When we went through our last round of purchasing this new scanner we had the companies lend us their machine for two week periods. Otherwise, it's very difficult to differentiate, because when the companies come in and do their demos all the machines look great. Having them there for a longer period of time gives you a better feel for how the machine performs.

"The initial setup of a scanning system can be somewhat frustrating as it involves a number of complexities," Goldfarb continues. "For example, scanners themselves basically all produce a

similar type of data file. Generally this is an ASCII file that can be read by whatever type of software you use to process data. We have had an application written for us that produces our performance reports at the touch of a button. However, it took us a bit of time to have the application tailored so that it

gave us exactly what we were looking for. Further, in addition to the scanner itself, each scanning company has its own software package that is used to define the way that the questionnaires are read. Insuring that this form definition is correct is sometimes a difficult process."

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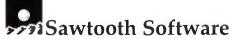
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### **Software Review**

continued from p. 9

#### REVIEW AREA 2: SPEED, EFFICIENCY, AND DEMANDS MADE ON YOUR PC

SPSS is a large program. The base and two or three extra modules will take up about 20 MB of hard disk space, and it needs a lot of RAM to run well. SPSS advises that you set up a large "permanent Windows swap file" on your hard

disk to reach peak performance. They recommend 8 MB of RAM and a 10 MB swap file. They probably should also recommend a 486-based PC. SPSS will run on an older 386-based machine with 4 MB of RAM, but it can be maddeningly slow. For instance, on our 386 running at 16 Mhz, it took 90 seconds from the time of clicking on the program's icon—signaling to Windows that we wanted to start it—until it loaded and was ready to run. SPSS Inc. says in its literature that you can run the pro-

gram on a 286-based "AT" machine, but this must be in theory only—given that it will take an "AT" anywhere from 4 to 100 times longer than a 386 computer to perform most tasks.

Systat is comparatively more compact, although not a small program in absolute terms. It takes about 7 MB of hard disk space, and includes nearly all the procedures in the SPSS base package and "Pro Stats" modules, with a few extras such as time series analysis and canonical correlation. On the older 386-based PC, it loaded more quickly and seemed somewhat more responsive in redrawing the screen than did SPSS for Windows. It still was not speedy overall, though, and took about the same time for difficult calculations as did SPSS.

We did speed tests, keeping careful track of timings for such procedures as discriminant analysis, factor analysis, and clustering, using the different programs on the different machines. Because of the great differences in speed we observed, it is really not necessary to show a table of results. The bottom line is simple:

- SPSS for Windows and Systat for Windows on a large 486-based computer: very fast.
- SPSS for Windows and Systat for Windows on an older 386-based computer: very slow.
- SPSS version 5 for DOS: very fast on a large 486-based computer, fairly fast on a slower 386-based computer.

The more calculations required, the worse the Windows programs fared on the older 386-based machine. For instance, as a kind of torture test, we gave all the machines a factor analysis problem that included a Varimax rotation of the factors requiring 99 iterations to converge. Even if you are not overly familiar with factor analysis, you can probably guess that having the PC run through the procedure 99 times-and test the results each time—is likely to take a while. On the 486-based machine, both Systat and SPSS for Windows got through the entire analysis in 1 to 1-1/2 minutes. On the 386-based machine, the time was about 17 min-



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utes. SPSS for DOS took much less time than either Windows-based program on the older machine, finishing in about seven minutes.

More computationally efficient procedures, such as discriminant analysis, can be completed on a 486-based PC almost immediately. For instance, a complete discriminant analysis with 2220 cases and 40 variables took about 20 seconds of computation on the 486-based machine, including generating about 30 pages of output.

#### Memory management

The two programs take different approaches, with the one chosen by SPSS for Windows the more unusual. Systat for Windows automatically uses all available RAM, including the "swap file" that Windows can set up on the hard disk as if it were extra memory—as do many other Windows programs. For instance, Systat reported that the 486-based computer—with 8 MB of hard disk space set aside as a "permanent Windows swap file," and 8 MB of RAM—had 14 MB of work space free. This is enough for all but the most enormous of computational problems.

SPSS, though, reports it is setting aside a portion of RAM for a work space, with the default amount one-half a megabyte, or 512K. On our 486-based computer with 8 MB of RAM, I overrode this default and set aside 5 MB as work space. You can instruct the program in advance to set up a work space bigger than the actual amount of memory (RAM) your computer has. However, on our test 486-based computer with 8 MB of RAM, the absolute most we could squeeze out was a 9.0 MB work space. Since I have encountered only one problem in the last 15 years that required more than 9 MB of memory, this should still be plenty. In fact, SPSS, Inc. says 1 MB to 2 MB will handle nearly all the problems related to survey data that you are likely to encounter. In practice, the number of variables you are analyzing matters much more than the number of cases (or observations, or people) in determining how much memory you will need. Factor analysis and some clustering methods (the noniterative or hierarchical methods) are

most memory-hungry.

It may seem like most of the advantages fall on Systat's side at first. But the SPSS method has its benefits as well: assuming you have a reasonablesize problem, you can keep working in the "foreground" while SPSS processes a big batch of commands you submitted in the "background." For instance, I edited some command files and output while SPSS was busy executing a long list of repetitive commands, with no apparent slowing down of the 486-based computer. While Systat for Windows is

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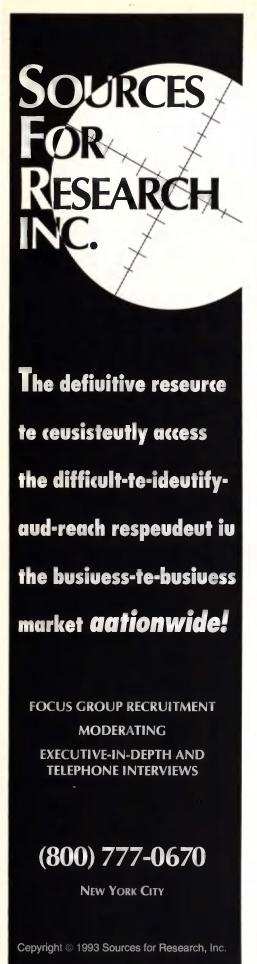
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busy, your computer is tied up and cannot do anything else.

With less RAM, the work space SPSS for Windows sets aside is not very capacious. We were able to squeeze out something under I MB from our 386based system (about 700K) by decreasing the size of the memory-based SmartDrive disk cache. This is about three times the work space that the old DOS-based SPSS managed, but you may find problems too large for this, as we did. Using this computer—with 4 MB of RAM and a 3 MB swap file—a factor analysis with 150 variables needed more than the available memory. The new SPSS/PC+ Version 5 for DOS sets up its own disk-based swap file each time it runs. It created a much larger work space on this same PC than did SPSS for Windows-over 2 MB in to-

If you have an immense problem and need the most efficient use of memory in your PC, either Systat or SPSS 5 for DOS would be your best choice. Either of these use less memory for their operation than does SPSS for Windows. You may like the SPSS for Windows method of allocating a portion of memory as work space, though, if your computer has plenty of memory, since it effectively allows you to do two (or more) things at once.

Because SPSS for Windows and SPSS 5 for DOS differ in speed and demands on your system, ratings for them appear separately below.

Processing speed

SPSS for Windows: 会社会会 Systat for Windows: 公会会会 SPSS 5 for DOS: 会社会会会

Demands placed on your PC

SPSS for Windows: 合立合 Systat for Windows: 合立合合 SPSS 5 for DOS: 合合合合

## REVIEW AREA 3: FREEDOM FROM PROBLEMS

The news is all good here. Both SPSS for Windows and Systat for Windows were among the most reliable releases for Windows I have yet encountered.

Windows programs have been notoriously poor in this regard, though, with even solid companies releasing products that were almost impossible to use. Word Perfect, for instance, needed three releases to clean up the serious problem areas in its Windows product—and it still does not match the preeminence of its non-Windows forerunner. Some other programs (which will remain nameless) showed a lot of promise, but after six months to a two years on the market still do not work properly.

Neither SPSS nor Systat was flawless, but even their initial releases caused few problems. Within a few months, each brought out a "maintenance release" (also known as a "bug fix"), to address the few problem areas each had.

Once SPSS for Windows was running, we found it caused no problems, aside from occasional annoyances with the screen display. Corners of windows occasionally "disintegrated," leaving the once-square edges a mess of fragments on the screen, and text sometimes seemed to disappear until the window holding it was moved or redrawn. Returning to a window after visiting another might land you far in the middle where no text was to be found.

SPSS for Windows had some sporadic but serious problems getting started on our test 486-based PC. These may be problems specific to PCs based on Micronics "motherboards" (main boards), and could be a Windows, rather than SPSS-based, problem. Nonetheless, I observed it at least six times, and so it merits a warning. If SPSS for Windows seemed to start very slowly requiring 3 to 5 times as long as in previous sessions—then reported it could not find all the work space memory it previously had, that was a signal for serious trouble. If this ever happens to you, you must exit the program at once, save any work in any other programs open, and then exit Windows entirely. Trying to run SPSS for Windows when it starts this way can crash your entire system, losing any work you have not

I could not find any systematic reason for SPSS behaving this way on start-up, and it could be caused by many things hardware or Windows itself as mentioned above, or even a problem with other applications not releasing memory when they exit and SPSS starts. Since Gateway 2000 PCs and several other popular brands use Micronics motherboards, this caution may apply to them. Whatever the cause of the problem, be on guard for it.

Systat for Windows fell sway to a few non-repeatable errors, some of which shut down the program entirely. We once managed to get Systat to crash Windows entirely by deliberately mistreating it (all in the name of science). We entered the same variable name on both sides of an analysis of variance procedure when it could only exist on one, then told Systat to run the problem. Our advice based on this experience: exercise some caution about how you specify models in Systat.

The packing materials that came with Systat had some stern warnings about other programs, including Stacker (a program that uses on-the-fly data compression to double the effective capacity of your hard disk), which Systat says is not fully compatible with Windows. Systat, Inc., says this is a standard warning that Microsoft recommends, but we found Systat to have no discernible problems with this or any other program.

We had only one or two non-repeatable errors with SPSS 5 for DOS. Not a perfect record, but nearly so.

Freedom from errors

SPSS for Windows: Systat for Windows:

SPSS 5 for DOS:

## REVIEW AREA 4: EASE AND SMOOTHNESS OF OPERATION

"Real Stats. Real Easy," advertisements for SPSS announce. Systat makes similar, but more grammatical, claims for its software. As is the case so often, the real answer to the question of ease is: "Yes, but..."

SPSS for Windows and Systat for Windows have gone far, far from the world of their distant forebears, programs that ran on the room-sized computers of the 1960s and 1970s. For instance, I can remember the marvelous experiences inherent in punching decks of computer cards to run SPSS analyses

in the handy "overnight batch" mode at the computer center (just shortly after Roman gladiator times). I also can remember the great relief I felt (joy almost, if this feeling can exist in the context of computers) when hardware advanced to the point where it could send error messages back to you on the screen, often after a wait of mere minutes. (Of course, the messages were all things like "804R: A FILE CANNOT BE OPENED, ERRORS IN PARAMETERS, HANDLES," when what they really meant was, "You forgot the pe-

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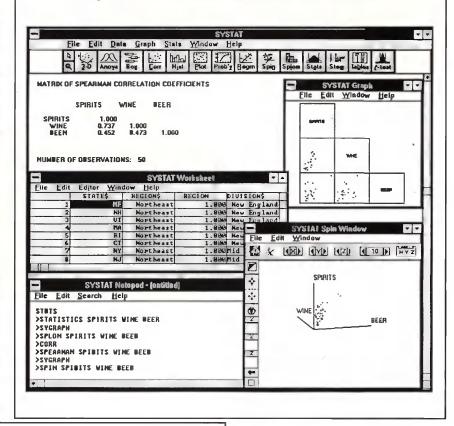
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riod in the file name, again, you big dummy.")

As I said, things have really changed. The Windows interface of the two programs are both handsome, in different ways, and give you the ability to see data, investigate patterns and relationships, and perform rapid "what-if" analyses with unprecedented ease. Somewhat more advanced analyses may leave you more or less frustrated, though, depending on your level of statistical expertise and familiarity with each program.

Let's start with Systat for Windows. If you stick to the basics, you can do everything by pushing buttons and pulling down slick-looking graphical menus. Results appear automatically in an output window, which you can edit and save as an ASCII file. Request a chart, like a histogram, and a graphics window appears with a high-resolution chart. You can annotate the chart onscreen and save it for later use. (See the accompanying Systat screen shot for an idea of what Systat looks like with several of its windows open.) You can get

## SYSTAT FOR WINDOWS SCREEN





your data into view at any time, and edit it on-screen as needed. Systat saves all commands you issued, even buttons you pushed, in the form of a command log that you can recall, edit, and reuse, in a "Notepad" window.

The problem is that you will probably not want to buy as powerful a program as Systat if all you care about is the basics. Try to do something not on the menus or button bars, and you will find the "learning curve" can become relatively steep. A few aspects of the program almost seem designed to frustrate the infrequent user. For instance, if you want to do a discriminant analysis, you will not find it on any of the menus, nor will you find it listed in the on-screen help. Turning to the manual, you find that discriminant analysis is performed by a specific set of procedures done in analysis of variance (ANOVA). It is entirely possible to do discriminant analysis as a part of ANOVA, and SPSS even offers this as an option in its ANOVA module. Systat says its procedure is better than "canned routines," and perhaps it is for an experienced

Systat user with some statistical expertise, but it most assuredly is not otherwise.

Trying to do a canonical correlation leads to similar complaints, but here the usually excellent Systat manual will let you down. The example, which has been carried through several generations of Systat, gives the inexperienced user absolutely no idea that you must use plus signs or commas on the right (independent) side of the equation, while these are strictly verboten on the left (dependent) side. The error messages Systat sends you when you make this "mistake" unfortunately are on the order of "804R: A FILE CANNOT BE OPENED..."

Many of Systat's best features are not found on the menus, as well. For instance, you cannot access any of its awesome file and data manipulation capabilities except by typing them as commands.

The manuals that come with Systat's programs, like those with the SPSS programs, have long and deservedly enjoyed a reputation for excellence. Their

writing styles are clear, and each contains many interesting and useful pieces of information. Sometimes, though, Systat seems to assume you know a lot. For instance, try to get a "frequency distribution" for a variable. This seems easy enough, but you cannot find this term in the on-screen help system, or in any of the three Systat manuals. You will not even find a hint on the order of: "Frequencies, frequency distributions: See 'Tables' for information." Instead, you thumb through the index, perhaps trying "counts," "distributions," "statistics," "tabulate," and "tables" (nothing listed there). At last, you begin to page through the manuals, where finally, in the Statistics volume, under "Tables," you can find the information you need, in the form of a complete discussion of tabulation.

Systat also seems to assume a ready familiarity with statistical concepts they deem important. For instance, if you are a little rusty about the meaning of the "A Matrix" and "C Matrix" in linear models, you will keep paging through the manual until you find the one place

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where these are discussed in some detail. More explicit guidance about where to find such explanations, in the index and the text—and possibly even ex-

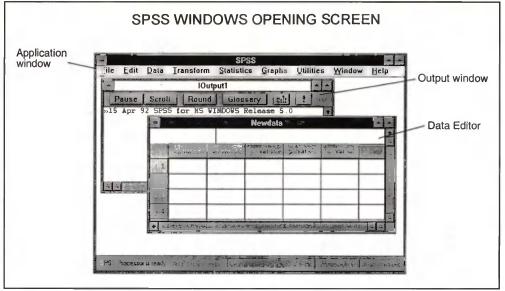
plaining such concepts more than once in the manuals—would prove highly helpful to many users.

Once you page through the manual as needed, Systat will usually do whatever you require. It has some intriguing features, like an option to state how many factors in a factor analysis (or how many functions in a discriminant analysis) you want to rotate. You can go from simple analysis of variance to repeated measures analysis of variance just by checking a box that ap-

pears on the screen—a remarkably elegant method. Sometimes Systat makes you do extra work, though. For instance, every time you run a procedure that generates new variables—cluster groups, or discriminant scores, or factor

scores, for instance—these must be saved into a new file. Unlike SPSS, Systat does not append these variables onto the end of the file you have open.

ment of cluster centers from one iteration to the next. Presumably, you could cut out the output produced by Systat, massage it, and feed it back into the



You must later go back and append the variables manually. This is not hard in itself, but can lead to a proliferation of tiny files during, for instance, a segmentation analysis. Since file manipulation cannot be done from Systat's menus, if you are an infrequent user of Systat, you will need to look up and type in the required file-merge commands. High on my "wish list" for Systat, then, is the ability to append new variables to the end of your open working file at all times—just as you can do with SPSS.

The common procedure I found weakest in Systat was its implementation of K-means (iterative) clustering. Systat does not provide any test for stopping the procedure. Instead, you must type in some number of iterations that you guess will be enough for the solution to become stable, and let the program run. The familiar Windows hour-glass then appears, and you wait until Systat is done, during which time you get no clue as to its progress (such as a counter showing which iteration the program is busy attacking). Finally, a raft of caseby-case statistics fly by, which you cannot stop or suppress. In the form presented, these numbers seemed less than useful for evaluating the goodness of a solution. Unfortunately, Systat does not provide such useful summary statistics as the size of each cluster generated (unless you count cases by hand), or a statistic testing the separation of cluster centers, or some description of moveprogram as a data file, and so derive some of this information yourself. This seems like stretching the do-it-yourself ethic past its limit, though, particularly if you need to evaluate five or ten alternative clustering schemes.

My wish list for Systat also includes case counters or iteration counters in all procedures, so that (using a slower machine, anyhow) you do not start to worry that the program has "frozen." Knowing what is happening also has the subjective effect of making the procedure seem to take less time.

Now on to SPSS for Windows. This program is organized around three basic windows: data, commands, and output. (The accompanying screen shot gives you an idea of what you will see when you open SPSS for Windows.) Once you get the hang of switching windows, operations are quite simple. You can do nearly all procedures, from simple to fairly complex, using the menus SPSS provides. (About the only helpful option I found missing from the menus and their accompanying pop-up "dialogue boxes" is the rotation of discriminant functions. This serves to clarify the identity of the discriminant functions as the does the rotation of factors in factor analysis.) You can select items from menus, then select a box saying "paste" to put the SPSS command-language equivalents into the command window. You then can select any portions of the command you like,

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American Business Information, Inc. 5711 South 86th Cir. • P.O. Box 27347 • Omaha, NE 68127 Phone (402) 593-4565 • Fax (402) 331-6681 edit commands as you like, and run them—or save the whole file of commands for later use.

Any time you want to see all available analytical options, you can highlight a command and select a menu item saying "Syntax." The complete command appears in a "Help" window, and can then easily be copied—in whose or in part—into the command window. SPSS treats the "help" window as a separate application, so it has an annoying tendency to disappear behind the windows with your work in them. This is the standard procedure for "help" in Windows programs, but it still can be frustrating. (Microsoft, are you listening?) Otherwise, the help is almost always to the point and helpful. (About the only glaring exception is the help item that tells you the syntax of the TEMPO-RARY command is "Temporary." You do not get the information you really need, i.e., that if you use "temporary" before a transformation or selection command, that transformation or selection will affect only the one command following. That explanation appears in the manual, but not on the screen.)

I found repeat measures analysis of variance to be the weak link in SPSS procedures. To do something as simple as, say, testing pre-to-post changes in responses to a concept, while controlling for the number of packages of test product each respondent has used, you must go to the MANOVA procedure, which means buying the "Advanced Stats" modufe. MANOVA models are never that easy compared to most other analyses, and in SPSS these analyses have sometimes been harder than they had to be. High on my SPSS wish list would be including simple repeated measures analyses along with other simple ANOVA problems, where they belong, and augmenting and improving examples of MANOVA analyses.

With this exception, you should find a lot to like in the operation of SPSS for Windows, even if you do not use it often—and especially if you have a fast computer. More experienced users who take the time to get used to Systat likely will rate it nearly as fast and straightforward as SPSS for Windows, but others may find it somewhat frustrating, especially going beyond the basics.

What about SPSS/PC+ Version 5 for DOS? This program still has the same "look and feel" as the old SPSS PC



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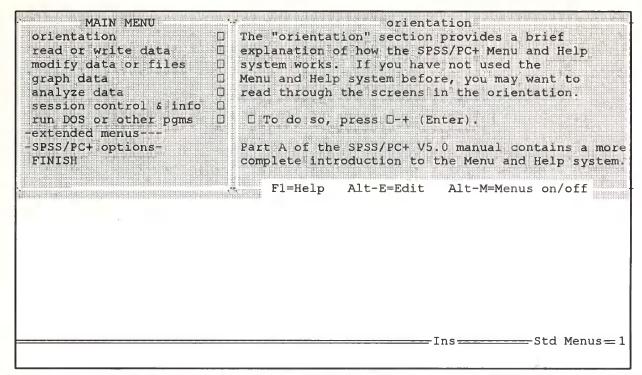
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### SPSS/PC+ VERSION 5 OPENING SCREEN



programs—although you may notice that it seems to be running more quickly and smoothly. (See the accompanying screen shot, which will be familiar to all established SPSS users.) It does not have all the nice amenities of SPSS for Windows and Systat for Windows. For instance, this program will not prohibit you from selecting a variable of the wrong type for your analysis (such as a character or "string" variable in a regression), as the two Windows programs will. Rather, it will try to run the analysis, then tell you something (not too well specified) went wrong. Functionally, though, this program and the full Windows versions are very similar. About the only real difference I found: SPSS 5 for DOS makes you do iterations in its K-means clustering procedure "by hand," while the Windows program has this automated. The DOS program now keeps track of the "convergence" of your solutions, though, which itself is a vast advance over old versions of SPSS—you now have a handy way to know when to stop running more iterations. The biggest single improvement, in my opinion, is that SPSS/PC+ Version 5 for DOS allows you to call up and edit your data file, just as in the Windows program. In older versions of SPSS for PCs, this was not possible. The SPSS/PC+ 5 for DOS screen interface is perfectly adequate but once you have seen the Windows program, it is hard to go back.

In the ratings below, you will find two ratings for Systat, because it is a program that expert users should take to quickly. Others likely will find it a mixture of nice time-saving ideas and frustration.

☆☆☆☆ (for expert users) ☆☆☆ (for infrequent users) SPSS 5 for DOS: ☆☆☆☆☆

#### RATING AREA 5: ABILITY TO COMMUNICATE WITH OTHER PROGRAMS AND WITH PEOPLE

#### Transferring files

Both SPSS and Systat have come far from their earlier days—when transferring files to and from other programs was rarely a consideration. Still, (relying on their standard built-in capabilities) both have some distance to go. Each program still saves data in a proprietary file format unlike anything else. Each program can import files from leading database and spreadsheet programs (like Lotus and dBase), assuming these files do not violate implicit

rules for formats. For instance, both programs will get confused by two-line (or longer) spreadsheet column labels; even a blank row after spreadsheet column headings will cause similar problems. Systat seemed to do a little better importing ASCII data files than did the SPSS programs—but none handled irregularities well.

Both programs still do not recognize the existence of other statistics programs. Trying to open a Systat file with SPSS or an SPSS file with Systat leads to an "error" message like the old standby: "804R: A FILE CANNOT BE OPENED..." Do not expect the wizardry you find in programs such as Microsoft Word, which guess (usually correctly) what type of file you are trying to open.

If you are willing to spend more, both SPSS and Systat offer highly similar, and exceptional, file transfer programs. Using one of these programs you can read and write over 60 file formats, and so send files back and forth to associates loyal to the competition, or who think Y-Stat or RATS or INGRES is the only way to go. These add-on transfer programs also have great facilities for reading ASCII data, and allow you to define the locations of labels and data in spreadsheet programs. If SPSS and Systat had these capabilities built in, I would not hesitate to give them "outstanding" rat-

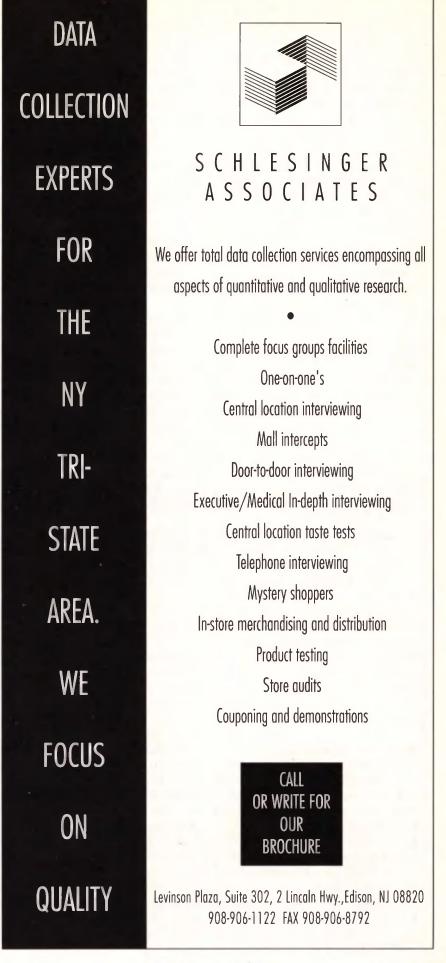
ings in file transfer abilities. As it is, you will need to increase your software budget by \$300 to \$400 to reach this level of performance. Unadorned, both SPSS and Systat fall a little short of the mark compared to the most up-to-date programs in ability to transfer data.

#### Graphics

Systat for Windows graphics will look highly familiar to users of the most recent DOS version of Systat. You will have essentially the same capabilities, with the addition of better on-screen annotation abilities. Systat creates "vector"-based charts, and can use the True Type fonts built into Windows 3.1, so its charts will print at the best resolution your printer can manage.

People who did not mind a command-driven graphing package liked Systat graphics in the DOS package and will like the graphics in Systat for Windows. My bias has always been to have as complete control as possible by "tweaking" the chart on-screen, so I quickly lose patience with programs that expect me to write a description of the chart I want, then rewrite as needed. (If, for instance, I do not like where the title of the graph falls by default, I expect to be able to drag it to a preferable spot on-screen.) The charts you get from Systat are acceptable, but not nearly the superb quality that a number of Windows-based charting packages can provide. You can save Systat's charts as Windows Metafiles (.WMF) graphics format, and later import them into other applications, such as Micrografx Draw, that give you precise control over touching-up operations.

SPSS for Windows graphics seem somewhat slicker at first, but you run into trouble when you try to do anything with them. You can change many things on-screen (such as colors and type faces), but you can reposition fewer-and certain options you select may simply refuse to do anything. (For instance, you can select 3-D effects for the bars on histograms, but nothing happens.) Perhaps least conveniently, the SPSS chart format (.CHT) is not compatible with any other program. To get an SPSS chart into a presentation or report, you must open the entire SPSS program, then use the Windows clipboard to cut and paste between applications. Because SPSS is a big program, having it and another application open at the same time can tax your PC. Even the 486-based PC,



running at 50 Mhz, with 8 MB of RAM, strained while cutting and pasting 5 SPSS charts. Use of a completely proprietary file format, and inability to export charts to any known format, both are throwbacks to the bad old days of computing. In addition, some useful types of charts, like the discriminant territorial map, remain "characterbased," i.e., they look like they were made on a typewriter. You probably will like SPSS graphics if you need only a few charts, and you are not very picky about chart layouts. I use graphics extensively, and want my charts "just so," so this is one area in which I found SPSS for Windows disappointing.

SPSS Version 5 for DOS links to Harvard Graphics and another charting program called Axum. Axum is perhaps the most powerful charting program that has not migrated to the Windows environment, and you can, with some patience, get it to do remarkable things. SPSS sells a special version of this charting program, and they say that their DOS graphics module will link to a copy of Axum that you already own. Windows-based programs have surpassed Axum in ease of use, and in quality of text, but Axum still can give you some fine charts in two and three dimensions. Axum also will export charts to a fair number of formats—and so is far more flexible in this regard than SPSS for Windows.

None of these programs has built-in all the charting options particularly useful to market researchers. For instance, none can automatically put labels near points on a scatter-plot (useful for multivariate mapping), as Delta Graph Professional almost can do. Similarly, none of them can automatically put labels along vectors—but then this is still a "by-hand" operation in all other programs.

#### Suitability for reports

These programs mainly do calculations, run procedures, and then give you all the information you will ever need to know about what happened. In most cases, all you will ever need to know is far more than you will want to put into a formal report, or presentation. SPSS usually gives you a little more control over output than Systat, but you will need to do plenty to the pages of material you get before it is presentable to any non-technical audience. SPSS, at least, has plans to do far more to make

output flexible and customized. But for now, there is still a large, and critical, gap between the data that come out and the meaning of the data to most audiences who need to use the information. Sometimes it seems as if statistics programs still have an implicit model of their users as solitary workers struggling in isolated towers for the truth—and this simply is not so. Results are useless if not communicated intelligibly. There is plenty of room for work here. Let's hope some of it gets done soon.

Transferring files

Recall that both SPSS and Systat have add-on (i.e., extra cost) file transfer programs that increase their performance to the exceptional range (all six stars, or 公公公公公公!) If your budget can stand the extra expense, you will find these file transfer programs outstanding, if not indispensable.

Graphics: for more casual users SPSS for Windows: ☆☆☆\* Systat for Windows: ☆☆☆☆☆ SPSS 5 for DOS: ☆☆☆☆☆

Graphics: for "picky users"
SPSS for Windows: ☆☆\*
Systat for Windows: ☆☆☆
SPSS 5 for DOS: ☆☆☆

Suitability for formal reports
SPSS for Windows: ☆☆
Systat for Windows: ☆☆
SPSS 5 for DOS: ☆☆

## RATING AREA 6: VALUE FOR THE MONEY

Here I tread into dangerous territory. After all, Systat for Windows costs nearly as much as a mail-order entry-level 486-SX computer, while SPSS for Windows with a few options added will come to about the price of a powerful, fully-loaded 486-based system. SPSS/PC+ version 5 for DOS with options will cost nearly as much. Yet I am prepared to call all these programs at least "good" values. Most likely you are asking the logical question, namely, "Why?"

The answer lies in what these programs can do. As a first point, statistical analyses, done by anybody (competent) other than you will cost plenty on the open market. The ratio of expense of these programs to the expense of having analyses done elsewhere is all in favor of buying the programs. If you can do one entire segmentation study yourself, you will pay for any of these programs at least twice over. Then there is the question of substitutability. If you know how to use these programs, they will give you answers that you cannot get anyplace else.

I could also give you the arguments sometimes offered by software companies (not necessarily these two): writing software is still done largely "by hand," even with recyclable, modular programs on the rise. Plenty of development time goes into a large, specialized application—ten "person-years" of time, twenty person-years, or more. If markets for a program are relatively small, the cost of developing the software must be spread over fewer buyers. These arguments are all interesting, supposedly, but the point remains that the manufacturers would not sell a single copy (all person-years invested notwithstanding) if the software did not do things that justify its cost. This is the real essence of this software. If you are a professional who must answer hard questions about data, you cannot go to Lotus, or dBase, or Quattro Pro, and so on, to get all answers you need. You must use a program like one of these. Before new programs like these, you always faced severe limitations in the size of problems you could handle on a PC. Now you should be able to tackle any question that arises from survey data-and nearly all that arise from any data base. Is this worth the expenditure? The first time you encounter a problem too large for your old PC programs, you will be very likely to say "yes."

A last word should follow about SPSS/PC+ Version 5 for DOS and notebook or lap top computers. At first, this program seems almost too good to be true for owners of such PCs. Again, the answer is that it almost is. It takes less space on your hard disk than the last version of SPSS, runs better, can use extended memory, and does more things than any previous SPSS PC program. So, what's the catch? Unfortunately, to use extended memory, this program needs a 386-based machine with a full 2

<sup>\* (</sup>mainly because of poor compatibility with other programs)

MB of RAM. This means that if you have a notebook computer with 2 MB of RAM, to get SPSS version 5 to run, you will need to disable any other program using any part of that RAM.

For instance, on the test notebook computer, we had to turn off the SmartDrive disk cache program entirely before SPSS had enough memory to run. The program was still fairly speedy without the disk cache, but the un-cached hard drive spent a lot of time grinding away, and as a result, the computer's battery ran down quickly. Also, you need to turn the disk cache on or off at the time you turn the computer on, so to use SPSS 5 and other programs, we installed two different start-ups (two of CONFIG.SYS sets AUTOEXEC.BAT files) that we switched between. It is really a much better idea to expand your notebook computer's memory beyond 2 MB if you want to run this program. It worked very comfortably on another computer with 4 MB of memory—and this probably is what you will need to reach good performance. Unfortunately, the cost of extra memory for lap top and notebook

computers has still not dropped in many cases—so you may well face another expense if you want to use this program on such a computer.

As a reminder, if your notebook comes with 4MB of RAM, Systat for Windows will run comfortably with this much memory at hand as well. Speed is another matter. You most likely will need at least a 486-SLC type notebook for Systat for Windows to run at a good speed.

Let's close this review with the last ratings. I finally felt that SPSS just missed an "excellent" rating for value, mainly because you need to buy 3 modules to get the analytical tools I find essential, and 5 or 6 modules in total to get a nearly complete suite of analytical tools for survey and database data. You cannot get quite as much with Systat, but the "cost per tool" is somewhat

Value for the money SPSS for Windows: Systat for Windows: SPSS 5 for DOS:

\*\*\* \*\*\*

These programs are available directly from the manufacturers and from a few discount mail-order houses (e.g., CompuClassics).

SPSS for Windows. Base package \$695. Advanced Statistics, Professional Statistics, Categories, CHAID, Tables, and Trends modules available; call for prices.

SPSS/PC+ Version 5 for DOS. Base package \$295. Advanced Statistics, Professional Statistics. Categories, CHAID, Tables, LISREL, and Trends modules available; call for prices.

Special pricing offers may be available. Site licenses and academic pricing also available. SPSS, Inc. 444 North Michigan Avenue, Chicago, IL 60611. 312/249-3200.

Systat for Windows. Complete package \$895. Site licenses volume discounts. and academic pricing also available. Systat, Inc., 1800 Sherman Avenue, Evanston, IL 60201-3793, 708/864-5670.

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#### **Neural Network**

continued from p. 16

only intuitive knowledge is available. A typical application for a neural network is pattern recognition. Optical character recognition is a perfect example. Starting from some level of education, we all know how different characters look. We are often able to recognize them relatively fast even from very obscure handwriting. Yet, we cannot explain how we do that. Neural networks are trained to recognize the characters using the graphical representation of the text. Once trained, the network is able to recognize a similar font or handwriting quickly.

Open ended question coding is similar to pattern recognition. First, the coder records the word patterns and abstracts the repetitive concepts (ideas) they express. Then he or she applies this knowledge to the classification of responses. This similarity led to the idea of building a neural network for open ended question coding.

The search for an efficient learning algorithm for word patterns and the results of this effort are described below in the form of a case study. The feasibility of neural network technology for the open-ended coding is the topic of discussion.

#### Learning in neural networks

Before getting into the details of the learning algorithms, let's review briefly the general terminology of neural networks. A neural network consists of equal basic processing units—neurons. All neurons of a network operate in parallel. They process the data in units meaningful for the application. Being equal it also takes them the same time to process the same amount of data—a processing cycle. The neurons are connected to the outside world and to each other by data channels. Each channel carries one data unit for each processing cycle. A neuron has many input channels and a single output channel. The neuron calculates its reaction to the data units in its input channels and forwards it into the output channel in one processing cycle. The internal state of the

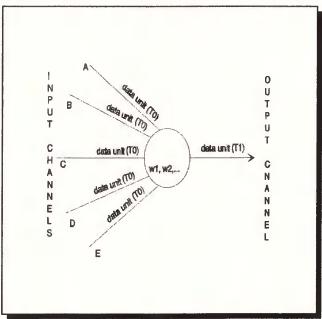


Figure 1 A neuron

neuron is defined with the values of its state variables. They are involved in the calculation of output. The neuron on figure 1 at the moment T0 has data in its input channels A, B, C, D and E and it puts out the reaction at T1—a processing cycle later.

The neurons in the network are organized in layers. A neural network also has its input and output channels. The neurons fed directly from the input channels of the network are called the input layer. The neurons feeding the output channels of the network are called the output layer. The layers between the input and output layers are not directly visible from the inputs or outputs of the network. They are called hidden layers. The data from each input channel of the network is fanned out into the input channels of the network's input layer. See figure 2 for an example. The output channels, in turn, are fanned out into the input channels of the next

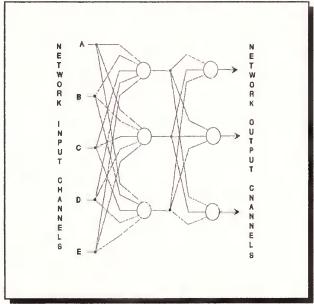


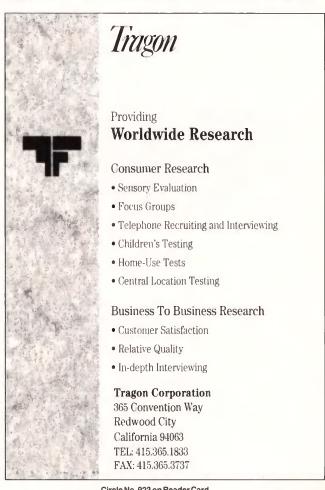
Figure 2 A two layer Neural Network

layer. The number of layers of the network is theoretically unlimited. In practical applications, up to three layers are used. The processing in the network occurs in parallel. For the network in figure 2 it takes one processing cycle for the input layer to calculate its reactions and another for the next layer to get the network's reactions out. Although the data units in the input of all neurons of a layer are the same their reactions will vary because the internal variable's values are different. The state variables of all the neurons in the network constitute the memory of the network.

There are two phases in the data processing with a neural network. First, the learning (or training) phase, in which the network is processing data and at the same time the neurons are adjusting their reactions so that certain combinations of data units in the input (data patterns) will induce certain reactions in the output of the network. Learning occurs by changing the network's memory—internal variables of the neurons. Second, the data processing phase, in which the network's memory remains stable. Consequently, the same reactions will appear in the output of the network in response to the same data patterns in the input.



Neural network technology incorporates several different ways to simulate the human learning process. New algorithms are announced weekly. A full explanation of all variations is outside the scope of this article. A popular overview of some variations can be found in Caudill, 1990. We will analyze two main approaches to the learning process from the aspect of applicability to the open ended question coding. Those are: learning from the examples and learning



from the data.

For further discussion, we need to associate some terms of neural networks with the terms of the coding process. The answer text serves as input to the neural network. It consists of words, which are the individual data units. The reaction of the network is a code corresponding to the particular text in the input of the network. The learning phase of our neural network corresponds to the development of the code list. The neural network's data processing is the actual coding of the answers.

#### Learning from examples

The first approach, learning from the examples, is one of the most developed classes of learning algorithms. The training set (the examples) contains the input as well as correct reactions to the input—the output. The learning process starts with a randomly initiated memory of the neural network providing randomly correct reactions to the input. As in the human learning process, correct "guesses" are rewarded and the incorrect ones "penalized." The best known back propagation type of learning means modification of the neuron's memory according to the expected reaction to the input. In other words, the knowledge about the correctness of the output is propagated back through the network layer by layer, starting from the output layer. Each neuron will modify its memory according to the feedback given to accommodate expected reaction to the known input from the source data.

The method assumes that the real data contains the same (or similar) combinations of input data. Obviously, the speed and quality of learning depend heavily on the volume and composition of the training set. The method works well for applications where such sets can be compiled with a reasonable effort. It assumes also that the distribution of various input patterns is stable and predictable.

Good application examples are the character recognition programs where the set of possible input is relatively stable and predictable. The construction of the training set is straightforward also. To be useful for open ended question coding, a representative subset of answers should be coded manually first. That subset would serve as the training sample for the rest of the coding process. Effectiveness of learning and quality of coding would depend on the composition of the training sample. The automated process would include: representative training sample selection and manual coding of the selected sample. The training sample selection for our application is complicated: the sample has to include word patterns with low number of occurrence, the unique ideas, and the common ideas expressed with unique words.

#### Learning from the data

The second approach suggests un-supervised learning from the data. The corresponding networks are called self-organizing or Kohonen-type networks after the name of the first researcher in that domain. The method is based on the idea that similar input data patterns are saved in the memory of neurons through repetitive occurrence and thus cause the same reactions. A similar process is probably going on in the newborn child's brain while he or she is learning to distinguish the surrounding objects. Note that the child is able to recognize the objects much earlier than he or she learns their names in the language. Correspondingly, exact reaction (its value) of a neural network to an input data pattern can not be

pre-determined. Matching and similar patterns, if they occur frequently, are saved in the network's memory. They are recognized next time in the input and the network returns the same output. The reactions to the different input patterns are different too. That reaction (output) will thus identify the input.

Here's how the self-organizing network operates and learns. A neuron saves in its internal memory a data pattern it considers its "own." In each processing cycle the neuron determines the "similarity" of the pattern in its input to its "own" pattern. The "similarity" is a value proportional to the distance between its "own" pattern and the input pattern. The network arbiter collects the "similarity" values from the neurons and determines the most similar neuron—the winner. The winner has the privilege of learning and generating the network's output. Learning in general terms means adjusting its "own" pattern so, that the "similarity" with the current input pattern increases.

Since the same input data is used for learning, the training set selection problem does not exist. In addition, the distinction between learning and processing phases becomes fuzzy. While calculating its reactions to the input data the network is also continuously learning from it. Thus, the learning speed depends on the composition of the input data and on the desired quality of processing. The algorithm is statistical in nature. Therefore, patterns with a low number of occurrences may not create sufficient trace in the network's memory to be distinguishable.

#### Our learning approach

Learning from data is appealing due to its practical characteristics—a fully automatic training process without the need for the complicated training sample selection and manual coding phases. The self-organizing network works in open ended coding as follows. First, the network scans the text of answers and saves the repetitive word patterns in its memory. It saves the patterns so that groups of answers with similar word patterns are recognized by distinct output values—codes. Besides learning, the network codes the answers in parallel. The learning phase can be interrupted as soon as the desired coding quality level is reached. Learning speed depends on the number of different word patterns (codes in the code list) one would like to count, the frequency of those patterns in the text, desired quality of coding.

The algorithm works well for the patterns that appear frequently in the text. Conversely, the network has trouble coding responses with unique ideas and also with the answers where common ideas are expressed in unique word patterns. Unique ideas can be ignored as statistically meaningless. Unique word patterns with common ideas are typical for open-ended studies. Therefore, a solution has to be found for them.

#### The program

The features of the program with the self-organizing learning algorithm tailored to the open ended questions coding are described in this section. The first challenge is building a meaningful bridge between the terms of the application and the terms of the technology. An effective and practically useful algorithm for the goal, we studied the characteristics of the data. The results provide for an efficient algorithm with a self-organizing neural network in the core of automatic

#### Building the algorithm

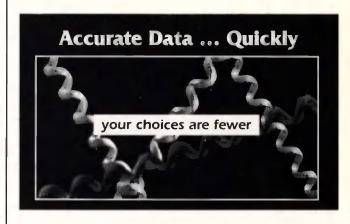
Identification of data units in the input channels of the neuron and the neuron's data processing algorithm are the key issues of the algorithm. To find the efficient assignment of data units we experimented with a simple scheme on many open ended answer files. Each word was treated as an autonomous entity discarding the semantic structure of the sentence. Analysis of results showed that the coding error due to this simplification was generally below one percent and never exceeded 1.5 percent. We decided to ignore the semantic structure of the sentence for the first version of the program.

A simple scheme follows from this decision. All different words from all answers of a file of answers make up the dictionary. Each word of the dictionary represents a particular in the inputs of the neural network. The value of this word in an answer is "true" if the word is present and "false" otherwise. A closer look at the mix of words shows the following: majority of the words are present in the text only once, thus useless for coding, prepositions, pronouns, substantives, articles—functional words, are also useless for coding, there are a number of misspelled variations of the same word in the text and there is no simple way to recognize them automatically, a set of words are aliases, thus only one could represent the group, a number of words can be considered aliases in the context of the particular open ended question.

A common set of functional words, aliases and even common misspellings can be compiled. Using this syntactic knowledge the program automatically eliminates the functional words, replaces the synonyms with one form and replaces the misspelled forms with correct ones. The operator's help is required to identify the remaining misspelled words and, most important, the context dependent aliases.

The operator in the role of an expert is introducing new syntactic and semantic knowledge of the language as well as the application domain of the study. Automatic and human assisted operations on words are called dictionary operations. The words remaining in the dictionary after the dictionary operations are called the selector words. The algorithm uses only selector words as input for the neural network.

The network's structure and operation for open ended coding is discussed next. Each neuron in the network has its unique identification number. The neuron's internal memory contains a word pattern the neuron considers its "own," Our neural network has one hidden (processing) self-organizing layer. Each neuron gets all the network's inputs. For each processing cycle the text of one answer is fed into the network. All neurons compare themselves to the input. The network returns the identification number of the most similar neuron—the winner. The similarity is defined as a ratio of matching words to the total number of words in the answer text. In order to increase the similarity in the learning phase, the winner adds words to its short term memory or replaces less useful ones. There are several other processes active concurrently as well. They simulate the human brain's forgetting process as well as the anchoring of significant words in the neuron's long-term memory. In technical terms they eliminate the insignificant word associations and manage neuron's memory. During the learning process each neuron



becomes the representative of a word pattern. The word patterns are the potential codes on the code sheet.

#### The coding process and neural network

Done with the general algorithm, we will discuss the coding process with the program and the role of the neural network. All tasks of a coding project: dictionary generation and manipulation, code list generation, code list editing and printing, coding of answers, coded file review and editing, are supported by the program.

First, the program builds the dictionary as a list of different words from the answer text. It flags the common non-selector words and joins common alias words before presenting the dictionary for review and editing by the operator. The dictio-



nary appears in the form of two lists. Both the non-selector list and the selector list may contain sub-lists of aliases. The

operator can move words from one list to another, join words to alias group sub-lists or break them out if required.

Code list generation normally follows the work with the dictionary. Least similar answers in the set are used to initialize the neural network for the code list generation. The program trains the network, processing all answers in the file once in each training run. It keeps track of the learning activity over the run calculating a training index. Stabilization of the index signals the end of the learning process. Finally, the pro-

gram translates the network's memory into a code list. Each code in the list is defined as a boolean expression of words associated with a code number. Semantically these are the words used to express a concept in a set of answers. The words of the code definition are joined with the boolean operations "and" and "or." The operator can review and edit the code list in this format. The operator can by-pass the code list generation if a previously developed code list should be used for coding. This is typically the case for continuing studies.

The neural network assigns codes to the word patterns, but coding of ideas and concepts is usually required. Abstraction of concepts from the word patterns by the operator is expected at this point. Besides the verbatim of the study, it depends also on the goal of the study,

level of detail required and other aspects not explicitly present in the answers. Therefore, we opted for an interactive approach. The operator has to review the code list, identify the word patterns of the same concept and assign the same code number to those patterns.

Once the code list is finalized the coding is fully automatic. The pro-

gram loads the network with edited code definitions from the list. A modified processing algorithm is loaded into the neurons as well. The new algorithm is evaluating the boolean expression of the corresponding code in addition to the quantitative "closeness" measure calculated by the earlier algorithm. For processing, the program reads the answers and

each neuron calculates its boolean value and the similarity. The coding operation is supported in two modes: Single code per response mode selects only the most similar code if several neurons return "true"; Multiple codes per response counts all neurons with the boolean value "true" as relevant.

Finally, the coded file is available for the review and editing by the operator. Here the operator can overwrite the codes assigned

by the program if he so chooses. The program collects also some code distribution statistics. Those are the number of

Feature	Manual	Semi- automatic	Automatic
Identification of aliases and misspelled words		1	
Identification of selector words		1	
Identification of repetitive phrases and word patterns			1
Word pattern based code list development			1
Abstraction of word patterns into concepts	1		
Code label development	1		
Coding for the best code			1
Coding for multiple codes			1

answers in the code group and maximum dissimilarity of the answers under the code.

In summary, the program uses a neural network for both key phases—code list development and coding. Although significant operations are automated by the program, full automation is not achieved. The automation of operations is summarized in table 1.

#### The field trial

In order to determine the potential impact of the automation to the open ended questions coding a set of field tests was conducted. The evaluation of following characteristics was set for the goal of the field study: autocoding quality and

Characteristics	Coder 1 (Lilly)	Coder 2 (Pat)	Coder 3 (Robert)
Professional coding	None	None	None
Computer	General	None	Programmer
Autocoding program	2 Months	1 day lecture 1 day practice	1 Month
English Language	2 Years	Native	2 Months

speed in comparison with manual coding; the influence of previous computer and coding skills; the significance of special training.

#### The experiment

The answers to three questions were used for the field test.

Test Number Files of responses	Manual		Coder I (Lilly)		Coder 2 (Pat)		Coder 3 (Robert)		
	Hours	Resp/hour	Hours	Resp/hour	Hours	Resp/hour	Hours	Resp/hour	
ABC	440	10	44	1	440	5	88	3.5	126
XYZ	352	8	44	1.5	235	6	59	4	88
вотн	588	10	60	N/A	N/A	1	588	1	588

The first file was compiled from the answers to the question

"Why did you choose ABC as your soft drink supplier?" (referred to below as file ABC). The second one asked the same question from XYZ customers (referred to as XYZ). The third file included the responses to the question "What were your primary reasons for selecting your supplier?" (referred to as BOTH). The code list developed for the first two questions was used for the third file.

Three people coded the files independently. Their experience, relevant to the test is summarized in table 2.

Table 3 compares the time spent on the code list development and coding of the test files. The data in the manual coding column includes 2.5 hours of code list development for each of the first two files. The productivity of coding increased from 1.3 up to 10 times on first two files of the test.

Manual Code Sheet	Coder I (Lilly)	Coder 2 (Pat)	Coder 3 (Robert)	
Previous supplier; Always there; Preceded ms	They were supplier already	ABC was already at location; I wasn't there at the time of decision  I wasn't there at the time; ABC was here		
Low cheaper rates; offer discounts	Good prices	Good; lower; cheaper; hetter prices	Low; good prices, chesper, best offer	
Popular, well known, universal;	Popular, good product	Popular; well known Good; popular, cust demand; raquest; m		
High customer demand	Customer demand Customers like ABC	Cususmer like; prefer; request; demand	NOT USED	
National account; contract with the supplier;	National account; contract	National contract; account; owner; corporate decision	Corporate decision; national account; owner's decision; contract	
Decision made at corporate office	Corporate decision	NOT USED	NOT USED	
Good, top quality	NOT USED	Good quality product	NOT USED	
Prompt service; efficient	Good service	Good; prompt; efficient service	Good; excellent; efficient; prompt service	
Courteous employees; good customer service	NOT USED	NOT USED	NOT USED	
NOT USED	Variety of goods	Variety of goods	Variety of goods	
Good variety of services offered	NOT USED	NOT USED	NOT USED	
Convenient, good location	Convenient; No choice (Only game in town)	Convenient; convenient location; service	NOT USED	
Better than other suppliers	Well known vendor	NOT USED	NOT USED	
Satisfy needs; no reason the change to another supplier	NOT USED	NOT USED	NOT USED	
Service Machines	ABC supplies the machine	ABC supplies machine Machines - size, m changer, etc.		
% of commission	NOT USED	NOT USED NOT USED		
Other	Other	Other	Other	
Don't know; no comment	Don't know	Don't know; no reason don't remember	Don't know; no reason; can't remember;	

Table 4 Comparison of Code Lists for ABC File

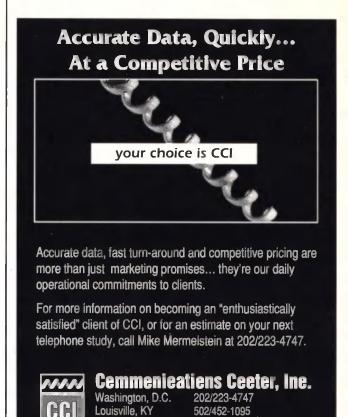
Strong linear correlation with the experience of working with the program is noticeable.

The third file, "BOTH" represents a tracking study. Coder 1 was not asked to code the third file, but the productivity increase was significant (almost 10 times) for coders 2 and 3.

#### **Detailed characteristics of automated coding**

The code list development and coding results of the ABC file are covered in detail in this section. Table 4 summarizes the code labels produced by the participants and compares to the labels from the manual process. We boxed the groups that were labeled differently by the participants but were based on the same word patterns.

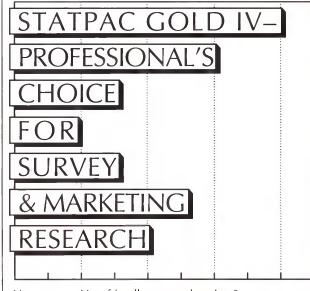
Table 5 shows the summary statistics of coding. Same code groups are boxed again for easier comparison. Due to the semi-automatic operations the differences in the results are from fractions of percentage points up to 4 percent. The variations of the results are in the same range between the participants of the test and the manual coder. Since the automatically generated code list is open for editing each coder introduces his personal view into the results. In our



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tests a subset of answers contained several ideas. The multicode mode of the program was not used in the tests. Therefore, the

Code Label	Manual	Coder I (Lilly)	Coder 2 (Pat)	Coder 3 (Robert)
Previous supplier, Always there; Preceded me	26.90%	31.36%	29.77%	31.14%
Low cheaper rates; offer discounts	6.37%	6.14%	6.14%	6.14%
Popular, well known, universal,	12.32%	21.36%	10.68%	23.41%
High customer demand	9.65%	2.27%	8.86%	0.00%
National account; contract with the supplier;	2.67%	2.73%	11.14%	9.55%
Decision made at corporate office	7.39%	6.14%	0.00%	0.00%
Good, top quality	5.54%	0.00%	5.45%	0.00%
Prompt service;efficient	6.37%	9.55%	7.95%	11.36%
Courteous employees; good eustomer service	2.46%	0.00%	0.00%	0.00%
Variety of goods	0.00%	1.36%	1.59%	1.36%
Good variety of services offered	1.85%	0.00%	0.00%	0.00%
Convenient, good location	1.44%	2.05%	1,59%	0.00%
Better than other suppliers	1.64%	2.05%	0.00%	0.00%
Satisfy needs, no reason the change to another supplier	2.87%	0.00%	0.00%	0.00%
Service Machines	1.64%	2.50%	3.18%	2,50%
% of commission	0.62%	(1.00%	0.00%	0.00%
Other	1,64%	3.41%	2.95%	4.55%
Don't know; no comment	8.62%	9.09%	10.68%	10.00%

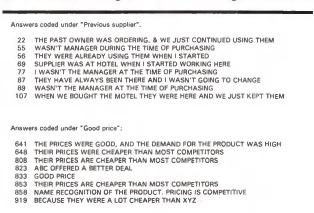
Table 5 Coding Statistics

participants had to guide the program to choose the most important concept from the answer. Subjective priorities explain most of the differences among the test participants.

In general, the test participants seem to have difficulties in isolating relatively small groups (less than 2 percent from the total). All the test participants failed to isolate one significant group "Satisfies needs; no reason for change to another supplier" with 2.87% of responses. Later analysis did not reveal the cause of these phenomena. The algorithm posi-

tively isolated the word patterns even if they were present only in two responses. The participants chose to join it with other, similar word patterns. This could be due to the lack of previous training in open ended questions coding.

The consistency of code development is illustrated with figure 3. The codes boxed in table 4 (same concept, different labels) are combined for the charting purposes. The groups of codes with high correlation are on one end of the chart. The variation in the code development among them is in the order of single percentage points. Inconsistent code groups are on the other side of the chart. Some of the reasons for these variations were discussed earlier. Reasons for the differences between manual coding and automatic coding are addressed



Panel I Consistent Coding Results

below.

Finally, the actual coding results. As mentioned earlier, the coding is practically instantaneous with the program. In addition, as we discovered in the tests, it is also more consistent with the code list. Thus, leading to higher quality results. To support this statement, we included some examples from the ABC file. Panel 1 shows a sample of consistently coded responses. Although the wordings of the

code labels do not match exactly, the results line up nicely. Panel 2 lists some of the responses where the participants ended up with different codes than the manual coder. In some cases, all assigned codes are relevant, but different concepts were considered to be primary. In other cases the errors of manual coder are obvious.

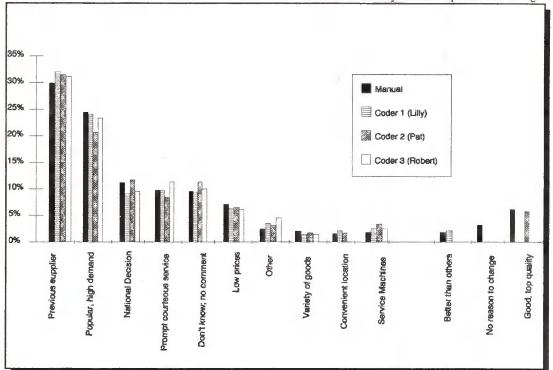


Figure 3 Code List Consistency

#### Conclusions of the test

Although the test can not be considered conclusive, some of the practical aspects of the program are evident: favorable automated coding appears to be more consistent (higher quality) than manual coding. Automated coding is significantly faster. Training and experience in the use of the program significantly increases the productivity. Computer literacy is not a prerequisite. Neutral: Some errors are inevitable whichever method is used. Both methods are subjective in creating the code labels. Negative: It requires re-orientation of current coding staff.

#### **Conclusions**

Neural network technology is mature enough to be used in various complex applications thus far considered to be unapproachable for computers. Building the applications some-

Coding inconsistancies:

11B BEST PRODUCT GREAT PRODUCT better than other supplier.

popular/good product good/quality product Robert good/popular product, customer demand request

1048 BECAUSE OF THEIR PROMPT AND VERY EFFICIENT SERVICE TOWARDS OUR COMPANY

previous supplier/has always been there/not mgr. at time of purchasing

good/prompt/efficient service Robert good/excellent/efficient/prompt service, convenient

PRIOR HISTORY, IT WAS HERE AND WE CARRIED IT OVER

popular/well known/universal Lilly

they were the supplier already
ABC already at location/not here at time of purchase

Robert wasn't there at time/previous supplier/was her when I started

#### Different primery concepts and interpretation:

120 VERY LOW PRICE, LEASING EQUIPMENT IS CONVENIENT AND DELIVERY IS PROMPT

prompt service/efficient

Lilly

convenient/convenient location/service Robert good/excellent/efficient/prompt service, convenient

WE BELIEVE IT'S BETTER THAN XYZ.

Manual batter than other suppliers Lilly popular/good product

good/quality product

Robert

TO GIVE THE CUSTOMERS A VARIED SELECTION

Manual good variety of services offered

Lilly wide variety

Robert wide selection variety

times takes creativity and innovation, but it pays off with significant support to the intellectual performance of a human operator. Better results in the eode list development can probably be expected from a multi-layer network and from an algorithm taking the consideration the semantical structure of the sentences.

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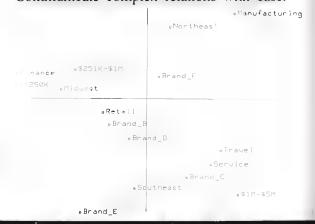
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Contact: Reva Dolobowsky
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Ph. 617-482-9080
Contact: Linda M. Lynch
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Hispanic Marketing Communication Research

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## Product & Service Update continued from p. 25

For more information, contact Kurtis Ruf, 913-782-8544.

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continued from p. 22

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Weinstein



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Gikas International 5515-1 No. 7th Street Phoenix, AZ 85014 Ph. 602/265-2890 Fax 602/234-3955 Contact: Vicki Casulas 7-2-7-0

Innovative Query, Inc. 8687 E. Via De Ventura, #207 Scottsdale, AZ 85258 Ph. 602/483-7505 Fax 602/483-9388 Contact: Clare Stewart 48-24-24-24

O'Neil Associates, Inc. 412 East Southern Avenue Tempe, AZ 85282 Ph. 602/967-4441 Fax 602/967-6122 Contact: Michael J. O'Neil 14-12-14-0

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Response Research 5220 W. Indian School Rd. Phoenix, AZ 85031 Ph. (602) 277-2526 Fax (602) 247-4477 Contact: Shelley Muñoz 12-0-12-0

Time N Talent and Strictly Medical Scottsdale Pl., 5725 Scottsdale Rd. Scottsdale, AZ 85250 Ph. 602/423-0200 Fax 602/423-1548 Contact: Wendy Walker 8-0-8-0

Winona Market Research Bureau 8800 North 22nd Avenue Phoenix, AZ 85021 Ph. 602/371-8800 Fax 602/943-3554 Contact: Robert Kerrey 150-150-150-150

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Marketing Works 425 18th Street Bakersfield, CA 93301 Ph. 805/326-1012 Fax 805/326-0903 Contact: Dee Simpson 13-0-2-0

#### FRESNO

AIS Market Research 2070 No. Winery Fresno, CA 93703 Ph. 209/252-2727 Fax 209/252-8343 Contact: Kimberly Rudolf 20-20-20-0

Bartels Research 145 Shaw Avenue Clovis, CA 93612 Ph. 209/298-7557 Contact: Janis Takata 50-0-50-12

#### LOS ANGELES

Area Phone Bank 3607 W. Magnolia, Ste. N Burbank, CA 91505 Ph. 818/848-8282 Fax 818/846-9912 Contact: Ed Goldbaum 20-0-20-0

Ask Southern California 1224 E. Katella Ave., Suite 100 Orange, CA 92667 Ph. 714/744-2744 Fax 714/744-2933 Contact: Judith Kerstner 27-0-27-0

Assistance In Marketing Huntington Center Mall 7777 Edinger Ave., #201 Huntington Beach, CA 92647 Ph. 714/891-2440 Fax 714/898-1126 Contact: David Weinberg 20-20-20-20

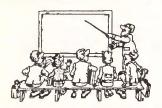
Barna Research Group 647 W. Broadway Glendale, CA 91204 Ph. 818/9241-9300 Fax 818/246-7684 30-30-30-0 California Survey Research 5400 Van Nuys Blvd., Suite 307 Van Nuys, CA 91401 Ph. 818/986-9444 Fax 818/986-1353 Contact: Ken Gross 21-12-21-21

Consumer Pulse of Los Angeles Galleria at South Bay #269 1815 Hawthorne Blvd. Redondo Beach,CA 90278-3440 Ph. 310/371-5578 or 800/336-0159 Fax 310/542-2669 Contact: Angie Abell 20-12-20-0

Creative Data, Inc. 7136 Haskell Ave., Suite 101 Van Nuys, CA 91406-4198 Ph. 818/988-5411 Fax 818/988-4057 Contact: Jennifer Von Schneidau 22-0-10-0

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Facts 'n Figures 14550 Chase St., Ste. 78B Panorama City, CA 91402 Ph. 818/891-6779 Fax 818/891-6119 Contact: Dee Escoe 8-4-1-0

Gikas International 2146 E. Lincoln Ave. E. Anaheim, CA 92806 Ph. 714/778-2910 Fax 714/778-4937 Contact: Nancy Fidel 10-5-10-10

Ted Heiman & Ascts. 20350 Ventua Blvd., Ste. 140 Woodland hills, CA 91364 Ph. 800/283-2133 Fax 818/887-2750 Contact: Ted Heiman 19-10-19-19 (See advertisement on p. 56)

I/H/R Research Group 6 Hutton Centre Dr., Ste. 1240 Santa Ana, CA 92707 Ph. 714/241-7920 Fax 714/241-7933 Contact: Lynn Stalone 75-50-75-75 (See advertisement on p. 69)

Interviewing Service of America 16005 Sherman Way, #209 Van Nuys, CA 91406-4024 Ph. 818/989-1044 Fax 818/782-1309 Contact: Michael Halberstam 130-130-130-130 (See advertisement on p. 12)

MSI International 12604 Hidden Creek Way Cerritos, CA 90701 Ph. 310/802-8273 Fax 310/802-8273 Contact: Richard Hurlburt 50-35-50-50

Nat'l. Marketing Research of Cal. 347 South Ogden Drive Los Angeles, CA 90036 Ph. 213/937-5110 Fax 213/933-0724 Contact: Carole Lazurus 15-0-15-0

PKM Marketing Research 1240 West La Habra Blvd., #A La Habra, CA 90601 Ph. 310/694-5634 Fax 310/697-8964 Contact: Patricia Koerner 35-0-35-0 Plog Research 18631 Sherman Way Reseda, CA 91335 Ph. 818/345-7363 Fax 818/345-9265 Contact: Shelly Sasson 16-0-10-0

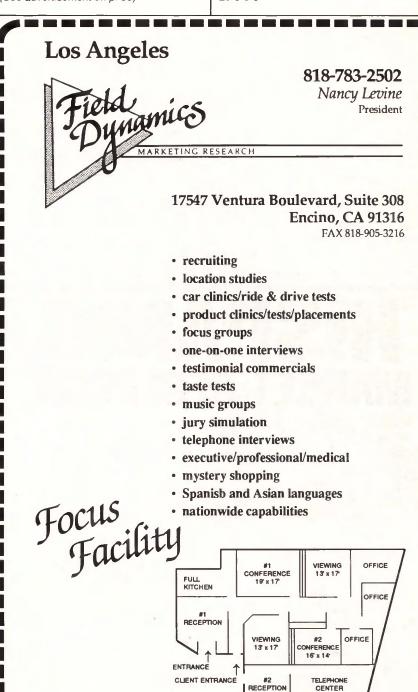
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Fax 310/924-8487
Contact: Mel Gerber
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The Ouestion Shop, Inc. 2860 N. Santiago Blvd., #100 Orange, CA 92667 Ph. 714/974-8020 Fax 714/974-6968 Contact: Ryan Reasor 20-0-0-0

(See advertisement on p. 55)



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Sievers Research Company, Inc. 1414 Fair Oaks, Ste. 9 So. Pasadena, CA 91030 Ph. 818/441-5900 Fax 818/441-3350 Contact: Candy Shirley 20-0-20-0

Southern California Interviewing Svce. 17200 Ventura Blvd. Encino, CA 91316 Ph. 818/783-7700 Fax 818/783-8626 Contact: Ethel Brook 12-0-12-0

The Verity Group, Inc. 680 Langsdorf Dr., #102 Fullerton, CA 92631 Ph. 714/6809611 Fax 714/680-9676 Contact: Scott Kincer 30-30-30-0

C.A. Walker & Ascts., Inc. 11631 Victory Blvd., Ste. 207 N. Hollywood, CA 91606 Ph. 818/766-1246 Fax 818/766-3033 Contact: Sam Weinstein 70-50-70-70

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Ask America Marketing Research 1932 Stockton Blvd. Sacramento, CA 95816 Ph. 916/452-3300 Fax 916/452-3547 Contact: Michael Pettengill 37-0-16-0

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11-2-6-0 CIC Research 1215 Cushman Avenue San Diego, CA 92110-3904 Ph. 619/296-8844 Fax 619/297-8038 Contact: Joyce Revlett

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Market Development, Inc. 1643 Sixth Avenue San Diego, CA 92101 Ph. 619/232-5628 Fax 619/232-0373 Contact: Roger Sennott 30-0-30-0 (See advertisement on p. 58)

San Diego Surveys, Inc. 4616 Mission Gorge Road San Diego, CA 92120 Ph. 619/265-2361 Fax 619/582-1562 Contact: Jean Van Arsdale 24-0-24-0

Taylor Research 1545 Hotel Circle So., Ste. 350 San Diego, CA 92108 Ph. 619/299-6368 Fax 619/299-6370 Contact: Harriet Huntley 30-0-30-4

Westat, Inc. 3156 Vista Way, #300 Oceanside, CA 92054 Ph. 609/721-2800 75-75-75-75

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ADF Research 1456 Lincoln Avenue San Rafael, CA 94901 Ph. 415/459-1115 Fax 415/457-2193 Contact: Art Faibisch 30-18-20-0

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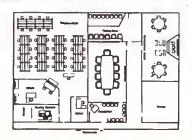
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ConStat 450 Sansome St., Ste. 1100 San Francisco, CA 94111 Ph. 415/274-6600 Fax 415/274-6610 Contact: Blaine Leroy 33-0-23-23

Consumer Research Associates 111 Pine Street, Ste. 1715 San Francisco, CA 94111 Ph. 415/392-6000 Fax 415/392-7141 Contact: Mike Mallonee 27-0- 0-0

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Fleischman Field Research 220 Bush Street, Ste. 1300 San Francisco, CA 94104 Ph. 415/398-4140 Fax 415/989-4506 Contact: Andy Fleischman 45-0-45-45 (See advertisement on p. 60) Freeman, Sullivan & Co. 131 Steuart Street, Ste. 500 San Francisco, CA 94105 Ph. 415/777-0707 Fax 415/777-2420 Contact: Patrice Souders 28-28-28-0

MR&A Field & Tab 1650 S. Amphlett Blvd., #202 San Mateo, CA 94102 Ph. 415/358-1480 Fax 415/574-8055 Contact: Sarah Fraser 25-15-25-25

Nichols Research, Inc. 333 W. El Camino Real, Ste. 180 Sunnyvale, CA 94087 Ph. 408/773-8200 30-10-30-0

Nichols Research, Inc. 1155 Newpark Mall Newark, CA 94560 Ph. 408/773-8200 10-0-10-0

Nichols Research, Inc. 1820 Galindo St., Ste. 3 Concord, CA 94520 Ph. 408/773-8200 15-0-15-0

Parallax Marketing Research 535 Pacific Ave., 2nd Flr. San Francisco, CA 94133 Ph. 415/956-6988 Fax 415/956-6536 Contact: Brad Woolsey 20-20-20-0

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Tragon Corporation
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12-0-12-0
(See advertisement on p. 41)

Margaret Yarbrough & Ascts.
934 Shore Point Ct., Ste. 100
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Information Research Inc. 10650 E. Bethany Dr. Denver, CO 80014 Ph. 303/751-0190 Fax 303/751-8075 Contact: Norm Petit 15-0-15-0

Phone Survey Inc. 1401 Saulsbury St., Ste. 100 Lakewood, CO 80215 Ph. 303/234-9930 Fax 303/234-9935 Contact: Cathy Wahl 15-0-15-0

#### The Research Center

550 S. Wadsworth Blvd., Ste. 101 Denver, CO 80226 Ph. 303/935-1750 Fax 303/935-4390 Contact: Annie Reid 30-10-30-30 (See advertisement on p. 59)

Talmey Research Inc. 100 Arapahoe, #4 Boulder, CO 80302 Ph. 303/443-5300 Contact: Paul Talmey 48-48-48-48

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#### HARTFORD

Beta One 270 Farmington Ave., Ste. 126 Farmington, CT 06032 Ph. 203/677-7711 or 800/447-2382 Fax 203/677-4967 Contact: John Bourget 25-0-13-13

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J. B. Martin Research Svcs., Inc. 4695 Main Street Bridgeport, CT 06606 Ph. 203/371-4158 Fax 203/371-5001 Contact: Nancy Salk 7-0-0-0

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Decision Data Collection (Decision DC) 1489 Chain Bridge Rd., #100 McLean, VA 22102 Ph. 703/556-7748 Fax 703/356-1680 Contact: Gary Brown 16-0-16-0

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Metro Research Services, Inc. 9990 Lee Hwy., #110 Fairfax, VA 22030 Ph. 703/385-1108 Fax 703/385-8620 Contact: Nancy Jacobs 16-0-16-0

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Contact: Clarice Irwin
70-70-70-70
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Ulrich Research Services, Inc. 173 Kingsley Ave. Orange Park, FL 32065 Ph. 904/264-3282 Fax 904/264-5582 Contact: Nancy Ulrich 24-0-24-0

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Findings International Corp. 9100 Coral Way, Ste. 6 Miami, FL 33165 Ph. 305/225-6517 Fax 305/225-6522 Contact: Orlando Esquivel 20-0-2-0

Jean M. Light Interviewing Svcs., Inc. 8415 Coral Way, #201 Miami, FL 33155 Ph. 305/264-5780 Fax 305/264-6419 Contact: Jean M. Light 20-0-20-20

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Total Research Corporation 5130 Eisenhower Blvd., Ste. 210 Tampa, FL 33634 Ph. 813/887-5544 Fax 813/882-0293 Contact: Cindy Williams 80-50-80-80

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Booth Research Services, Inc. 1120 Hope Rd., Ste. 200 Atlanta, GA 30350 Ph. 404/992-2200 Fax 404/642-4535 Contact: Dottie Nix 60-60-60-60

Compass Marketing Research 3294 Medlock Bridge Rd., Ste.100 Norcross, GA 30092 Ph. 404/448-0754 Fax 404/416-7586 Contact: Joe Ferris/Anne Rast 80-80-80-10 (See advertisement on p. 64)

Elrick & Lavidge, Inc. 1990 Lakeside Pkwy., 3rd Flr. Tucker, GA 30084 Ph. 404/938-3233 Fax 404/621-7666 Contact: Jeffrey Lorber 230-187-187-187

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 CRT'S - No. of stations using CRT'S for interviewing
 ON-SITE - No. of stations which can be monitored on-site
 OFF-PREMISES - No. of stations which can be

OFF-PREMISES - No. of stations which can be monitored off-premises

Jackson Associates, Inc. 1140 Hammond Dr., Bldg. H Atlanta, GA 30328 Ph. 404/394-8700 Fax 404/394-8702 Contact: Margaret Hicks 40-20-40-40 Joyner Hutcheson Research, Inc. 1900 Century Place Atlanta, GA 30345 Ph. 404/321-0953 Fax 404/634-8121 Contact: Wanda L. Hutcheson 20-0- 20-0

MacConnell Research Services, Inc. 10 Perimeter Pk. Dr., #110 Atlanta, GA 30341 Ph. 404/451-6236 Fax 404/451-6184 Contact: Cubie House 14-0-2-0 Mid-America Research, Inc. 3393 Peachtree Road N.E. Atlanta, GA 30326 Ph. 404/261-8011 Contact: Joan Ferdinands 10-10-10-0

Precision Field Services 3405 Piedmont Rd., #175 Atlanta, GA 30305 Ph. 404/266-8666 Fax 404/266-0208 Contact: Mykaela Brown 10-0-10-0

**Quality Controlled Services (QCS)** 2635 Century Pkwy., Ste. 100 Atlanta, GA 30345 Ph. 800/227-2974 or 800/325-3338 Fax 404/636-3276

Contact: Susan Lipsitz 14-0-14-0

(See advertisement on p. 55)

John Stolzberg Market Research 1800 Century Blvd., #1000 Atlanta, GA 30345 Ph. 404/329-0954 Fax 404/329-1596 Contact: John Stolzberg 17-0- 17-0

Whaley Research, Inc.

5001 Riverside Ct. Atlanta, GA 30073 Ph. 404/991-2588 or 800/283-4701 Fax 800/283-4733 Contact: Marilynn J. Whaley 50-50-50-50 (See advertisement on p. 2)

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Omnitrak Group, Inc. 220 So. King Street, #975 Honolulu, HI 96813 Ph. 808/537-3356 Fax 808/538-6227 Contact: Barbara Ankersmit 22-5-16-0

SMS Research 1042 Fort Street, #200 Honolulu, HI 96813 Ph. 808/537-3356 Fax 818/537-2686 Contact: James E. Dannemiller 24-0-12-0

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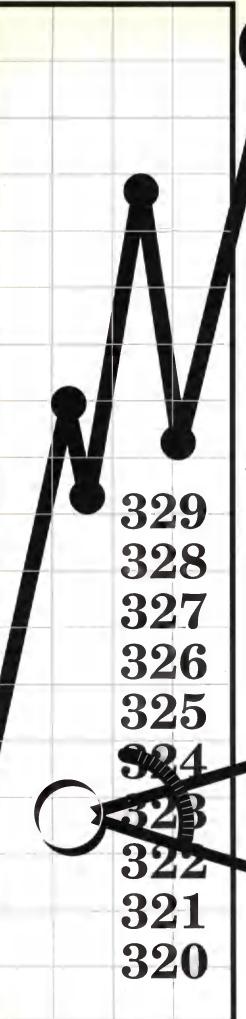
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#### **IDAHO**

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Clearwater Research, Inc. 1111 So. Orchard, #150 Boise, ID 83705 Ph. 208/343-9556 Fax 208/343-0648 Contact: Steve Swann 12-12-12-0

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Assistance In Marketing 1650 No. Arlington Heights Rd. Arlington Heights, IL 60004 Ph. 708/392-5500 Fax 708/392-5841 Contact: Mark Divito 12-12-12-12

Irwin Broh & Associates, Inc. 1011 E. Touhy Avenue Des Plaines, IL 80018 Ph. 708/297-7515 Fax 708/297-7847 Contact: David Waitz 20-5-20-20

Central Telephone Interviewing Sys. (CTIS) 6445 N. Western Avenue Chicago, IL 60645 Ph. 312/274-3700 Fax 312/274-4021 Contact: Mark Pilarski 50-50-50-50

C/J Research, Inc.

3150 Salt Creek Lane Arlington Heights, IL 60005-8760 Ph. 800/323-0266 Fax 708/253-1587 Contact: Sherrie Binke/Terri Cotter 100-80-100-0 (See advertisement on p. 65)

Communications Research, Inc. 233 E. Wacker Drive, Ste. 2105 Chicago, IL 60601 Ph. 312/938-0200 Fax 312/938-8711 Contact: Kathy Beimfohr 25-0-25-0

Communications Workshop, Inc. 168 No. Michigan Avenue Chicago, IL 60601 Ph. 312/263-7551 Fax 312/332-6115 Contact: Paula King 30-0-30-30

Com-Sci Systems, Inc. 444 Frontage Road Northfield, IL 60093 Ph. 708/446-0446 Fax 708/446-0504 Contact: Richard J. Schlesinger 35-12-35-0

Consumer & Professional Research, Inc. 3612 W. Lake Ave. Wilmette, IL 60091 Ph. 708/256-7744 Fax 708/251-7662 Contact: Margie Morich 12-10-12-12

Conway/Milliken & Associates 875 No. Michigan Chicago, IL 60611 Ph. 312/787-4060 Fax 312/787-4156 Contact: Rose Randle 36-36-36-36

Data Research, Inc. 1319 Butterfield Rd., #510 Downers Grove, IL 60515 Ph. 708/971-2880 Fax 708/971-2267 Contact: Ken Jennrich 50-20-50-20

Focuscope, Inc. 1100 W. Lake Street, Ste. 60 Oak Park, IL 60301 Ph. 708/386-5086 Fax 708/386-1207 Contact: Ann Rooney/Kevin Rooney 15-0-15-0

Heakin Research, Inc. 3615 Park Drive Olympia, IL 60461 Ph. 708/503-0100 Fax 708/503-0101 39-24-34-34

Ingram Research, Inc. OS 125 Church St. Winfield, IL 60190 Ph. 708/462-0402 Fax 708/462-7153 Contact: Roland G. Ingram 25-0-20-20

Kapuler Survey Center 3436 N. Kennicott Arlington Heights, IL 60035 Ph. 708/870-6700 Fax 708/392-2122 Contact: Rose Graziano 140-100-100-100 Market Facts, Inc.
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Evanston, IL 60201
Ph. 708/864-5100
Fax 708/864-5100 ext. 107
Contact: Luann Lewis
68-68-68-68

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Market Facts, Inc.
National Telephone Center
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Ph. 708/851-6823
Fax 708/851-9213
Contact: Donna Banes
26-26-26-26

Mid-America Research, Inc. 999 No. Elmhurst Rd. Mt. Prospect, IL 60056 Ph. 708/392-0800 Fax 708/870-6236 Contact: Nancy Lindholm 22-16-16-0

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National Data Research, Inc. 770 Frontage Rd., #110 Northfield, IL 60093 Ph. 708/501-3200 Fax 708/501-2865 Contact: Val Maxwell 18-0-18-0

Precision Field Services 10600 W. Higgins Rd. Rosemont, IL 60018 Ph. 708/390-8666 Contact: Scott Adleman 30-6-30-30

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Fax 708/990-8188
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10-10-10-0
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400 N. Schmidt Road Bolingbrook, IL 60440 Ph. 708/759-0700 or 800/325-3338 Fax 708/759-9611 Contact: Jean Grant 48-48-48-48 (See advertisement on p. 55)

Questions & Marketing Research Svcs. 19211 Henry Drive Mokena, IL 60448 Ph. 708/479-2291 Fax 708/479-4038 Contact: Marge Weber 20-0-20-0

The Research Group 8289 Golf Road Niles, IL 60714 Ph. 708/966-8900 Fax 708/966-8871 Contact: Bill Smith 25-0-25-25

Research House, Inc. 6901 No. Lincoln Lincolnwood, IL 60646 Ph. 708/677-4747 Fax 708/677-7990 Contact: Darlene Piell 24-0-24-0

Smith Medical Market Research, Inc. 1121-P Lake Cook Rd. Deerfield, IL 60015 Ph. 708/948-0440 Fax 708/948-8350 Contact: Kevin Smith 24-10-24-24

Survey Center, Inc. 455 E. Illinois Street Chicago, IL 60611 Ph. 312/321-8100 Fax 312/321-0607 Contact: Pam Kaplan 130-30-130-130

TeleAmerica 1822 Ridge Ave. Evanston, IL 60201 Ph. 708/869-9001 Contact: Greg Jiede 100-54-100-100

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United States Testing Co. 300 Marquardt Drive Wheeling, IL 60090 Ph. 708/520-3600 Fax 708/520-3621 Contact: Margaret Krieg 125-0-125-125

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3400 Coliseum Blvd E., #300 Fort Wayne, IN 46805 Ph. 219/484-9025 Fax 219/482-1875 Contact: Cathy Huff 50-50-50-50 (See advertisement on p. 67)

Dennis Research Services, Inc. 3502 Stellhorn Rd. Fort Wayne, IN 46815 Ph. 219/485-2442 Fax 219/485-1476 Contact: Pat Slater 25-0-25-25

#### **INDIANAPOLIS**

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3828 S. Madison Indianapolis, IN 46227 Ph. 317/781-9009 Fax 317/781-1812 Contact: Sandra Patton 100-0-100-100 (See advertisement on pp. 41,43,45)

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3939 Priority Way S. Drive Indianapolis, IN 46280-0432 Ph. 800/800-8370 Fax 317/843-8638 Contact: Lynn Yaney 80-80-80-80 (See advertisement on p. 67)

Herron Associates, Inc. 710 Executive Park Dr. Greenwood, IN 46143 Ph. 317/882-3800 Fax 317/882-4716 Contact: Sue Nielsen 24-12-24-0

Strategic Marketing & Research, Inc. 9200 Keystone Crossing, #400 Indianapolis, IN 46240 Ph. 317/574-7700 or 800/424-6270 Fax 317/574-7777 Contact: Lynell Newell 33-33-33-33

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#### Frank N. Magid Associates

One Research Center Marion, IA 52302 Ph. 319/377-7345 Fax 319/377-5861 Contact: Jane Cook 115-50-95-95 (See advertisement on p. 68)

#### DAVENPORT

Per Mar Research 322 Brady Street Davenport, IA 52801 Ph. 319/322-1960 Fax 319/322-1370 Contact: Martha Renk 15-0-15-0

Millward Brown, Inc. 100 E. Kimberly Rd., #605 Davenport, IA 52806 Ph. 319/388-2920 Fax 319/388-2922 85-85-85

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Data Net-Wichita 7700 E. Kellogg, #231 Wichita, KS 67207 Ph. 316/682-6655 Fax 316/682-6644 Contact: Clyde Nitta 7-0-7-0

The Marketing Research Partnership, Inc. 224 N. Ohio Wichita, KS 67214 Ph. 316/263-6433 Fax 316/263-0885 Contact: Esther Headley 8-0-0-0

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Communications Center, Inc. (CCI) 1930 Bishop Lane, Ste. 800 Louisville, KY 40218 Ph. 502/452-1095 Fax 502/452-1481 Contact: Henry Allen 100-0-100-100 (See advertisement on pp. 41,43,45)

Davis Research Services, Inc. 4229 Bardstown Rd. Louisville, KY 40218 Ph. 502/499-0607 Fax 502/459-0122 Contact: Leslie Poore 16-10-16-16

Fangman Stevens Research Svcs., Inc. 1941 Bishop Lane, Ste. 806 Louisville, KY 40218 Ph. 502/456-5300 Fax 502/456-2404 Contact: Allen B. Fangman 11-0-0-0

Personal Opinion, Inc. 3415 Bardstown Road, Ste. 206A Louisville, KY 40218 Ph. 502/451-1971 Fax 502/451-3940 Contact: Rebecca Davis 25-6-3-0

Southern Research Services, Inc. 1930 Bishop Lane, #918 Louisville, KY 40218 Ph. 502/454-0771 Fax 502/458-5773 Contact: Sharron Hermanson 30-0-30-30

Wilkerson and Associates 3339 Taylorsville Road Louisville, KY 40205 Ph. 502/459-3133 Fax 502/459-8392 Contact: Suzanne Elder 30-15-30-30

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Market Research & Issues Mgmt. 1055 Laurel Baton Rouge, LA 70802 Ph. 504/387-6766 Fax 504/387-6769 Contact: Robert Miller 40-0-40-0

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NGL Research Services, Inc. 4300 So. I-10 Syce, Rd., #115 Metairie, LA 70001 Ph. 504/456-9025 Fax 504/456-9072 Contact: Lena Webre 12-0-12-0

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25-0-25-25
(See advertisement on p. 70)

Consumer Pulse of Baltimore Hunt Valley Mall, #101 118 Shawan Road Cockeysville, MD 21030 Ph. 410/527-9460 or 800/336-0159 Fax 410/527-9465 Contact: Linda Crowder 22-12-22-0

Maryland Marketing Source 817 Maiden Choice Lane, Ste. 150 Baltimore, MD 21228-3680 Ph. 301/247-3276 Fax 301/536-1858 15-16-16-0

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First Market Research Corp.

121 Beach Street Boston, MA 02111 Ph. 617/482-9080 Fax 617/482-4017 Contact: Jack Reynolds 10-0-0-0 (See advertisement on p. 71)

Focus Data, Inc. 4 California Ave. Framingham, MA 01701 Ph. 508/626-2556 Fax 508/626-2558 Contact: Mona Dabbon 10-8-10-0 Performance Plus, Inc. 111 Speen Street, Ste. 105 Framingham, MA 01701 Ph. 508/872-1287 Fax 508/879-7108 Contact: Shirley Shames 32-4-32-0

Research Data, Inc. 624 Worcester Road Framingham, MA 01701 Ph. 508/875-1300 Fax 508/872-2001 Contact: Joyce Meenes 55-24-55-55

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Consumer Pulse of Detroit 725 South Adams Rd. Birmingham, MI 48009 Ph. 313/540-5330 or 800/336-0159 Fax 313/645-5685 Contact: Mary Taras 60-30-60-60

Crimmins & Forman Market Research, Inc. 26237 Southfield Road Southfield, MI 48076 Ph. 313/569-7095 Fax 313/569-8927 Contact: Paula Crimmins/Lois Forman 12-5-10-10

DataStat, Inc. 3975 Research Park Drive Ann Arbor, MI 48108 Ph. 313/994-0540 Fax 313/663-9084 Contact: Sherry Marcy 100-100-100-0

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Electronic Survey Professionals, Inc. 33411 Schoolcraft Livonia, MI 48150 Ph. 313/425-5551 Fax 313/261-6371 Contact: Gary Wolak 20-20-20-20

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Friedman Marketing 25130 Southfield Rd. Southfield, MI 48075 Ph. 313/569-0444 Fax 313/569-2813 Contact: Deanna Quarters 30-0-30-30

General Interviewing Surveys 17117 W. Nine Mile Rd., #1020 Southfield, MI 48075 Ph. 313/559-7860 Fax 313/559-2421 Contact: Sheila Smith 20-5-20-12

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Opinion Search 21800 Melrose, Ste. 4 Southfield, MI 48075 Ph. 313/358-9922 Fax 313/358-9914 Contact: Joanne Levin 15-0-10-10

Research Data Analysis 450 Enterprise Ct. Bloomfield Hills, MI 48013 Ph. 313/332-5000 Fax 313/332-4168 Contact: Linda Gibbons 70-70-70-70

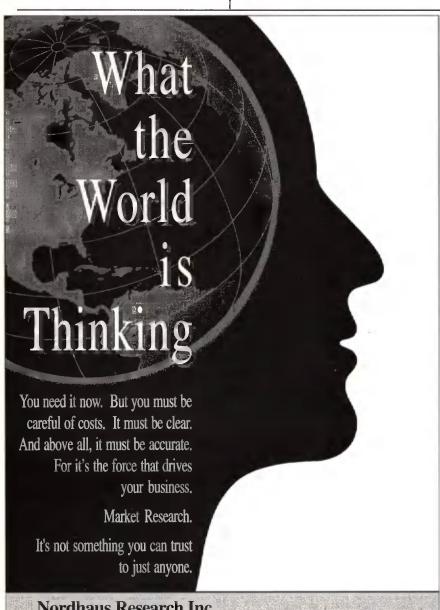
Yee/Minard & Associates, Inc. 27300 W. Eleven Mile Rd., Ste. 500 Southfield, MI 48034 Ph. 313/352-3300 Fax 313/352-3787 Contact: Lynne Goodman 70-30-70-70

#### GRAND RAPIDS

Barnes Research, Inc. 4260 Plainfield N.E. Grand Rapids, MI 49505 Ph. 616/363-7643 Fax 616/363-8227 Contact: Sona Barnes 35-35-25-25

Breakthru Surveys, Inc. 535 Greenwood S.E. Grand Rapids, MI 49506 Ph. 616/451-9219 Fax 616/451-8812 Contact: Fred Howell 38-15-38-38

Datatrack, Inc. 2401 Camelot Ct. S.E. Grand Rapids, MI 49546 Ph. 616/954-6303 Fax 616/954-0001 Contact: Mike Tourangeau 45-45-35-35



#### Nordhaus Research Inc.

Southfield Office 20300 W. Twelve Mile Rd. • Suite 102 Southfield, MI 48076

Tel: 313 • 827 • 2400 / Fax: 313 • 827 • 1380 Chicago Office 2300 N. Barrington Road • Suite 400

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Grand Rapids Office 2449 Camelot Court Grand Rapids, MI 49546 Tel: 616 • 942 • 9700 / Fax: 616 • 942 • 1325 Baltimore Office 504 South Hanover Baltimore, MD 21201 Tel: 410 • 685 • 4070 / Fax: 410 • 685 • 4166

#### Nordhaus Research, Inc. 2449 Camelot Court Grand Rapids, MI 49506 Ph. 616/942-9700 Fax 313/942-1325 Contact: John King 60-20-60-60

(See advertisement on p. 72)

Western Michigan Research, Inc. 6143 1/2-28th Street S.E. Grand Rapids, MI 49546 Ph. 616/949-8724 Fax 616/949-8511 Contact: Nancy Vanderveer 14-0-14-14

#### **KALAMAZOO**

Harrington Market Research 100 E. Michigan Ave., #300 Kalamazoo, MI 49007 Ph. 616/349-4774 Fax 616/349-3051 Contact: Linda Stump 20-0-10-0

#### **MINNESOTA**

#### MINNEAPOLIS/ST. PAUL

Cook Research & Consulting, Inc. 6600 France Ave. So., #214 Minneapolis, MN 55435 Ph. 612/920-6251 Fax 612/920-1230 Contact: Joan Moeller 10-0-10-0

Custom Research Inc. 10301 Wayzata Blvd. Minneapolis, MN 55426-0695 Ph. 612/542-0800 Fax 612/542-0864 Contact: Beth Rounds 105-105-105-105

Bette Dickinson Research, Inc. 3900 36th Avenue No. Minneapolis, MN 55422 Ph. 612/521-7635 Fax 612/521-4385 Contact: Bette Dickinson 15-0-15-0

Jeanne Drew Surveys, Inc. 5005 1/2 34th Avenue So. Minneapolis, MN 55417 Ph. 612/729-2306 Fax 612/729-7645 Contact: Jeanne Drew/Ray Drew 17-0-17-0 Focus Market Research, Inc. 801 West 106th Street Bloomington, MN 55420 Ph. 612/881-3635 Fax 612/881-1880 Contact: Judy Opstad 20-0-20-0

N.K. Friedrichs & Associates, Inc. 431 So. 7th Street, Ste. 2500 Minneapolis, MN 55415 Ph. 612/333-5400 Fax 612/344-1408 Contact: Michael Rossow 28-28-28-28

Minnesota Opinion Research, Inc. 7831 Glenroy Rd., #100 Minneapolis, MN 55439 Ph. 612/835-3050 Fax 612/835-3385 Contact: Kristin McGrath 35-35-35-0

Northstar Interviewing Svce., Inc. 4660 W. 77th Street, Ste. 140 Edina. MN 55435 Ph. 612/897-3700 Contact: LaRae Agar 19-16-19-19

C.J. Olson Market Research, Inc. 708 So. 3rd Street, #105E Minneapolis, MN 55415 Ph. 612/339-0085 Fax 612/339-1788 Contact: Carolyn J. Olson 14-0-14-0

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Plasman/Compass, Inc. 1301 Corporate Ctr. Dr. St. Paul, MN 55121 Ph. 612/454-0144 Contact: George Zirnhelt 14-14-14-0

Project Research, Inc. 10000 State Hwy. 55 Plymouth, MN 55441 Ph. 612/542-9442 Fax 612/542-9240 Contact: Nancy Robinson Bostrom 35-35-35-35

Quality Controlled Services (QCS)

2622 W. Lake Street Minneapolis, MN 55416 Ph. 800/526-5718 or 800/325-3338 Fax 612/926-6281 Contact: Kathy Riemer 32-32-32-32 (See advertisement on p. 55)

Research Systems, Inc. 1809 So. Plymouth Road, Ste. 325 Minnetonka, MN 55305 Ph. 612/544-6334 Fax 612/544-6764 Contact: Bill Whitney 17-0-17-0

#### Rockwood Research Corp.

1751 West County Road B. St. Paul, MN 55113 Ph. 612/631-1977 Fax 612/631-8198 Contact: Lisa Schwartz Morse 60-45-60-60 (See advertisement on p. 73)

Twin City Interviewing Service 3225 Hennepin Avenue So. Minneapolis, MN 55408 Ph. 612/823-6214 Fax 612/823-6215 Contact: Beth Fischer 10- 0-10-0

#### **MISSOURI**

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The Field House 7220 West 98th Terrace Overland Park, KS 66212 Ph. 913/341-4245 Fax 913/341-1462 Contact: Ellen Dimbert 30-16-30-0 The Lysis Group 7015 College Blvd., Ste. 250 Overland Park, KS 66211 Ph. 913/491-7245 Fax 913/491-7297 Contact: Gary Chronister 80-80-80-30

Market Directions 911 Main Street, #300 Kansas City, MO 64105 Ph. 816/842-0020 Fax 816/472-5177 Contact: Annie Heck 58-58-58-13

Market Research Institute 7315 Frontage Rd., Ste. 200 Merriam, KS 66204 Ph. 913/236-6060 Fax 913/236-6094 Contact: Don Weston 32-24-32-24

Opinion Data Center 8301 State Line Rd., Ste. A Kansas City, MO 64114 Ph. 816/333-1515 Fax 816/333-7117 Contact: John Claman 30-30-30-30

**Quality Controlled Services (QCS)** 

10875 Grandview Street, Ste. 2230 Corporate Woods Office Park Overland Park, KS 66210 Ph. 800/525-1952 or 800/325-3338 Fax 913/345-2070 or 913/345-8050 Contact: Shirley Musgrave 52-52-52-52 (See advertisement on p. 55)

**Quality Controlled Services (QCS)** 

8600 Ward Parkway
Kansas City, MO 64114
Ph. 800/628-3428 or 800/325-3338
Fax 816/361-3580
Contact: Iva Schlatter
20-0-20-20
(See advertisement on p. 55)

Quality On Time Interviewing 8889 Bourgade Ave. Lenexa, KS 66219 Ph. 913/894-9012 Fax 913/894-5240 Contact: Cathy Von Fange 16-13-12-12

#### ST. LOUIS

**ACG Research Solutions** 

120 South Central Ave., Ste. 1750 St. Louis, MO 63105 Ph. 314/726-3403 Fax 314/726-2503 Contact: Vicki Savala 20-20-20-20 (See advertisement on p. 75) Alpha Information Center 14323 South Outer Rd., Ste. N600 Chesterfield, MO 63017 Ph. 314/391-3383 Fax 314/576-5471 Contact: Roger Jay Bigler 30-0-30-30

Business Response, Inc. 1974 Innerbelt Business Ctr. Dr. St. Louis, MO 63114 Ph. 314/426-6500 Fax 314/426-6935 Contact: Donald Kornblet 45-45-45-45

Consumer Opinion 10795 Watson Road St. Louis, MO 63127 Ph. 314/965-0053 Fax 314/965-8042 Contact: Carol McGill 12-4-12-0

Consumer Opinion Council 222 So. Meramec Ave., Ste. 301-02 St. Louis, MO 63105 Ph. 314/863-3780 Fax 314/863-2880 Contact: Shelle Hassenforder 13-0-10-10

Conway/Milliken & Ascts. 1655 Des Peres Road St. Louis, MO 63131 Ph. 314/821-5600 Fax 314/821-8923 Contact: Stephanie Paule 48-42-48-48

Fact Finders, Inc. 11960 Westline Industrial Dr., Ste. 105 St. Louis, MO 63146 Ph. 314/469-7373 Fax 314/469-0758 Contact: Sandra J. Christie 30-15-30-30

Marketeam Associates 1807 Park 270 Dr., Ste. 300 St. Louis, MO 63146 Ph. 314/878-7667 Fax 314/878-7616 Contact: Denise Titus 30-15-30-30

Marketeam Associates 348 Brookes Drive Hazelwood, MO 63042 Ph. 314/731-2005 Fax 314/731-1105 Contact: Kathy Sammons 24-20-24-24

Marketing Horizons, Inc. 1001 Craig Road St. Louis, MO 63146 Ph. 314/432-1957 Fax 314/432-7014 Contact: Robert Jasper 30-0-30-30 Peters Marketing Research, Inc. 12655 Olive Blvd., #250 St. Louis, MO 63141 Ph. 314/542-0011 Contact: Anne Fleming 25-0-25-25

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1655 Des Peres Road, Ste. 110 Des Peres, MO 63131 Ph. 800/992-2139 or 800/325-3338 Fax 314/822-4294 Contact: Yvonne Filla 20-0-20-20 (See advertisement on p. 55)

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St. Louis Survey Center 3630 S. Geyer Road, Ste. 112 Sunset Hills, MO 63127 Ph. 314/822-4145 or 800/325-3338 Fax 314/822-9145 Contact: Shirley Plevyak 42-38-42-42 (See advertisement on p. 55)

Superior Surveys of St. Louis 10795 Watson Road St. Louis, MO 63127 Ph. 314/325-4982 Fax 314/965-8042 Contact: Trish Dunn 12-4-12-0

Westgate Research, Inc. 650 Office Parkway Creve Coeur, MO 63141 Ph. 314/567-3333 Fax 314/567-7131 Contact: Germaine Eley 36-36-36-0

#### **NEBRASKA**

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The Gallup Organization-HQ for Processing 300 South 68th Street Lincoln, NE 68510 Ph. 402/489-8700 Fax 402/486-6248 Contact: Ellen Hoeppner 184-184-184-184

The Gallup Organization-Lincoln Downtown 200 North 11th Lincoln, NE 68505 Ph. 402/486-6598 Fax 402/477-3983 Contact: Charlie Colon 150-150-150-150

WRA, Inc. 1630 So. 70th Street, #100 Lincoln, NE 68506 Ph. 402/463-5054 Fax 402/483-5259 Contact: Gary L. Lorenzen 60-0-60-60

#### **OMAHA**

The Gallup Organization-Omaha 10909 Mill Valley Rd., #210 Omaha, NE 68154 Ph. 402/496-1240 Fax 402/496-1062 Contact: Dave Hoeppner 111-108-111-111

Gilmore Research Group 1620 Harney Street Omaha, NE 68102 Ph. 402/346-6767 Fax 402/346-6561 Contact: Robin Tilton 24-24-24-24

Midwest Survey, Inc. 8922 Cuming Street Omaha, NE 68114 Ph. 402/392-0755 Fax 402/392-1068 Contact: Jim Krieger 12-0-12-0

WRA, Inc. 10707 Pacific St., Ste. 202 Omaha, NE 68114 Ph. 402/391-7734 Fax 402/391-0331 Contact: Tom Wiese 30-0-30-30

#### **NEVADA**

#### LAS VEGAS

I/H/R Research Group-Las Vegas 4440 S. Maryland Pkwy., #203 Las Vegas, NV 89119 Ph. 702/734-0757 Fax 702/734-6319 Contact: Lynn Stalone 75-50-75-75 (See advertisement on p. 68)

Las Vegas Surveys, Inc. 1516 S. Eastern Ave. Las Vegas, NV 89104 Ph. 702/598-0400 Fax 702/598-0883 Contact: Carlos Kelly 20-0-20-0

#### **RENO**

C/J Research, Inc. Executive Plaza 1005 Terminal Way, Ste. 202 Reno, NV 89502 Ph. 800/323-0266 Fax 702/688-3788 Contact: Sherrei Binke/Terri Cotter 35-0-35-0

(See advertisement on p. 65)

MarkeTec, Inc. 20 Mary Street Reno, NV 89502 Ph. 702/333-1221 Fax 702/333-1224 Contact: Katherine Cole 7-0-1-0



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Bruskin/Goldring 100 Metroplex Drive Old Bridge, NJ 08857 Ph. 908/572-7300 Fax 908/572-7980 Contact: Richard Hare 140-140-140-140

Capricorn TelePlus 322-D Englishtown Rd. Old Bridge, NJ 08857 Ph. 201/251-9000 Fax 201/251-9008 Contact: Patti Nelson 30-0-30-0

#### NORTHERN NEW JERSEY

Opinion Research Corporation 100 Corporate Court So. Plainfield, NJ 07080 Ph. 908/769-8200 Fax 908/769-4842 Contact: Rob Karcezewski 85-60-85-85

#### **Roth-Harris Communications**

822 Broadway Bayonne, NJ 07002 Ph. 201/585-1400 Fax 201/585-1524 Contact: Lou Roth 100-60-100-100

#### The WATS Room

120 Van Nostrand Avenue Englewood Cliffs, NJ 07632 Ph. 201/585-1400 Fax 201/585-1524 Contact: Lou Roth 100-60-100-100 (See advertisement on p. 81)

#### **PARSIPPANY**

#### TMR, Inc. Two Sylvan Way Parsippany, NJ 07054 Ph. 201/829-1030 Fax 201/829-1031 Contact: Joe Calvanelli 20-20-20-20

(See advertisement on p. 31)

### TRENTON

Response Analysis Corp. 3635 Quaker Bridge Rd. Trenton, NJ 08619 Ph. 609/587-1022 Fax 609/586-0149 Contact: Miriam Lowe 50-50-50-50

#### **NEW MEXICO**

#### **ALBUQUERQUE**

Gilmore Research Group 2400 Louisiana Ave. N.E. AFC Bldg. #4, Ste. 110 Albuquerque, NM 87110 Ph. 505/888-3536 Fax 505/881-0227 Contact: Frank Luna 20-20-20-20

Sandia Marketing Services 2201 San Pedro NE Bldg. 1, #230 Albuquerque, NM 87110 Ph. 800/950-4148 Fax 505/883-4776 Contact: Lana Scutt 14-14-14-0

#### **NEW YORK**

#### ALBANY

Fact Finders, Inc. 262 Delaware Ave. Albany, NY 12054 Ph. 518/439-7400 Fax 518/439-7609 Contact: Stephen Ribner 30-0-0-0

#### On-Line Communications, Inc.

1724 Fifth Avenue Troy, NY 12180 Ph. 518/272-1184 Fax 518/272-0018 Contact: Mary Bucca 40-40-40-40 (See advertisement on p. 76)

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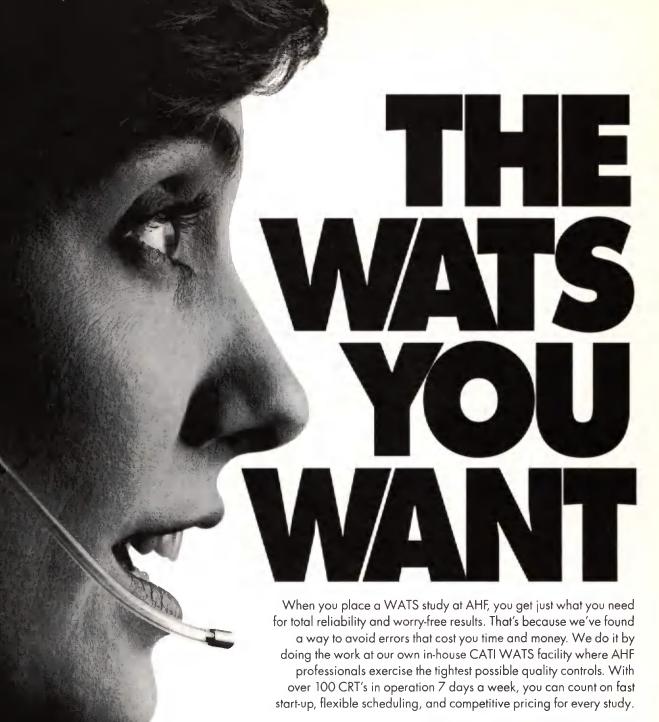
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#### **BUFFALO**

Buffalo Survey & Research, Inc. 1249 Eggert Road Buffalo, NY 14226 Ph. 716/833-6639 Fax 716/834-0372 Contact: Jeanette Levin 8-0-8-0

Marketing Decisions Group, Inc. 9141 Main Street Buffalo, NY 14031 Ph. 716/634-2045 Fax 716/634-9560 Contact: Arup K. Sen 15-7-15-0

Smartline Systems, Inc. Empire Tower, Ste. 510 Buffalo, NY 14202 Ph. 800/232-4484 Fax 716/842-2020 Contact: Lynn O'Connor 60-60-60-60-60

Survey Service of Western New York 1911 Sheridan Drive Buffalo, NY 14223 Ph. 716/876-6450 Fax 716/876-0430 Contact: Susan Adelman 30-30-30-0

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100 Avenue of the Americas New York, NY 10013 Ph. 212/941-5555 or 800/TAKE AHF Fax 212/941-7031 Contact: Bill Monsky or Tibor Weiss 102-102-102-102 (See advertisement on p. 79)

A thru Z Marketing Research 34 Cliff Street New York, NY 10038 Ph. 212/608-4877 Fax 212/608-4966 Contact: Steve Margolin 20-0-20-20

Beta Research Corporation 6400 Jericho Turnpike Syosset, NY 11791 Ph. 516/935-3800 Fax 516/935-4092 Contact: Richard Welch 40-20-40-0

Edward Blank Ascts. 71 West 23rd Street New York, NY 10010 Ph. 212/741-8133 Contact: Ed Blank 200-200-200-200 Brehl Ascts. Marketing Research 11 Grace Avenue Great Neck, NY 11021 Ph. 516/466-6882 Fax 516/773-0923 Contact: Mona Nicot 18-0-18-0

Brown Koff & Fried Interviewing Network 100 Fire Island Avenue Babylon, NY 11702 Ph. 212/206-0700 Fax 212/675-4795 Contact: Ronnee Fried 35-16-35-35

Centrac, Inc. 48 Industrial West Clifton, NJ 07012-1712 Ph. 201/777-6000 Fax 201/777-7134 Contact: Ron Leeds 12-12-12-12

Central Marketing, Inc. 30 Irving Place, 7th Flr. New York, NY 10003 Ph. 212/260-0070 Contact: Carol McMahon 150-150-150-150

CMR Market Research Inc. 518 Fifth Ave. New York, NY 10036 Ph. 212/944-4545 Fax 212/944-1969 Contact: Gary Solshatz 22-0-22-0

Diversified Research, Inc. 16 No. Astor Street Irvington, NY 10533 Ph. 914/591-5440 Fax 914/591-4013 Contact: Michael LaVelle 50-25-50-0

Ebony Marketing Research, Inc. 162-10 Jamaica Avenue New York, NY 11434 Ph. 718/526-3204 Fax 718/526-3312 Contact: Christy Campos 6-0-6-0

Ebony Marketing Research, Inc. 2100 Bartow Ave. Bronx, NY 10475 Ph. 212/320-3220 Fax 212/320-3996 Contact: Bruce Garfield 15-0-15-15

Facts Center 205 Lexington Avenue New York, NY 10016 Ph. 212/679-2500 Fax 212/679-0616 Contact: Peter Kochenehal 94-54-94-94

Focus World, Inc. 146 Highway 34, Ste. 100 Holmdel, NJ 07733 Ph. 908/946-0100 Fax 908/946-0107 Contact: Paulette Eichenholtz 50-0-50-50 Glickman Research Associates, Inc. 160 Paris Avenue Northvale, NJ 07647 Ph. 201/767-8888 Fax 201/767-6933 Contact: Jim Glickman 8-0-8-0

Louis Harris & Associates 630 5th Avenue New York, NY 10111 Ph. 212/698-9600 40-40-40-40

Harte-Hanks Mktg. Svcs. National WATS Division 65 Route 4 East River Edge, NJ 07661 Ph. 201/342-6700 Fax 201/342-1709 Contact: Dan Martin 45-15-45-45

KRC Research 145 Avenue of the Americas, 7th Fir. New York, NY 10013 Ph. 212/989-6060 Contact: Bob Romano 100-0-100-100

Manhattan Phone Center 19 West 21st Street New York, NY 10010 Ph. 212/633-0490 Fax 212/366-5321 Contact: Ralph Borelli 50-50-50-50

Michaels Marketing Ascts. 704 Executive Blvd. Valley Cottage, NY 10989 Ph. 914/268-8900 Fax 914/268-8973 Contact: Virginia Michaels 50-0-50-50

Mktg., Inc. 200 Carleton Avenue East Islip, NY 11730 Ph. 516/277-7000 Fax 516/277-7601 Contact: Howard Gershowitz 200-118-200-200

Mktg., Inc. 100 Fire Island Ave. Babylon, NY 11702 Ph. 516/277-7000 Fax 516/277-7601 Contact: Howard Gershowitz 40-16-40-40

Quality Controlled Services (QCS) 142 Central Avenue Clark, NJ 07066 Ph. 908/815-1100 or 800/325-3338 Fax 908/499-7027 Contact: Yetta Draper 30-30-30-30-30

30-30-30 (See advertisement on p. 55)

#### **Roth-Harris Communications**

822 Broadway Bayonne, NJ 07002 Ph. 201/585-1400 Fax 201/585-1524 Contact: Lou Roth 100-60-100-100

#### Schlesinger Associates, Inc. Levinson Plaza, Ste. 302 2 Lincoln Highway Edison, NJ 08820 Ph. 908/906-1122 Fax 908/906-8792 Contact: Steven A. Schlesinger 20-0-20-20 (See advertisement on p. 37)

Schulman, Ronca & Bucuvalas, Inc. 444 Park Avenue So. New York, NY 10016 Ph. 212/481-6200 Fax 212/481-6219 Contact: Albert A. Ronca 65-60-65-65

Seaport Surveys 34 Cliff Street New York, NY 10034 Ph. 212/608-3100 Fax 212/608-4966 Contact: John Kummick 20-0-20-0

Statistical Research, Inc. 111 Prospect Street Westfield, NJ 07090 Ph. 201/654-4000 Fax 201/654-6498 Contact: Gale Metzger 45-45-45-45

Suburban Associates 579 Franklin Turnpike Ridgewood, NJ 07450 Ph. 201/447-5100 Fax 201/447-9536 Contact: Andy Edwards 35-15-35-35

The Telephone Centre, Inc. 3 Cottage Place New Rochelle, NY 10801 Ph. 914/576-1100 Fax 914/576-0469 Contact: Andy Fleischer 135-135-135-135

TeleQuest Nationwide Telephone Interviews 211 W. Chester Street Long Beach, NY 11561 Ph. 516/432-7733 Fax 516/432-1368 Contact: Barbara Ruderman 20-0-20-20

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Ph. 201/585-1400
Fax 201/585-1524
Contact: Lou Roth
100-60-100-100
(See advertisement on p. 81)

#### **POUGHKEEPSIE**

On-Line Communications, Inc. 291 Wall Street
Kingston, NY 12401
Ph. 914/331-0061
Fax 914/331-7016
Contact: Peggy O'Connor 40-40-40 (See advertisement on p. 76)

#### ROCHESTER

Gordon S. Black Corporation 135 Corporate Woods Rochester, NY 14623-1457 Ph. 716/272-8400 Fax 716/272-8680 Contact: Angel Broadnax 78-78-78-78



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#### SYRACUSE

KS&R Consumer Testing Center Shoppingtown Mall 3649 Erie Blvd. E. Syracuse, NY 13214 Ph. 800/645-5469 Fax 315/446-6719 Contact: Lynette S. Van Dyke 40-26-40-0

McCarthy Associates, Inc. Penn Can Mall/5775 S. Bay Rd. Cicero, NY 13039 Ph. 315/458-9320 Contact: John McCarthy 10-10-10-0

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Consumer Pulse of Charlotte 5625 Central Ave./Eastland Mall Charlotte, NC 28212 Ph. 704/536-6067 or 800/336-0159 Fax 704/536-2238 Contact: Jeff Davis 12-6-12-0

Leibowitz Market Research Ascts. One Parkway Plaza, Ste. 110 4824 Parkway Plz. Blvd. Charlotte, NC 28217-1968 Ph.704/357-1961 Fax 704/357-1965 Contact: Teri Leibowitz 15-10-0-0

MarketWise, Inc. 1332 E. Morehead St. Charlotte, NC 28204 Ph. 704/332-8433 Fax 704/332-0499 Contact: Beverly Kothe 15-0-15-15

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The Customer Center, Inc. Horace Kelly & Ascts. 3528 Vest Mill Road Winston-Salem, NC 27103 Ph. 919/768-7368 Fax 919/768-7428 Contact: Jane Emerson 22-0-22-22

FGI 700 Eastowne Drive Chapel Hill, NC 27514 Ph. 919/493-1670 Fax 919/490-8829 Contact: Lenny Lind 90-90-90-90

M/A/R/C Northline Ave., Ste. 661 Greensboro, NC 27408 Ph. 919/855-6700 Fax 919/294-3253 Contact: Grace Atkins 74-74-74-74

The Telephone Centre, Inc. 1605 Spring Garden St. Greensboro, NC 27403 Ph. 919/574-3000 Fax 919/574-3007 Contact: Liz Winter 65-65-65-65

#### RALEIGH

Johnston, Zabor & Associates, Inc. 2222 Chapel Hill-Nelson Hwy. Research Triangle Park, NC 27709 Ph. 919/544-5448 Fax 919/544-0954 Contact: Jeffery M. Johnston 30-0-30-30

Wilkerson & Associates 4208 Six Forks Rd., Bldg. 2, #333 Raleigh, NC 27609 Ph. 502/452-1575 15-0-15-0

#### **TARBORO**

Statistical Analysis Center Clark Square Mall, Main Street Tarboro, NC 27886 Ph. 919/823-0950 Fax 919/823-4621 Contact: Rawls Howard, Jr. 29-9-20-20

#### OHIO

#### AKRON

Opinion Centers American, Inc. 2872 W. Market St., Ste. D Akron, OH 44143 Ph. 216/867-0885 Fax 216/867-5429 Contact: Suzann Davis 10-0-0-0

Research Interviewing Center 1 Cascade Plaza, 21st Flr. Akron, OH 44308 Ph. 216/762-2141 Fax 216/762-3019 Contact: Jane Sheppard 42-36-36-36

#### **CINCINNATI**

Advanced Research In Marketing 10133 Springfield Pike Cincinnati, OH 45215 Ph. 513/772-2929 Contact: Judy Christman 22-0-22-0

Alliance Research, Inc. 538 Centre View Blvd. Crestview Hills, KY 41017 Ph. 606/344-0077 Fax 606/344-0078 Contact: Molly Moreland 70-70-70-70

The Answer Group 4665 Cornell Rd., #150 Cincinnati, OH 45241 Ph. 513/489-9000 Fax 513/489-9130 Contact: Mary Anne Habel 20-0-20-20

Assistance In Marketing 11890 Montgomery Road Cincinnati, OH 45249 Ph. 513/683-6600 Fax 513/683-9177 Contact: Irwin Weinberg 35-10-21-21

B & B Research Services, Inc. 8005 Plainfield Road Cincinnati, OH 45236 Ph. 513/793-4223 Fax 513/793-9117 Contact: Lynn Caudill 20-15-15-0

Burke Marketing Research 2621 Victory Parkway Cincinnati, OH 45206 Ph. 513/852-3842 Fax 513/559-7555 Contact: Beth Teehan 110-110-110 Calo Research Services 10250 Alliance Rd., Ste. 230 Cincinnati, OH 45242 Ph. 513/984-9708 Contact: Patricia Calo 14-0-14-0

Consumer Pulse of Cincinnati Forest Fair Mall 514 Forest Fair Drive Cincinnati, OH 45240 Ph. 513/671-1211 or 800/336-0159 Fax 513/346-4244 Contact: Susan Lake 12-6-12-0

#### **DataSource**

1717 Dixie Highway, Ste. 500 Ft. Wright, KY 41011 Ph. 606/331-3632 Fax 606/331-3661 Contact: Marc Drizin 40-30-40-40 (See advertisement on p. 67)

Fields Marketing Research, Inc. 7979 Reading Rd. Cincinnati, OH 45237 Ph. 513/821-6266 Fax 513/679-5300 Contact: Ken A. Fields 28-28-28-0

Marketing Research Services, Inc. 15 East Eighth Street Cincinnati, OH 45202 Ph. 513/579-1555 Fax 515/562-8819 Contact: Randall Thaman 125-125-125-125

MarketVision Research, Inc. MarketVision Bldg. 4500 Cooper Rd. Cincinnati, OH 45242 Ph. 513/791-3100 Fax 513/791-3103 Contact: Ellen Benner 50-40-50-50

Matrixx Marketing Research 4600 Montgomery Rd., Ste. 400 Cincinnati, OH 45212 Ph. 513/841-1199 Fax 513/841-9966 Contact: Brian D. Goret 65-65-65-65

QFact Marketing Research 9908 Carver Road Cincinnati, OH 45242 Ph. 513/891-2271 Fax 513/791-7356 Contact: Mary Swart/Nan Moore 22-6-22-22

Quick Test 11 Triangle Park Dr. Cincinnati, OH 45246 Ph. 513/772-0134 Fax 513/772-1125 Contact: Barbara Riggs 31-28-31-31 Research & Results, Inc. 4941 Paddock Rd. Cincinnati, OH 45237 Ph. 513/242-6700 Fax 513/242-1337 Contact: Barbara Newman 18-0-18-0

Service Industry Research Sys. 2330 Victory Pkwy. Cincinnati, OH 45206 Ph. 513/751-5556 Fax 513/751-1303 Contact: Mirjana Popovich 32-24-32-32

Spar/Burgoyne Info. Sys. 30 West Third Street Cincinnati, OH 45202 Ph. 513/621-7000 Fax 513/621-9449 Contact: Ann Wilking 20-20-20-0

#### **CLEVELAND**

Business Research Services, Inc. 23825 Commerce Park Cleveland, OH 44122 Ph. 216/831-5200 Fax 216/292-3048 Contact: Tony Ramacciatti 25-0-25-25

Cleveland Field Resources, Inc. 781 Beta Dr., #E Mayfield Village, OH 44143 Ph. 216/473-9941 Fax 216/473-0428 Contact: Daniel McCafferty 15-12-15-15 691 Richmond Road Cleveland, OH 44143 Ph. 800/950-9010 Fax 216/461-9525

Fax 216/461-9525 Contact: Betty Perry/Harriet Fadem 15-2-15-0 (See advertisement on p. 83)

Cleveland Survey Center

Consumer Pulse of Cleveland 4301 Ridge Road Cleveland, OH 44144 Ph. 216/351-4644 or 800/336-0159 Fax 216/351-7876 Contact: Veronica Hoffman McCready 28-16-28-0

**Focus Groups of Cleveland Survey Center** 

2 Summit Park Dr., Ste. 225 Cleveland, OH 44131 Ph. 800/950-9010 Fax 216/642-8695 Contact: Harriet Fadem/Betty Perry 5-2-5-0

Pat Henry Market Research, Inc. 230 Huron Rd. N.W., Ste. 100.43 Cleveland, OH 44113 Ph. 216/621-3831 Fax 216/621-8455 Contact: Judith A. Hominy 12-5-12-0

The Maffert Research Group 25111 Country Club Blvd. North Olmsted, OH 44070 Ph. 216/779-1303 Fax 216/779-2718 Contact: Cindy Kozik 20-10-10-0

Marketeam Associates 3645 Warrensville Ctr. Rd., #340 Shaker Heights, OH 44122 Ph. 216/491-9515 Fax 216/491-8552 Contact: Nikki Klonaris 14-0-14-14

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Opinion Centers, America 22021 Brookpark Rd. Cleveland, OH 44126 Ph. 216/867-6117 Fax 216/79-3040 Contact: Betty Schwarz 35-10-35-35

Rosen Research 25906 Emery Road Cleveland, OH 44128 Ph. 216/464-5240 Fax 216/464-7864 Contact: Shirley Jacim 10-1-10-0

#### **COLUMBUS**

B & B Research Services, Inc. 1365 Grandview Avenue Columbus, OH 43212 Ph. 614/486-6746 Fax 614/486-9958 Contact: Judy Frederick 10-6-6-0

Clark Jones Inc. 1029 Dublin Road Columbus, OH 43215 Ph. 614/488-2466 Fax 614/488-2564 Contact: Hugh Clark 29-10 -29-0

Focus and Phones of Columbus 2655 Oakstone Drive Columbus, OH 43231 Ph. 614/898-5800 Fax 614/895-5840 Contact: Sally Pilcher 25-8-25-0

Project Research, Inc. 2929 Kenny Road Columbus, OH 43221 Ph. 614/538-2440 Fax 614/538-2444 Contact: Cindy Calvert 15-0-15-15

#### Quality Controlled Services (QCS)

7634 Crosswoods Drive Columbus, OH 43235 Ph. 800/242-4118 or 800/325-3338 Fax 614/436-7040 Conact: Judy Golas 23-13-23-23 (See advertisement on p. 55)

Saperstein Associates, Inc. 4555 N. High Street Columbus, OH 43214 Ph. 614/261-0065 Fax 614/261-0076 Contact: Martin Saperstein 36-21-36-36 Dwight Spencer & Associates, Inc. 1290 Grandview Avenue Columbus, OH 43212 Ph. 614/488-3123 Fax 614/421-1154 Contact: Betty Spencer 28-16-28-28

#### DAYTON

Ruth Elliott Research Co., Inc. 3077 Kettering Blvd., Ste. 300 Dayton, OH 45439-1949 Ph. 513/294-5959 Fax 513/294-8518 Contact: Dianne Howell 10-0-10-10

Shiloh Research Ascts., Inc. 6927 No. Main Street Dayton, OH 45415 Ph. 513/274-9325 Fax 513/274-9536 Contact: Alan Sibila 8-0-8-0

#### **TOLEDO**

Barbour Research, Inc. 5241 Southwyck Blvd., Ste. 201 Toledo, OH 43614 Ph. 419/866-3475 Fax 419/866-3478 Contact: Emily Barbour 40-20-40-40

Creative Marketing Enterprises 3609 W. Alexis Road Toledo, OH 43623 Ph. 419/473-2020 Contact: Lynn Brown 50-50-50-50

Market Research of Toledo 3103 Executive Pkwy., #106 Toledo, OH 43606 Ph. 419/534-4705 Fax 419/531-8950 Contact: Sharon Schweickert 20-0-20-0

NFO Research, Inc. P.O. Box 315 Toledo, OH 43697-0315 Ph. 419/666-8800 Fax 419/661-8595 Contact: Sara Van Dahm 200-200-200-200

Quality Controlled Services (QCS)

3035 Moffat Drive Toledo, OH 43615 Ph. 419/841-8300 or 800/325-3338 Fax 419/841-8349 Contact: Jackie Martzke 40-35-40-40 (See advertisement on p. 55)

#### **OKLAHOMA**

#### OKLAHOMA CITY

Johnson Marketing Research, Inc. 2915 N. Classen Blvd., #50 Oklahoma City, OK 73106 Ph. 405/528-2700 Contact: Patty Casteel 14-0-14-0 Oklahoma City Research Ruth Nelson Research Svcs. Quail Springs Mall 2501 West Memorial Drive Oklahoma City, OK 73134 Ph. 405/752-4710 Fax 405/752-2344 10-10-10-10

Oklahoma Market Research 3909 Classen Blvd., Ste. 200 Oklahoma City, OK 73118 Ph. 405/525-3412 Fax 405/525-3419 Contact: Clyde Nitta 19-0-19-0

#### **TULSA**

Cunningham Marketing & Rsch. Fld. Svcs. 4107 So. Yale, #LA107 Tulsa, OK 74135 Ph. 918/664-7485 Fax 918/664-4122 Contact: Roberta Cunningham 10-4-10-0

Gayle's Force, Inc./Tulsa Surveys 4530 So. Sheridan, #101 Tulsa, OK 74135 Ph. 918/665-3311 Fax 918/665-3388 Contact: Tim Jarrett 30-1-30-0

#### **OREGON**

#### PORTLAND

Gargan & Associates 2705 E. Burnside, Ste. 200 Portland, OR 97214 Ph. 503/234-7111 Fax 503/233-3865 Contact: Daniel Gargan 15-2-15-15

Gilmore Research Group 729 N.E. Oregon St., Ste. 150 Portland, OR 97232 Ph. 503/236-4551 Fax 503/731-5590 Contact: David Nelson 35-20-35-35

Griggs-Anderson Field Research 308 S.W. 1st Ave., 1st Flr. Portland, OR 97204 Ph. 503/241-8700 Fax 503/241-8716 Contact: Mary Cogan 110-80-110-110

Market Decisions Corporation 8959 S.W. Barbur Blvd., #204 Portland, OR 97219 Ph. 503/245-4479 Fax 503/245-9677 Contact: Sue Ellen Christensen 48-20-20-20 Market Trends, Inc. 2130 S.W. Jefferson, Ste. 200 Portland, OR 97201 Ph. 503/224-4900 Fax 503/224-0633 Contact: Laura Demelo 22-22-22-22

Omni Research 7689 S.W. Capitol Hwy. Portland, OR 97219 Ph. 503/245-4014 Fax 503/245-9065 Contact: Chris Robinson 10-0-10-10

### PENNSYLVANIA

#### **ALLENTOWN**

Telephone Concepts, Unltd. 3724 Crescent Center W. Whitehall, PA 18052 Ph. 215/437-4000 Fax 215/437-5212 Contact: Robert Williams 40-0-40-0

#### **ERIE**

Moore Research Services 2610 Ellsworth Ave. Erie, PA 16508 Ph. 814/868-4678 Contact: Peggy Moore 10-5-10-0

#### INDIANA

Intersearch Corporation Indiana, PA 15701 Ph. 215/657-6400 80-80-80-80

#### LANCASTER

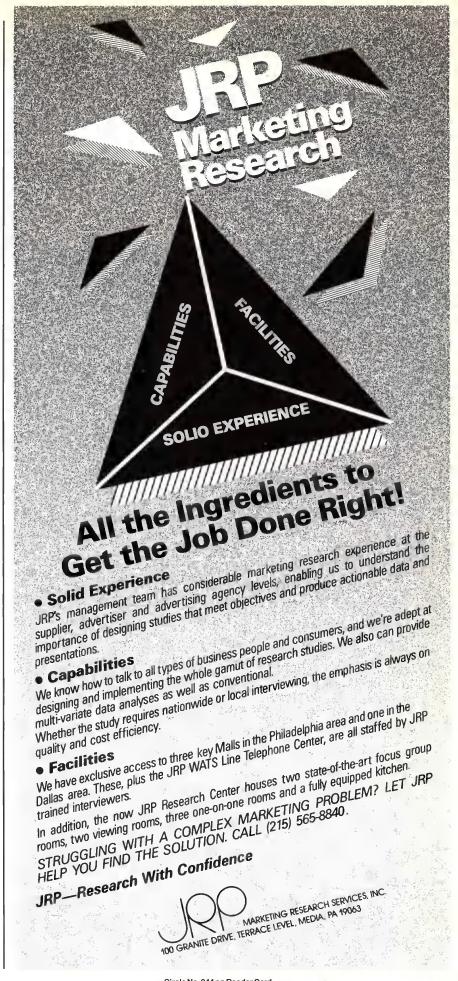
Visions Marketing Services 451 East Ross St. Lancaster, PA 17602 Ph. 717/295-8000 Fax 717/295-8020 Contact: Robert Howell 35-8-35-20

#### **PHILADELPHIA**

Central Telephone Interviewing Sys. (CTIS) 920 Towncenter Dr., Bldg. I-10 Langhorne, PA 19047 Ph. 215/752-7266 Fax 215/741-4893 Contact: Bob Ruppe 50-50-50-50

#### Chilton Research Services

One Chilton Way Radnor, PA 19089 Ph. 215/964-4602 Fax 215/964-4682 Contact: Barbara Nuessle 300-300-300-300 (See advertisement on Back Cover)



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Consumer/Industrial Research Svce. 600 No. Jackson Street Media, PA 19063 Ph. 215/565-6222 Fax 215/565-1260 Contact: Gene Rullo 35-0-35-0 Consumer Pulse of Philadelphia 2203 Plymouth Meeting Mall Plymouth Meeting, PA 19462 Ph. 215/825-6636 or 800/336-0159 Fax 215/825-6805 Contact: Elanor Yates 20-8-20-0

The Data Group, Inc. 2260 Butler Pike, Ste. 150 Plymouth Meeting, PA 19462 Ph. 215/834-2080 Fax 215/834-3035 Contact: Ted Reed 95-85-85-85 Delta Market Research, Inc. 333 N. York Road Hatboro, PA 19040 Ph. 215/674-1180 Fax 215/674-1271 Contact: Linda Celec 23-20-23-23

Equifax/Quick Test Opinion Centers 2200 West Broad Street Bethlehem, PA 18018 Ph. 215/861-8880 or 800/678-0100 Fax 215/861-8212 Contact: Rosemary Murtagh 66-42-66-66

#### ICR Survey Research Group

605 West State Street Media, PA 19063 Ph. 215/565-9280 Fax 215/565-2369 Contact: Fred Soulas 100-100-100-100 (See advertisement on pp. 27,29,31)

Intersearch Corporation 132 Welsh Road Horsham, PA 19044 Ph. 215/657-6400 Contact: Robert Cosgrove 50-50-50-50

Intersearch Corporation Northeast Philadelphia, PA Ph. 215/657-6400 50-50-50-50

Intersearch Corporation Oxford Circle, PA 19363 Ph. 215/657-6400 90-55-90-90

Intersearch Corporation Mayfair, PA Ph. 215/657-6400 45-45-45

JRP Marketing Research Svcs. 100 Granite Dr., Terrace Level

Media, PA 19063 Ph. 215/565-8840 Fax 215/565-8870 Contact: Kathy McCarty 33-15-20-20 (See advertisement on p. 85)

Market Dimensions, Inc. 203 E. Baltimore Pike Media, PA 19063 Ph. 215/565-9610 Fax 215/565-7293 25-0-25-25

MarketLab Research, Inc. 100 No. 17th Street Philadelphia, PA 19103 Ph. 215/561-5500 Fax 215/561-6525 Contact: Tom Bershad 30-15-30-30



Mar's Surveys, Inc. Rte. 130, Cinnaminson Mall Cinnaminson, NJ 08077 Ph. 609/786-8514 Fax 609/786-0480 Contact: Marlene Teblum 14-0-14-5

MSI International East 408 E. 4th Street Bridgeport, PA 19405 Ph. 215/270-0919 Fax 215/272-2712 Contact: Paul Strasser 35-20-35-35

**Quality Controlled Services (QCS)** 

2577 Interplex Drive KOR Center A, Ste. 101 Trevose, PA 19053 Ph. 800/752-2027 or 800/325-3338 Fax 215/639-8224 Contact: Mitzi Keller 14-0-14-0 (See advertisement on p. 55)

Quick Test 2200 W. Broad Street Bethlehem, PA 18018 Ph. 215/861-8880 Fax 215/861-8212 Contact: Margaret Burd 66-48-66-66

J. Reckner Associates

587 Bethlehem Pike, #800 Montgomeryville, PA 18936 Ph. 215/822-6220 Fax 215/822-2238 Contact: Nancy Kolkebeck 20-10-20-20 (See advertisement on p. 86)

The Reich Group Seven Penn Center 1635 Market Street, #200 Philadelphia, PA 19103 Ph. 800/331-9316 Fax 215/972-1777 Contact: Mort Reich 200 -30-200 - 200

Research, Inc. 531 Plymouth Rd., Ste. 510 Plymouth Meeting, PA 19462 Ph. 215/941-2700 Fax 215/941-2711 Contact: Phyllis Santoro 15-12-15-15

The Response Center, Inc. 3440 Market Street, 1st Flr. East Philadelphia, PA 19104 Ph. 215/222-2800 Fax 215/222-3047 Contact: Patrick Baldasare 70-50-70-0 Ricci Telephone Research, Inc.

30 So. Sproul Rd.
Broomall, PA 19008
Ph. 215/356-0675
Fax 215/356-7577
Contact: Sal Ricci or Chris Ricci 25-0-25-25
(See advertisement on p. 87)

Robinson Associates, Inc. 500 So. Roberts Road Bryn Mawr, PA 19010 Ph. 215/527-3100 Fax 215/527-2421 Contact: Louise Waltman 20-0-20-20 RSVP Interviewing Services 1916 Welsh Road Philadelphia, PA 19115 Ph. 215/969-8500 Fax 215/969-3717 Contact: Neil J. Blefeld 100-30-100-100

Survey America 1350 S. Pennsylvania Ave. Morrisville, PA 19067 Ph. 215/736-1600 Fax 215/736-5984 Contact: Douglas Elliott 30-30-30-30

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Tel-One Corporation Two Electronic Drive Horsham, PA 19044 Ph. 215/784-5935 Fax 215/784-5900 Contact: Neal Dranoff 300-250-300-300

TMR, Inc. 1974 Sproul Road Broomall, PA 19008 Ph. 215/359-1190 Fax 215/353-5946 Contact: Tom Ramsburg 50-50-50-50 (See advertisement on p. 31)

The Vanderveer Group 555 Virginia Drive Ft. Washington, PA 19034 Ph. 215/646-7200 Fax 215/641-1898 73-0-73-0

The WATS House 3440 Market Street Philadelphia, PA 19104 Ph. 215/222-5600 Contact: Dan Margherita 70-70-70-70

#### **PITTSBURGH**

Campos Market Research 216 Blvd. of the Allies Pittsburgh, PA 15222 Ph. 412/471-8484 Fax 412/471-8497 Contact: Rene Campos 40-20-40-40

Clark & Associates 120 So. Whitfield St. Pittsburgh, PA 15206 Ph. 412/361-3200 Fax 412/361-5103 Contact: John Clark 10-5-10-0

Direct Response Marketing 4240 Greensburg Pike Pittsburgh, PA 15221 Ph. 412/271-4300 Fax 412/271-7121 Contact: Cindy Gaich 35-23-23-0

Gilmore Research Group 100 Forbes/Kossman Bldg., #1130 Pittsburgh, PA 15222 Ph. 412/346-8885 Fax 412/471-8362 Contact: David Skidmore 20-18-20-20 Pert Survey Research 454 Perry Hwy. West View, PA 15229 Ph. 203/242-2005 Fax 203/242-4857 Contact: Patty Crawford 30-0-30-30

#### STATE COLLEGE

Diagnostics Plus 111 Sowers Street State College, PA 16801 Ph. 814/231-7670 Fax 814/231-7672 Contact: Joan M. Sabatino 10-10-10-0

#### RHODE ISLAND

#### **PROVIDENCE**

Advantage Research Corp. 610 Ten Rod Road No. Kingstown, RI 02852 Ph. 401/294-6640 Fax 401/294-6661 Contact: Rick Nagele 25-0-0-0

Alpha Research Associates, Inc. 395 Smith Street Providence, RI 02908 Ph. 401/861-3400 Fax 401/861-0062 Contact: Anthony B. Pesaturo 22-0-22-0

#### **SOUTH CAROLINA**

#### CHARLESTON

Bernett Research 2150 Northwoods Blvd. E1B Northwoods Mall No. Charleston, SC 29418 Ph. 803/553-0030 Contact: Gloria Duda 6-0- 6-0

#### **COLUMBIA**

MarketSearch Corp. 2721 Devine Street Columbia, SC 29205 Ph. 803/254-6958 Fax 803/799-9180 Contact: Melinda Mukofsky 55-0-55-0

Metromark Field Services 3030 Devine Street Columbia, SC 29205 Ph. 803/256-8694 Fax 803/254-3798 19-0-15-0

#### GREENVILLE

Carolina Market Research 88 Villa Road Greenville, SC 29615 Ph. 803/233-5775 Fax 803/233-6181 Contact: Elizabeth B. Buchanan 12-0-12-0

Research Inc.
33 Villa Rd., Ste. 202
Greenville, SC 29615
Ph. 803/232-2314
Fax 803/232-1408
Contact: Deborah S. Ott
30-0-4-0

#### **SOUTH DAKOTA**

#### SIOUX FALLS

American Public Opinion Survey and Market Research Corp. 1324 So. Minnesota Avenue Sioux Falls, SD 57105-0625 Ph. 605/338-3918 Fax 605/394-7473 Contact: Warren R. Johnson 30-30-30-30

#### **TENNESSEE**

#### **CHATTANOOGA**

Wilkins Research 1921 Morris Hill Rd. Chattanooga, TN 37421 Ph. 615/894-9478 Fax 615/894-0942 Contact: Madge Wilkins 36-0-36-0

#### **MEMPHIS**

Accudata/Chamberlain Mkt. Rsch. 1036 Oakhaven Rd. Memphis, TN 38119 Ph. 901/763-0405 Fax 901/763-0660 Contact: Valerie Jolly 10-0-10-10

Market Development Associates 5050 Poplar Ave., Ste. 821 Memphis, TN 38157 Ph. 901/682-1011 Fax 901/682-5352 Contact: Elizabeth Norwood 10-10-10-10

PWI Research 1755 Lynnfield Rd., Ste. 249 Memphis, TN 38119 Ph. 901/682-2444 Fax 901/682-2471 Contact: Karen Reddin 36-8-36-36

#### **NASHVILLE**

**Ouality Controlled Services (OCS)** 

Fairlawns Building 5203 Maryland Way, Ste. 150 Brentwood, TN 37027 Ph. 800/637-0137 or 800/325-3338 Fax 615/661-4035 Contact: Nancy Proctor 15-2-15-0 (See advertisement on p. 55)

20/20 Research 2303 21st Ave. So., 2nd Flr. Nashville, TN 37212 Ph. 800/737-2020 Fax 615/385-0925 Contact: Greg Fuson 20-20-20-20

#### **TEXAS**

#### **AMARILLO**

Opinions Unlimited Inc.

8201 S.W. 34th Amarillo, TX 79121 Ph. 806/353-4444 Fax 806/353-4718 Contact: Anndel Hodges-Martin 50-35-50-50 (See advertisement on p. 89)

#### **AUSTIN**

First Market Research Corp.

2301 Hancock Drive Austin, TX 78756 Ph. 512/451-4000 Fax 512/451-5700 Contact: James Heiman 27-0-27-27 (See advertisement on p. 71)

The Gallup Organization-Austin 1016 LaPosada, Suite 290 Austin, TX 78752 Ph. 512/454-5271 Contact: Dave Pleiss 100-75-100-100

NuStats, Inc. 901 W. MLK Blvd. Austin, TX 78701 Ph. 512/469-6400 Fax 512/469-6408 Contact: Bruce Walters 100-20-100-100

Tammadge Market Research 1616B Rio Grande Austin, TX 78701 Ph. 512/474-1005 Fax 512/370-0339 Contact: Melissa R. Pepper 35-30-35-35

#### DALLAS/FORT WORTH

Edward Blank Associates 100 So. Industrial Blvd. Euless, TX 76040 Ph. 212/741-8133 Contact: Ed Blank 175-175-175-175

Edward Blank Associates 1201 No. Watson Rd., Ste. 100 Arlington, TX 76006 Ph. 212/741-8133 Contact: Ed Blank 75-75-75-75

Decision Analyst, Inc. 2221 East Lamar Blvd. Arlington, TX 76006 Ph. 817/640-6166 or 800/272-5974 Fax 817/640-6567 Contact: Ramona Pearcey 51-38-51-0

DSS Research 711 E. Lamar Blvd., #101 Arlington, TX 76011 Ph. 817/265-2422 Fax 817/261-0707 Contact: Roger Gates 50-50-50-50

Fenton Swanger Rsch., Inc. 14800 Quorum Dr., Ste 250 Dallas, TX 75240 Ph. 214/934-0707 Fax 214/490-3919 Contact: Ann Fenton 30-10-30-0

Focus On Dallas 12240 Inwood Rd., #400 Dallas, TX 75244 Ph. 214/960-5850 Fax 214/960-5859 Contact: Kelly Lynn Ireland 15-0-0-0

Linden Research Services, Inc. 4800 So. Hulen Ft. Worth, TX 76132 Ph. 817/370-7678 Fax 817/370-9019 Contact: Rhonda Linden 6-0-6-0

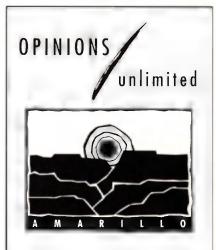
M/A/R/C 1700 Wilshire Denton, TX 76201 Ph. 817/566-6668 Fax 817/566-0671 Contact: Alice Bell-Baland 123-123-123-123

Probe Research Inc. 2723 Valley View Ln. Dallas, TX 75234 Ph. 214/241-6696 Fax 214/241-8513 Contact: Richard Harris 27-0-27-0

#### Quality Controlled Services (QCS)

14679 Midway Road, Ste. 102
Dallas, TX 75244
Ph. 800/421-2167 or 800/325-3338
Fax 214/490-3065
Contact: Joyce Clifton
12-0-12-0
(See advertisement on p. 55)

Savitz Research Center, Inc. 13747 Montfort Dr., Ste 111 Dallas, TX 75240 Ph. 214/386-4050 Fax 214/661-3198 Contact: Nancy Monnier 80-40-80-80



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#### **EL PASO**

Aim Research 10456 Brian Mooney El Paso, TX 79935 Ph. 915/591-4777 Fax 915/595-6305 Contact: Linda Adams 20-4-4-0

#### **HOUSTON**

CQS Research, Inc. 1726 Augusta, #150 Houston, TX 77057 Ph. 713/783-9111 Fax 713/783-4238 Contact: Noel Roulin 80-0-80-80

Creative Consumer Research 3945 Greenbriar Stafford, TX 77477 Ph. 713/240-9646 Fax 713/240-3497 Contact: Patricia Pratt 50-12-50-0

The Gallup Organization-Houston 14405 Walters Rd., Ste. 200 Houston, TX 77014 Ph. 713/444-0040 Fax 713/586-1606 Contact: Susan Boe 160-160-160-160

Higginbotham Associates, Inc. 3355 W. Alabama, Ste. 530 Houston, TX 77098 Ph. 713/626-3033 Contact: Marie Kraft 20-0-15-1

In-Touch Research, Inc. 5855 Sovereign, Ste. 200 Houston, TX 77036 Ph. 713/773-8300 Fax 713/773-8306 Contact: Debbie Thigpen 22-0-22-0

MVA Research 1726 Augusta, #100 Houston, TX 77057 Ph.713/783-9109 Fax 713/783-4238 Contact: Michael Pope 80-0-80-60

Quality Controlled Services (QCS) 1560 West Bay Area Blvd., Ste. 130 Friendswood, TX 77546 Ph. 800/522-2385 or 800/325-3338 Fax 713/486-3831 Contact: Diana Reid 20-0-20-20 (See advertisement on p. 55)

The Woodward Group 10101 S.W. Freeway, Ste. 335 Houston, TX 77074 Ph. 800/678-7839 Fax 713/772-0265 Contact: Kerry A. Palermo 16-0-16-0

#### LUBBOCK

United Marketing Research 1516 53rd Street Lubbock, TX 79412 Ph. 800/888-8463 Fax 806/744-0327 Contact: James Petrillo 120-52-120-120 (See advertisement on p. 90)

#### SAN ANTONIO

Creative Consumer Research 5411 Bandera Rd., Ste. 307 San Antonio, TX 78238 Ph. 512/520-7025 Fax 512/680-9906 Contact: Richard Weinhold 25-0-25-0

Galloway Research Service 4346 N.W. Loop 410 San Antonio, TX 78229 Ph. 512/734-4346 Fax 512/732-4500 Contact: Linda Brazel 66-48-66-66

VNU Operations Center 4944 Research Dr., Bldg. F San Antonio, TX 78240 Ph. 800/395-0709 Contact: David Lustig 60-60-60-60

#### UTAH

#### **PROVO**

BRG Research Service 50 East 500 No. Provo, UT 84601 Ph. 801/373-9923 Fax 801/374-2751 Contact: Laurie Rowley 25-0-25-25

Western WATS Center 288 W. Center Street Provo, UT 84601 Ph. 801/373-7735 Fax 801/375-0672 Contact: Ron Lindorf or Ed Ledek 175-175-175-175

The Wirthlin Group 1998 South Columbia Lane Orem, UT 84058 Ph. 801/226-1524 Fax 801/226-3483 Contact: Kevin Crandall 117-96-117-117

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#### Trade Talk

continued from p. 94

researchers can expect to obtain from them. Pope frequently adds helpful advice on avoiding common pitfalls in the various research areas. The book closes with some equally helpful chapters, including "Ten Tips on Being a Savvy Research Client" and "How to Work with a Research Company."

These and other chapters offer researchers a nice side benefit because they may serve as good primers for people you work with who aren't familiar with how, for example, ad research is done. Pope explains things with very little jargon, so non-researchers can understand what he's talking about. If you need to justify the decision to use or not to use a technique or to explain to management what RDD and CATI are, "Practical Marketing Research" will come in handy.

#### Competitive intelligence

This month's second book is about research of a different kind, albeit one that some market researchers know very well: competitive intelligence. "Analyzing Your Competition" is published by FIND/SVP, a New York consulting and research firm that specializes in information research.

Part of almost any research project is finding out what your competition is doing and measuring the opinions of its customers—especially if they also happen to be your customers. That's where competitive intelligence (CI) comes in. In conjunction with marketing research, a comprehensive CI effort can tell you a great deal about the other players in your industry. As author Tim Powell states in the preface: "...95

percent of competitive business information comes from publicly available sources. The companies who really excel at Cl are not the ones with secret CI techniques, or even those who practice corporate espionage. The companies who are most successful at Cl are those who are able to use this information to see trends and anticipate future moves and who are able to act on this information. Integrating Cl findings into the decision-making fabric of the organization is key for success."

#### Many sources

While there are firms, such as FIND/SVP, that will do the searching for you, if you have access to a good library, you have access to many sources of Cl. The bulk of "Analyzing Your Competition" is made up of listings of these sources and of the names, addresses and phone numbers of hundreds of other information sources you can write or call, from the State of Texas Patent Depository to the Office of Thrift Supervision.

The book's nearly 300 pages are divided into chapters and subsections focusing on information types (e.g., securities information, products, management, advertising and promotion) and various private, federal, state and international sources. Fortunately, Powell gives some guidance, both in introductory chapters and throughout the book, on how to use the information once you get your hands on it.

"Practical Marketing Research" (\$32.95, hardcover, 314 pages), by Jeffrey L. Pope, is published by AMACOM Books, New York (800-538-4761).

"Analyzing Your Competition" (\$95, hardcover, 293 pages) by Tim Powell, is published by FIND/SVP (212-645-4500).

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### TRADE TALK

By Joseph Rydholm managing editor



# Two more possibilities for your research library

Back in February I reviewed "State of the Art Market ing Research" by Al Blankenship and George Breen, a weighty tome written to bring readers up to date on the latest techniques used in the research field. While the book did that quite well, I felt its real strength was its practical bent. The authors dispensed advice based on real world experiences that researchers could identify with and understand.

Jeff Pope does the same thing—in fewer pages—in an updated edition of his book "Practical Marketing Research." Pope, co-founder and partner of Custom Research, Inc., Minneapolis, gives readers the benefit of his years of working with clients on all manner of research projects. As a research provider, he's no doubt been hammered by clients to keep costs down. Thus the book contains several tips on how to make your research more cost- and time-efficient. Most are of the common sense variety but good ideas can always stand repeating. Here's an example from a chapter on how to develop a data processing plan:

"There is nearly always the temptation in working up a data processing plan to want to run 'everything by everything,' to cross-tab every question by the responses to nearly every other question. The computer makes this feasible, and it often seems like a good precaution 'just in case.' This is nearly always the wrong approach. It wastes money, of course; but more important, it buries you under piles of tables that become an obstacle to thorough analysis. It's usually impossible to get an overview and understanding of the results when you're slogging through hundreds of computer tables."

After brief sections on the role of research in business and choosing an interviewing method, Pope walks through the research process step by step, dispensing suggestions on ways to cut costs, develop a questionnaire, and handle the task of coding. The best entries in this section are the chapters on writing a readable research report, estimating research costs, and picking the right kind of question.

#### Common pitfalls

The next section, titled "Solving Specific Marketing Problems," includes of overviews of many types of research, from ad research and package testing to international research. Each of these chapters is brief and to the point, summarizing the most popular methods used and the kinds of information

continued on p. 93

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Director of Market Research, Faultless Starch Bon Ami

Fantastic – I finally understand the stuff that good college professors could not explain if their lives depended on it. Great manual. Speaker is really great – I have learned more from him in 2 days than I dld in 2 years in grad school!

Market Administrator, GTE Directories

If the wealth of information, knowledge and understanding I walked away with could be converted to money. I would be a millionaire from hereafter. I was never more impressed with an instructor and a seminar as I was with this. Workbook like none I have ever been exposed to ... somewhat similar to the Encyclopaedia Brittanica. Speaker dynamic, exciting, brilliant, showed tremendous interest in the subject as well as each participant. Project Coordinator, General Foods

Super - best 2 day seminar I've ever had. Totally targeted. Best workbook I've seen in terms of walking away with a great memory jogger. Super speaker.

Manager, ICI Pharmaceuticals

I have listed more than 30 ideas for immediate implementation at my company. Outstanding speaker expert, enthusiastic, as good a listener as he is a teacher.

Manager, Consumer Research, Heinz

Fantastic and on-track! The manual will be a great addition to our reference library! Priceless! So well laid out. Speaker excellent, interesting - on-track

Product Researcher, Midmark Corporation

- The best (seminar) I've attended. Outstanding association of statistics to marketing research problems. Linked statistical background of MBA to study concerns I face everyday. (The speaker) explains statistics and methods better in 2 days than most professors have done in a semester of undergrad and grad work.

  Business Research Analyst, Dow Chemical
- Fantastic! Even though I have an M.S. in stats I have never had such a clear picture of how to apply stat techniques before. Wonderful examples to explain the theories, ideas, philosophies-superb (speaker)! Helped to motivate me to expand my use of different techniques and explore more possibilities.

Marketing Research Analyst, Consumer Power Company

- "Intensive" is an understatement. But. I sure feel I got my money's worth. I got everything I came for, and more. Incredibly helpful and useful information. Terrific workbook. Unique instructor . . . someone who can "do" and "teach". Wonderfully enthusiastic.

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Marketing Research Analyst, Depuy



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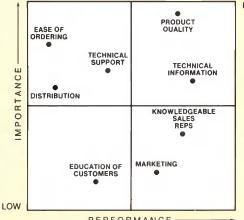
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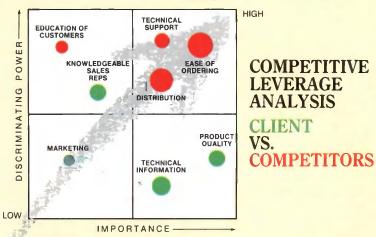
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